

SCHOOL BUILDING COMMITTEE

MEETING MINUTES

FEBRUARY 16, 2011

- 1.) Co-Chairman Higgins called the meeting to order at 6:00 PM at the UHS Library.

APR 14 '11 AM 10:37



<u>Members</u>	<u>Position</u>	<u>Present</u>	<u>Absent</u>
Dan Deveau	Co-Chairman		X
Mike Legendre			X
John Higgins	Co-Chairman	X	
Eugene O'Rourke		X	
Jeff Stewart	Secretary		X
Don Sawyer	Vice Chairman	X	
Kevin Kuros		X	
Jane Keegan		X	
Bruce Desilets		X	
Ed Maharay			X
<u>Non-Voting</u>			
Mike Szlosek	Town Manager	X	
George Zini	Superintendent	X	
Tara Bennett	UHS Principal	X	
Leslie Fanger	BSC Group	X	
David Krawitz	Joslin Lesser	X	
David Youst	RDA	X	

- 2.) Pledge of Allegiance

- 3.) Public Comment – None

- 4.) **Introduction of Commissioning Agent:** Norman Lamond of Turner FMS was introduced as the Commissioning Agent assigned by the MSBA for the project and provided the Committee with an overview of MSBA's required commissioning process.

- 5.) **Approval of Meeting Minutes:** No Action

6.) Approval of Invoices:

MSDV by SBC Member Sawyer, seconded by SBC Member Desilets, that Committee approve BFS Business Printing Invoices #'s 586953 totaling \$63.78, 586954 totaling \$397.81, 586955 totaling \$4,133.03, and 586453 totaling \$202.66 as per the project budget. The **VOTE** was UNANIMOUS. (copy attached to these minutes)

MSDV by SBC Member Sawyer, seconded by SBC Member Desilets, that Committee approve Raymond Design & Associates Invoice #2011-02-02 totaling \$63,750.00 as per the terms of the contract. The **VOTE** was UNANIMOUS. (copy attached to these minutes)

7.) Review of JL Monthly Report: David Krawitz, Joslin Lesser & Associates, reviewed the January 2011 Monthly Report with the Committee. (copy attached to these minutes)

8.) Update on Permitting Status: David Krawitz, JLA, and Leslie Fanger, BSC Group, provided an update on project permitting. (copy attached to these minutes)

9.) Update on Milestone Schedules: David Krawitz, Joslin Lesser & Associates, reviewed the Master Milestone Schedule: Construction Documents and Bidding with the Committee. (copy attached to these minutes)

10.) Introduce Project Representative : William McNally was introduced as the "Project Representative". (copy attached to these minutes)

11.) Approval of Updated JLA Project Org Chart:

MSDV by SBC Member Sawyer, seconded by SBC Member Desilets, that Committee approve updated Joslin, Lesser & Associates, Inc. "Project Team Organization Chart" and submit to the MSBA. The **VOTE** was UNANIMOUS. (copy attached to these minutes)

12.) Old/New Business: Discussion on the funding for Inspectors' stipends.

13.) Town Manager Action Items: Request was made for Town Manager to provide:

- a) Building Inspector's request to issue building permit
- b) Conservation Commission's letter
- c) Planning Board Chairman's letter
- d) Building Inspector's update with Town Counsel
- e) Options for funding of \$15k stipends (bond interest)

14.) Next Meeting March 23, 2011, 6:00 PM with BOS: No Action.

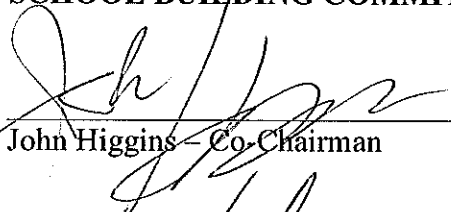
15.) With no additional business, MSDV by SBC Member Desilets, seconded by SBC Member Keegan, "to adjourn meeting" at 7:37 PM. The VOTE was UNANIMOUS.

Note: Meeting was recorded for local cable access.

MSDV: Moved, Seconded, Discussed & Voted

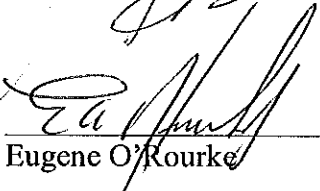
*Respectfully Submitted,
Donald R. Sawyer, Vice Chairman*

SCHOOL BUILDING COMMITTEE:



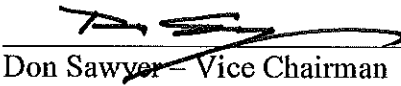
John Higgins - Co-Chairman

Dan Deveau - Co-Chairman



Eugene O'Rourke

Jeff Stewart - Secretary




Don Sawyer - Vice Chairman



Bruce Desilets

Mike Legendre

Jane Keegan



Kevin Kuros

Ed Maharay

JOSLIN, LESSER + ASSOCIATES, INC.

MEMORANDUM

To: Don Sawyer, Uxbridge Public Schools
From: Jeffery A. Luxenberg - Joslin, Lesser + Associates, Inc.
Date: February 14th , 2011
Re: Invoices: Uxbridge High School
Cc: Uxbridge School Building Committee

Enclosed for processing invoices to be considered at the February 16th, 2011 SBC Meeting. The invoices for printing by Ben Franklin Smith (BFS) are consistent with the terms approved by the SBC at the January 12, 2011 meeting and the quantities are consistent with the work orders. The RDA invoice is for completion of Construction Documents and work in the Bid phase of the project.

INVOICES (Payments)					
ProPay Code	Vendor	Invoice #	Budget Category	Description of Services	Invoice \$
0103-0000	BFS	586953	Advertising and Printing	Bid Printing	\$63.78
0103-0000	BFS	586954	Advertising and Printing	Bid Printing	\$397.81
0103-0000	BFS	586955	Advertising and Printing	Bid Printing	\$4,133.03
0103-0000	BFS	586453	Advertising and Printing	Bid Printing	\$202.66
0201-0500	RDA	2011-02-02	A&E Construction Contract Documents	Construction Contract Documents	\$55,750
0201-0600	RDA	2011-02-02	A&E Bid	Bidding	\$8,000
	RDA	2011-02-02	Total Invoice		\$63,750

The Invoices listed above are consistent with the Total Project Budget and to the best of our knowledge are eligible for reimbursement from the Massachusetts School Building Authority. Joslin Lesser + Associates recommends that the Uxbridge High School Building Committee approve these invoices.

Allocated @ SBC Meeting 2/16/11

D. R. [Signature]
Ben [Signature]
Janet [Signature]
[Signature]
K. [Signature]
[Signature]



Raymond Design Associates, Inc.
 222 North Street, Hingham, Massachusetts 02043
 Telephone 781-749-5530
 Facsimile 781-749-5531

February 14, 2011

Uxbridge School Building Committee
 c/o Joslin Lesser + Associates, Inc.
 44 Pleasant Street
 Watertown, Massachusetts 02472

INVOICE #2011-02-02: Uxbridge High School
 Uxbridge, Massachusetts

Fee Schedule	Fee	% Comp	Amt Earned	Prev Billed	Due This Invoice
Base Contract					
Feasibility Study	\$ 120,000.00	100%	\$ 120,000.00	\$ 120,000.00	\$ -
Schematic Design	\$ 180,000.00	100%	\$ 180,000.00	\$ 180,000.00	\$ -
Amendment #1	\$ 42,130.00	100%	\$ 42,130.00	\$ 42,130.00	\$ -
Amendment #2	\$ 19,030.00	100%	\$ 19,030.00	\$ 19,030.00	\$ -
Amendment #3 - DD thru Closeout Basic Services					
Design Development	\$ 640,000.00	100%	\$ 640,000.00	\$ 640,000.00	\$ -
Construction Documents	\$ 1,115,000.00	100%	\$ 1,115,000.00	\$ 1,059,250.00	\$ 55,750.00
Bidding Phase	\$ 80,000.00	30%	\$ 24,000.00	\$ 16,000.00	\$ 8,000.00
Construction Phase	\$ 895,000.00	0%	\$ -	\$ -	\$ -
Completion Phase	\$ 94,200.00	0%	\$ -	\$ -	\$ -
Amendment #4 - Geotech and Site Permitting A/S					
Survey - Site (Andrews)	\$ 9,460.00	100%	\$ 9,460.00	\$ 9,460.00	\$ -
Survey - Permitting (BSC)	\$ 20,020.00	100%	\$ 20,020.00	\$ 20,020.00	\$ -
Wetlands - MEPA-ENF (BSC)	\$ 58,300.00	100%	\$ 58,300.00	\$ 58,300.00	\$ -
Traffic (BSC) Not to Exceed:	\$ 68,200.00	78%	\$ 53,475.40	\$ 53,475.40	\$ -
Geotechnical (PEER)	\$ 40,775.00	84%	\$ 34,155.00	\$ 34,155.00	\$ -
Amendment #5 - Detailed Survey Work A/S					
Survey - Site (Andrews) NTE:	\$ 11,770.00	100%	\$ 11,770.00	\$ 11,770.00	\$ -
Amendment #6 - Archaeological Survey A/S					
Geotech (PAL)	\$ 25,753.00	85%	\$ 21,890.05	\$ 21,890.05	\$ -
Geotech (BSC) NTE:	\$ 15,950.00	75%	\$ 11,962.50	\$ 11,962.50	\$ -
Geotech (Andrews)	\$ 7,524.00	100%	\$ 7,524.00	\$ 7,524.00	\$ -
Amendment #7 - Pump Station A/S					
Wetlands - Sewer (BSC) NTE:	\$ 10,450.00	60%	\$ 6,270.00	\$ 6,270.00	\$ -
Amendment #8 - Pump Station A/S					
Wetlands - CRestr (BSC) NTE:	\$ 7,700.00	0%	\$ -	\$ -	\$ -
Wetlands - SWPPP (BSC) NTE:	\$ 40,040.00	0%	\$ -	\$ -	\$ -
Total:	\$ 3,501,302.00		\$ 2,374,986.95	\$ 2,311,236.95	

Due This Invoice: \$ 63,750.00

THANK YOU FOR YOUR PROMPT PAYMENT

PURCHASE ORDER #:
JOB NUMBER: UXBRIDGE
JOB IDENTIFICATION: REDI-CHECK
ORDERED BY: MATT WALSH
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586453
INVOICE DATE: 01/25/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S49249

SOLD TO:

Town of Uxbridge
 C/O JOSLIN LESSER
 44 PLEASANT STREET
 WATERTOWN, MA 02472

Please Remit To:

BFS Business Printing
 76 South Street
 BOSTON Ma 02111

PLEASE TEAR AND REMIT

TERMS: NET 30 DAYS

SOLD TO:

Town of Uxbridge
 C/O JOSLIN LESSER
 44 PLEASANT STREET
 WATERTOWN, MA 02472

Your
BFS Business Printing
Invoice is Due
On or Before
02/24/11

Page 1

INVOICE

PURCHASE ORDER #:
JOB NUMBER: UXBRIDGE
JOB IDENTIFICATION: REDI-CHECK
ORDERED BY: MATT WALSH
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586453
INVOICE DATE: 01/25/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S49249

NO. ORIGINALS	NO. COPIES	DESCRIPTION	SIZE	QTY	UNIT	UNIT PRICE	AMOUNT
436	1	Plain Paper Copying	42 x 30	3,924	SQFT	0.035	137.34
1	1	Screwpost Binding		1	EA	3.000	3.00
1	1	Plain Paper Copying	42 x 30	9	SQFT	0.035	0.32
GLENN HAND BLDG DEPARTM							

Approved @ SBC Meeting 2/16/11

Paul R. S...
Brian De...
James J. Heegan
Paul...

TERMS: NET 30 DAYS

76 South Street
 Boston MA 02111
 617-482-7770
 fax 617-423-2071
 billing@bfsprinters.com

ONLINE ORDERING AVAILABLE
www.bfsprinters.com

INVOICE CHARGE	140.66
SALES TAX	0.00
SHIPPING CHARGE	62.00
TOTAL CHARGE	202.66



THANK YOU FOR YOUR PROMPT PAYMENT

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586955
INVOICE DATE: 01/17/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44056

SOLD TO:

Town of Uxbridge
 C/O JOSLIN LESSER
 44 PLEASANT STREET
 WATERTOWN, MA 02472

Please Remit To:

BFS Business Printing
 76 South Street
 BOSTON Ma 02111

PLEASE TEAR AND REMIT

TERMS: NET 30 DAYS

SOLD TO:

Town of Uxbridge
 C/O JOSLIN LESSER
 44 PLEASANT STREET
 WATERTOWN, MA 02472

Your
BFS Business Printing
Invoice is Due
On or Before
02/16/11

Page 1

INVOICE

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586955
INVOICE DATE: 01/17/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44056

NO. ORIGINALS	NO. COPIES	DESCRIPTION	SIZE	QTY	UNIT	UNIT PRICE	AMOUNT
1950	1	Hold Specs to File		1,950	EA	0.050	97.50
436	1	Hold Plans to File		436	EA	1.000	436.00
1950	2	Copying on 8.5x11		3,900	EA	0.0185 =	72.15
1	2	Copying on Cover Stock 8.5x11		2	EA	0.300	0.60
1	2	Screwpost Binding		2	EA	3.000	6.00
9	2	Copying on 8.5x11		18	EA	0.019 =	0.33
1	2	Stapling Less than 50 pgs		2	EA	0.030	0.06
436	1	B&W Plotting from PDF	42 x 30	3,924	SQFT	0.250	981.00
436	8	Plain Paper Copying	42 x 30	31,392	SQFT	0.035	1,098.72
436	4	Plain Paper Copying	21 x 15	5,232	SQFT	0.035	183.12
1	4	PPC Screw Posting		4	EA	3.000	12.00
1	1	Convert Plans to PDF (2.5Hrs)		1	HOU	187.500	187.50

Approved @ SBC Meeting 2/16/11

*Brian Cavitt
 James J. Keegan
 [Signature]*

THANK YOU FOR YOUR PROMPT PAYMENT

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586955
INVOICE DATE: 01/17/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44056

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Please Remit To:

BFS Business Printing
76 South Street
BOSTON Ma 02111

PLEASE TEAR AND REMIT

TERMS: NET 30 DAYS

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Your
BFS Business Printing
Invoice is Due
On or Before
02/16/11

Page 2

INVOICE

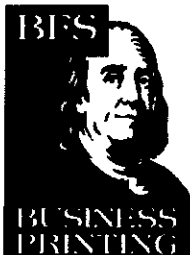
PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586955
INVOICE DATE: 01/17/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44056

Table with 8 columns: NO. ORIGINALS, NO. COPIES, DESCRIPTION, SIZE, QTY, UNIT, UNIT PRICE, AMOUNT. Row 1: 2, 1, Burn to BFS CD, UPS OVERNIGHT 4 PACKAGES, CHARLES NAVIN HAMPTON NH, WILLIAM NAVIN WESTPORT MA, Rebill #586659, 2, EA, 12.000, 24.00

Revised (with arrow pointing to description)

Approved @ SEC MEETING 2/16/11
David R. S.
Beverly D. Smith
James J. Hegarty
J. A. Smith



76 South Street
Boston MA 02111
617-482-7770
fax 617-423-2071
billing@bfsprinters.com

ONLINE ORDERING AVAILABLE
www.bfsprinters.com

TERMS: NET 30 DAYS

Table with 2 columns: CHARGE, AMOUNT. Rows: INVOICE CHARGE (3,098.98), SALES TAX (0.00), SHIPPING CHARGE (1,034.05), TOTAL CHARGE (4,133.03)

THANK YOU FOR YOUR PROMPT PAYMENT

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586954
INVOICE DATE: 01/15/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44027

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Please Remit To:

BFS Business Printing
76 South Street
BOSTON Ma 02111

PLEASE TEAR AND REMIT

TERMS: NET 30 DAYS

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Your
BFS Business Printing
Invoice is Due
On or Before
02/14/11

Page 1

INVOICE

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: DAVID KRAWITZ
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586954
INVOICE DATE: 01/15/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S44027

NO. ORIGINALS	NO. COPIES	DESCRIPTION	SIZE	QTY	UNIT	UNIT PRICE	AMOUNT
1950	2	Copying on 8.5x11		3,900	EA	0.019	72.15
1	2	Copying on Cover Stock 8.5x11		2	EA	0.300	0.60
1	2	Screwpost Binding		2	EA	3.000	6.00
436	2	Plain Paper Copying	21 x 15	2,616	SQFT	0.035	91.56
1	2	PPC Screw Posting		2	EA	3.000	6.00
1	1	Convert Plans to PDF (2.5 Hrs)		1	HOU	187.500	187.50
1	1	Burn to BFS CD		2	EA	12.000	24.00

JOSLIN Lesser
Rebill of #586658

Revised

Allocated @ SBC Meeting 2/16/11
David R. S...
Brian Daniels
James D. Keegan

TERMS: NET 30 DAYS

ONLINE ORDERING AVAILABLE
www.bfsprinters.com

INVOICE CHARGE	387.81
SALES TAX	0.00
SHIPPING CHARGE	10.00
TOTAL CHARGE	397.81



76 South Street
Boston MA 02111
617-482-7770
fax 617-423-2071
billing@bfsprinters.com

THANK YOU FOR YOUR PROMPT PAYMENT

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: MATT W.
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586953
INVOICE DATE: 01/20/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S48507

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Please Remit To:

BFS Business Printing
76 South Street
BOSTON Ma 02111

PLEASE TEAR AND REMIT

TERMS: NET 30 DAYS

SOLD TO:

Town of Uxbridge
C/O JOSLIN LESSER
44 PLEASANT STREET
WATERTOWN, MA 02472

Your
BFS Business Printing
Invoice is Due
On or Before
02/19/11

Page 1

INVOICE

PURCHASE ORDER #:
JOB NUMBER:
JOB IDENTIFICATION: UXBRIDGE REDICHECK
ORDERED BY: MATT W.
SALESPERSON: Gino Giacchino (568)

INVOICE NUMBER: 586953
INVOICE DATE: 01/20/11
CUSTOMER NUMBER: 286083
BFS ORDER NUMBER: S48507

NO. ORIGINALS	NO. COPIES	DESCRIPTION	SIZE	QTY	UNIT	UNIT PRICE	AMOUNT
436	1	Plain Paper Copying	21 x 15	1,308	SQFT	0.035	45.78
1	1	PPC Screw Posting		1	EA	3.000	3.00
		MEHUL DHRUV MEDFORD MA					
		Rebill of #586306					

Allocated @ SBC Morris, 2/16/11

Handwritten signatures and initials:
D. R. S.
Bene...
James J. Heggen
P. A. ...

Revised ↑



76 South Street
Boston MA 02111
617-482-7770
fax 617-423-2071
billing@bfsprinters.com

ONLINE ORDERING AVAILABLE
www.bfsprinters.com

TERMS: NET 30 DAYS

INVOICE CHARGE	48.78
SALES TAX	0.00
SHIPPING CHARGE	15.00
TOTAL CHARGE	63.78

JOSLIN, LESSER + ASSOCIATES, INC.

MEMORANDUM

To: Uxbridge SBC
From: David Krawitz - Joslin, Lesser + Associates, Inc.
Date: February 16, 2011
Re: Bid Printing (Updated)

Printing of bid documents is necessary for trade subcontractors and for other project users such as the commissioning agent. The project budget has a line item of \$70,000 for Advertising and Printing. We cannot know in advance how many bid sets will be needed, or the final sheet count of the bid sets.

Joslin Lesser solicited rate quotes from three vendors for the reproduction of drawings and specifications. Drawings are priced on a per square foot basis and specs on a per sheet basis. ~~The rates are based on the sheet size for the project, 30"x42."~~ The drawings for this project are typically 30"x42" for full size, although some half size sets will also be printed. **The BFS rates are billed on a square foot basis, not on a per sheet basis, so the updated rates shown below are on a per square foot basis so they correspond to the actual invoices.** The rates include the costs of collecting bid deposits and maintaining a list of bidders. The lowest total rate was from BFS, Ben Franklin Smith Business Printing. **The rates previously shown were inadvertently transposed (8.5x11 and 30x42).** The rates do not include binding and shipping.

January 12, 2011	Air Graphics	BFS Printing	Service Point USA
8.5x11 sheet rate	\$0.3150	\$0.3150	\$0.3420
30x42 sheet rate	\$0.0190	\$0.0185	\$0.0240

February 16, 2011	Air Graphics	BFS Printing	Service Point USA
8.5x11 sheet rate	\$0.0190	\$0.0185	\$0.0240
30x42 square foot rate	\$0.0350	\$0.0350	\$0.0380

Joslin Lesser therefore recommends that the SBC approve the use of Ben Franklin Smith for project printing needs for printing jobs Not To Exceed a total of \$25,000.

CLIENT: TOWN OF UXBRIDGE
UXBRIDGE SCHOOL BUILDING COMMITTEE

PROJECT: UXBRIDGE HIGH SCHOOL

TASKS COMPLETED

- 01/05/11 Meeting of Trade Sub PreQual Committee
- 01/10/11 SDC issued RDA addendum to subs for early bid package
- 01/12/11 Meeting of Trade Sub PreQual Committee, PreQual Complete
- 01/12/11 SBC meeting to review invoices, prioritization of alternates
- 01/13/11 Completed PM&C 90% CD cost estimate
- 01/14/11 RDA issued 99% CD's for RediCheck
- 01/14/11 Non Trade bids submitted to SDC for early bid package
- 01/14/11 Submit 90% CD package to MSBA
- 01/19/11 JLA notified all prospective Trade Subs of qualification status
- 01/26/11 Shawmut completed mini GMP (early bid package)
- 01/26/11 Design Coordination Working Group meeting to review mini-GMP
- 01/31/11 RediCheck review complete
- 01/31/11 Meeting of BOS to review permitting issues

1 MONTH LOOK AHEAD

- 02/03/11 Joint meeting of BOS and SBC to review/approve mini-GMP
- 02/14/11 100% coordinated CD's issued (including RediCheck comments)
- 02/16/11 SBC meeting (Approve Invoices, Introduce JLA Site Rep)
- 02/17/11 Submit revised JLA project org chart to MSBA
- 02/17/11 Issue request for bids from prequalified trade subs for main bid package
- 02/23/11 Shawmut begins construction work on site
- 02/25/11 Questions due from Trade Subs on main bid package

COMMUNITY EVENTS

All Uxbridge School Building Committee Meetings are televised, and the general public is encouraged to attend and engage. Community members with expertise in the design, planning and construction process have been encouraged to participate and to contact either of the co-chairs to express their interest.

ATTACHMENTS

- Current Project Budget, dated January 31, 2011
- Project Monthly Cash Flow Projection dated January 31, 2011
- Project Cumulative Cash Flow Projection dated January 31, 2011
- Project Schedule updated January 31, 2011

January 31, 2011

Total Project Budget Status Report

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Comtd to Date	Actual Spent to Date	% Spent to Date	Projected Expenditures/Commitments	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT											
0001-0000	OPM Feasibility Study/Schematic Design	\$ 133,500	\$ -	\$ 133,500	\$ 133,500	100%	\$ 133,500	100%	\$ -	\$ -	
0002-0000	A&E Feasibility Study/Schematic Design	\$ 361,160	\$ -	\$ 361,160	\$ 361,160	100%	\$ 361,160	100%	\$ -	\$ -	
0003-0000	Environmental & Site	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0004-0000	Other	\$ 260	\$ -	\$ 260	\$ 260	100%	\$ 260	100%	\$ -	\$ -	
	SUB-TOTAL	\$ 494,920	\$ -	\$ 494,920	\$ 494,920	100%	\$ 494,920	100%	\$ -	\$ -	
ADMINISTRATION											
0101-0000	Legal Fees	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0102-0400	Owner's Project Manager	\$ 1,198,170	\$ -	\$ 1,198,170	\$ 1,198,170	100%	\$ 1,198,170	100%	\$ -	\$ -	
0102-0500	Design Development	\$ 53,000	\$ -	\$ 53,000	\$ 53,000	100%	\$ 53,000	100%	\$ -	\$ -	
0102-0600	Construction Contract Documents	\$ 212,000	\$ -	\$ 212,000	\$ 212,000	100%	\$ 212,000	100%	\$ -	\$ -	
0102-0700	Bidding	\$ 26,420	\$ -	\$ 26,420	\$ 26,420	100%	\$ 26,420	100%	\$ -	\$ -	
0102-0800	Construction Contract Administration	\$ 837,000	\$ -	\$ 837,000	\$ 837,000	100%	\$ 837,000	100%	\$ -	\$ -	
0102-0900	Closeout	\$ 69,750	\$ -	\$ 69,750	\$ 69,750	100%	\$ 69,750	100%	\$ -	\$ -	
0102-1000	Extra Services	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0201-1100	Reimbursable Services	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0201-1200	Cost Estimates	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0103-0000	Advertising (brand printing)	\$ 70,000	\$ -	\$ 70,000	\$ 103,79	0%	\$ 245,82	0%	\$ -	\$ 69,754	
0104-0000	Permits	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0105-0000	Owner's Insurance	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0106-0000	Other Administrative Costs	\$ 5,000	\$ -	\$ 5,000	\$ 3,500	70%	\$ -	0%	\$ -	\$ 5,000	
0109-0000	SUB-TOTAL	\$ 1,273,170	\$ -	\$ 1,273,170	\$ 1,201,774	94%	\$ 1,053,994	11%	\$ -	\$ 1,127,776	
ARCHITECTURE & ENGINEERING											
0201-0400	A/E Basic Services	\$ 2,824,200	\$ -	\$ 2,824,200	\$ 2,824,200	100%	\$ 1,651,590	58%	\$ -	\$ 1,172,700	
0201-0500	Design Development	\$ 640,000	\$ -	\$ 640,000	\$ 640,000	100%	\$ 640,000	100%	\$ -	\$ -	
0201-0600	Construction Contract Documents	\$ 1,115,000	\$ -	\$ 1,115,000	\$ 1,115,000	100%	\$ 1,003,500	90%	\$ -	\$ 111,500	
0201-0700	Bidding	\$ 80,000	\$ -	\$ 80,000	\$ 80,000	100%	\$ 80,000	100%	\$ -	\$ -	
0201-0800	Construction Contract Administration	\$ 895,000	\$ -	\$ 895,000	\$ 895,000	100%	\$ 895,000	100%	\$ -	\$ -	
0201-0900	Closeout	\$ 94,200	\$ -	\$ 94,200	\$ 94,200	100%	\$ 94,200	100%	\$ -	\$ -	
0201-9900	Other Basic Services	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0201-0200	Extra and Reimbursable Services	\$ 253,000	\$ 70,000	\$ 323,000	\$ 268,202	83%	\$ 234,827	72%	\$ -	\$ 90,173	
0201-0300	Construction Testing	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0201-0200	Printing (over minimum)	\$ 35,000	\$ -	\$ 35,000	\$ -	0%	\$ -	0%	\$ -	\$ 35,000	
0201-9900	Other Reimbursable	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0204-0200	Hazardous Material (incl. monitoring)	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
0204-0300	Geotechnical	\$ 100,000	\$ -	\$ 100,000	\$ 90,022	90%	\$ 75,532	76%	\$ -	\$ 24,468	
0204-0400	Site Survey	\$ 50,000	\$ -	\$ 50,000	\$ 41,250	83%	\$ 41,250	83%	\$ -	\$ 8,750	
0204-0500	Utilities	\$ 70,000	\$ -	\$ 70,000	\$ 68,750	98%	\$ 64,570	92%	\$ -	\$ 5,430	
0204-0500	Traffic Studies	\$ -	\$ 70,000	\$ 70,000	\$ 68,200	97%	\$ 53,475	76%	\$ -	\$ 16,525	
0204-9900	SUB-TOTAL	\$ 3,079,200	\$ 70,000	\$ 3,149,200	\$ 3,092,402	98%	\$ 3,186,827	60%	\$ -	\$ 1,652,373	
PRE CONSTRUCTION COSTS											
0501-0000	CM at Risk Pre-Construction Services	\$ 100,000	\$ -	\$ 100,000	\$ 69,184	69%	\$ 49,294	49%	\$ -	\$ 50,706	
0501-0000	SUB-TOTAL	\$ 100,000	\$ -	\$ 100,000	\$ 69,184	69%	\$ 49,294	49%	\$ -	\$ 50,706	



Total Project Budget Status Report

January 31, 2011

ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Com'd to Date	Actual Spent to Date	% Spent to Date	Projected Expenditures/Commitments	Balance To Spend	Comments
0502-0001	CONSTRUCTION COSTS										
	Construction Budget	\$ 34,469,807	\$ -	\$ 34,469,807	\$ -	0%	\$ -	0%	\$ -	\$ 34,469,807	
	Change Orders	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
	SUB-TOTAL	\$ 34,469,807	\$ -	\$ 34,469,807	\$ -	0%	\$ -	0%	\$ -	\$ 34,469,807	
0601-0000	OTHER PROJECT COSTS										
	Construction Contingency	\$ 1,728,490	\$ -	\$ 1,728,490	\$ -	-	\$ -	-	\$ -	\$ 1,728,490	
	Miscellaneous Project Costs	\$ 113,000	\$ -	\$ 113,000	\$ -	-	\$ -	-	\$ -	\$ 113,000	
	Utility Company Fees	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
	Testing Services	\$ 100,000	\$ -	\$ 100,000	\$ -	-	\$ -	-	\$ -	\$ 100,000	
	Swing Space	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	\$ -	
	Other (Mailing and Moving)	\$ 15,000	\$ -	\$ 15,000	\$ -	-	\$ -	-	\$ -	\$ 15,000	
	Furnishings and Equipment	\$ 1,440,000	\$ -	\$ 1,440,000	\$ -	-	\$ -	-	\$ -	\$ 1,440,000	
	Furniture	\$ 720,000	\$ -	\$ 720,000	\$ -	-	\$ -	-	\$ -	\$ 720,000	
	Equipment	\$ 720,000	\$ -	\$ 720,000	\$ -	-	\$ -	-	\$ -	\$ 720,000	
	Computer Equipment	\$ 304,433	\$ (70,000)	\$ 234,433	\$ -	-	\$ -	-	\$ -	\$ 234,433	
	Owner's Contingency	\$ 3,532,903	\$ (70,000)	\$ 3,512,903	\$ -	0%	\$ -	0%	\$ -	\$ 3,512,903	
	SUB-TOTAL	\$ 43,000,000	\$ -	\$ 43,000,000	\$ 4,658,280	11%	\$ 2,575,934	6%	\$ -	\$ 40,424,066	
	TOTAL PROJECT BUDGET	\$ 43,000,000	\$ -	\$ 43,000,000	\$ 4,658,280	11%	\$ 2,575,934	6%	\$ -	\$ 40,424,066	

(sum of all sub-totals above)

FUNDING SOURCES		Total Project Budget	Ineligible Cost	Scope Items Excluded	Base of Total Facilities Grant	Reimbursement Rate	MSBA Share
State Share		\$ 22,362,327					
Local Share		\$ 20,637,673					
SUB-TOTAL		\$ 43,000,000	\$ 185,376	\$ 3,943,901	\$ 38,870,723	57.53%	\$ 22,362,327

CONSTRUCTION COST ESTIMATES		Date	Amount	Cost Per SF
FS Cost Estimate - PM&C		09/18/09	\$39,472,160	\$320.51
SD Cost Estimate - PM&C		06/11/10	\$34,430,607	\$279.52
SD Cost Estimate - PM&C		07/19/10	\$34,435,740	\$279.57
DD Cost Estimate - PM&C		11/08/10	\$34,475,503	\$280.29
60% CD Cost Estimate - PM&C		12/23/10	\$35,818,076	\$291.20
90% CD Cost Estimate - PM&C		01/14/11	\$35,865,799	\$291.59

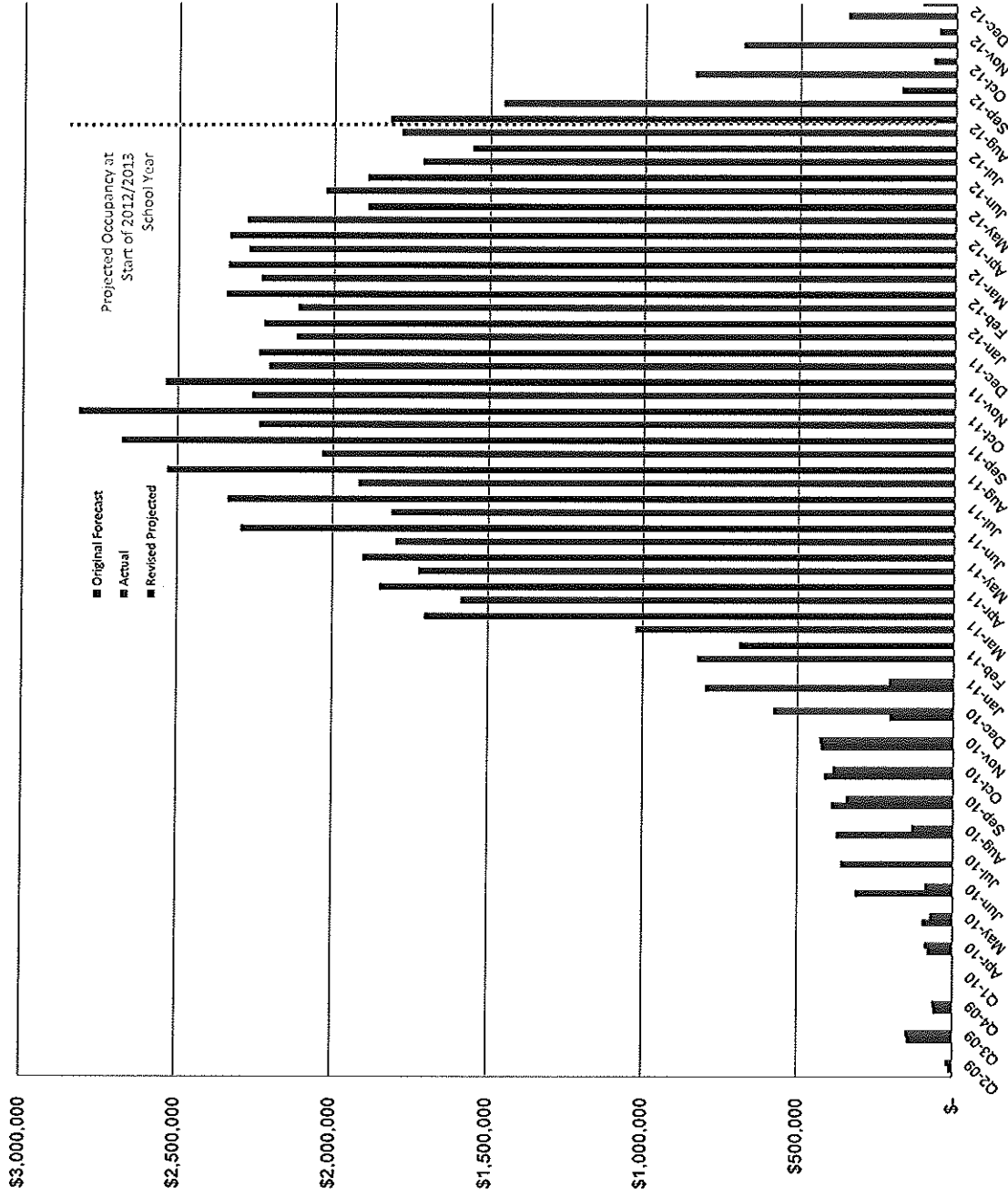
The 60% and 90% CD cost estimates are over budget due to necessary scope changes. The Value Engineering list exceeds the budget gap. The VE items are considered detrimental to the project and will be accepted as needed based on actual bids to maintain the total project budget.

The following budget transfer took place subsequent to the issuance of MSBA Form 3011, dated 7/19/10. This revision is listed on the updated PFA Budget Revision Request form dated August 26, 2010 which was submitted to the MSBA on 08/26/2010 and is pending approval from the MSBA.
 \$70,000 transferred from Owner's Contingency to Traffic Studies for survey work to facilitate site access per RDA Amendment #4
 8/26/2010



Monthly Cash Flow January 31, 2011

Date	Original Forecast	Actual	Revised Projected
Q2-09	\$ 13,756	\$ 22,760	
Q3-09	\$ 147,800	\$ 151,300	
Q4-09	\$ 63,096	\$ 65,850	
Q1-10	\$ -	\$ -	
Apr-10	\$ 81,165	\$ 91,165	
May-10	\$ 98,910	\$ 73,910	
Jun-10	\$ 313,596	\$ 89,935	
Jul-10	\$ 360,216	\$ -	
Aug-10	\$ 375,012	\$ 134,000	
Sep-10	\$ 391,237	\$ 343,604	
Oct-10	\$ 413,768	\$ 387,300	
Nov-10	\$ 423,879	\$ 429,712	
Dec-10	\$ 206,012	\$ 578,411	
Jan-11	\$ 798,238	\$ 207,987	
Feb-11	\$ 824,359	\$ -	\$ 680,248
Mar-11	\$ 1,023,456	\$ -	\$ 1,705,234
Apr-11	\$ 1,587,683	\$ -	\$ 1,850,010
May-11	\$ 1,724,052	\$ -	\$ 1,903,336
Jun-11	\$ 1,795,741	\$ -	\$ 2,295,644
Jul-11	\$ 1,810,237	\$ -	\$ 2,338,600
Aug-11	\$ 1,917,528	\$ -	\$ 2,535,313
Sep-11	\$ 2,034,929	\$ -	\$ 2,679,900
Oct-11	\$ 2,239,098	\$ -	\$ 2,819,063
Nov-11	\$ 2,262,234	\$ -	\$ 2,540,528
Dec-11	\$ 2,207,817	\$ -	\$ 2,240,185
Jan-12	\$ 2,119,724	\$ -	\$ 2,224,200
Feb-12	\$ 2,115,560	\$ -	\$ 2,345,822
Mar-12	\$ 2,233,404	\$ -	\$ 2,339,773
Apr-12	\$ 2,273,279	\$ -	\$ 2,335,407
May-12	\$ 2,280,228	\$ -	\$ 1,892,200
Jun-12	\$ 2,028,209	\$ -	\$ 1,894,200
Jul-12	\$ 1,717,727	\$ -	\$ 1,557,359
Aug-12	\$ 1,785,517	\$ -	\$ 1,821,927
Sep-12	\$ 1,458,399	\$ -	\$ 174,767
Oct-12	\$ 840,529	\$ -	\$ 74,000
Nov-12	\$ 684,094	\$ -	\$ 57,150
Dec-12	\$ 349,511	\$ -	\$ 109,200
Total	\$ 43,000,000	\$ 2,575,934	\$ 40,424,066



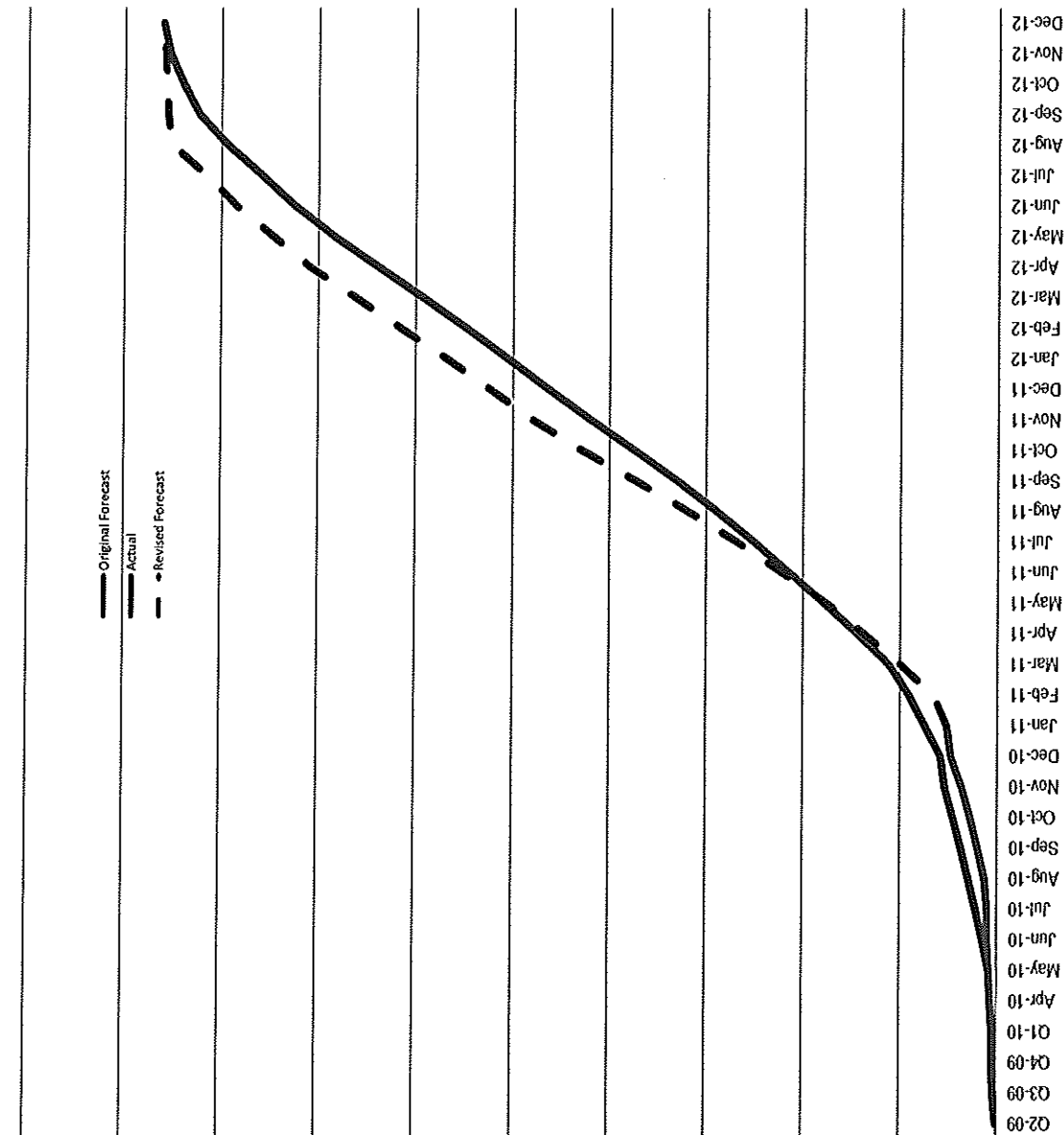
Uxbridge High School - Uxbridge, MA

print date:

02/04/11

Cumulative Cash Flow January 31, 2011

Date	Original Forecast	Actual	Revised Forecast
Q2-09	13,756	\$ 22,760	
Q3-09	161,556	\$ 174,060	
Q4-09	224,652	\$ 239,910	
Q1-10	224,652	\$ 239,910	
Apr-10	305,817	\$ 331,075	
May-10	404,727	\$ 404,985	
Jun-10	718,323	\$ 494,920	
Jul-10	1,078,539	\$ 494,920	
Aug-10	1,453,551	\$ 628,920	
Sep-10	1,844,788	\$ 972,524	
Oct-10	2,258,556	\$ 1,359,824	
Nov-10	2,682,435	\$ 1,789,536	
Dec-10	2,888,447	\$ 2,367,947	
Jan-11	3,686,685	\$ 2,575,934	\$ 2,575,934
Feb-11	4,511,044		\$ 3,266,182
Mar-11	5,534,500		\$ 4,971,416
Apr-11	7,122,183		\$ 6,821,426
May-11	8,846,235		\$ 8,724,762
Jun-11	10,641,976		\$ 11,020,406
Jul-11	12,452,213		\$ 13,359,006
Aug-11	14,369,741		\$ 15,894,319
Sep-11	16,404,670		\$ 18,574,219
Oct-11	18,643,768		\$ 21,393,282
Nov-11	20,906,002		\$ 23,933,810
Dec-11	23,113,819		\$ 26,173,995
Jan-12	25,233,543		\$ 28,398,195
Feb-12	27,349,103		\$ 30,744,017
Mar-12	29,582,507		\$ 33,083,790
Apr-12	31,855,786		\$ 35,419,197
May-12	34,136,014		\$ 37,311,397
Jun-12	36,164,223		\$ 39,205,597
Jul-12	37,881,950		\$ 40,762,956
Aug-12	39,667,467		\$ 42,564,883
Sep-12	41,125,866		\$ 42,759,650
Oct-12	41,966,395		\$ 42,833,650
Nov-12	42,650,489		\$ 42,890,800
Dec-12	43,000,000		\$ 43,000,000



To: Gene Raymond, David Krawitz Date: February 11, 2011 33 Waldo Street
From: Leslie Fanger Proj. No. 61067.03 Worcester MA 01608
Re: Uxbridge High School – Permit Update
Tel: 508-792-4500
800-288-8123
Fax: 508-792-4509
www.bscgroup.com

Uxbridge Cons. Comm/DEP-Order of Conditions issued-yes
MADOT access permit issued-yes
MADOT non vehicular access permit (sewer connection)- in process. **Not received as of 2/11/11.**
MEPA certification issued-yes

NHESP/ MESA conservation and management permit-in process.

- Conservation Restriction approved by BOS allowing CMP to be completed by BSC
- On 2/11/11, NHESP provided an email with a list/roadmap of the remaining items we'll need to complete our permitting with them. We have been in close contact with them since the 1/31 BOS meeting and they continue to be very responsive.
- NHESP and the Town (Town Manager and Town Counsel) need to continue to work on the CR language per comments provided by NHESP in a 2/1/11 email. NHESP will have more information from their legal department late next week but both parties can continue to work to update the draft until then. It is unlikely that some of the clauses questioned by the town can change because the template language is approved by the Executive Office of Energy and Environmental Affairs.
- BSC continues to work on the draft recordable plan showing the extent of the CR with meets and bounds. This should be submitted to NHESP late next week (2/18).
- BSC will update the Vegetative Management language based on some comments provided by NHESP. This should be submitted to NHESP late next week (2/18).
- NHESP has verbally approved a requested change in the location of the turtle silt fence barrier near Quaker Highway and will allow the first part of the new water main to be constructed in this area in order to serve Shawmut with water during construction. BSC will have to submit an updated plan of the silt fence layout to NHESP for the record.
- Finally, this will not affect the school timeline but at the NHESP meeting, Selectman Robertson mentioned that the permanent fence will extend along the boundary of the school site to the utility easement, creating a separation between the school and well site. The fence extension was not included with the well permitting plans and NHESP was wondering what is being proposed here. BSC let them know the portion of the fence has nothing to do with the school but we can attempt to find out as a courtesy.
- If all CR language can be agreed on, and all final items can be submitted by the end of next week, NHESP is still trying to work within the existing schedule and complete our permit for the week of 2/21.

ACOE Category 1 General Permit-in process –

- ACOE has requested comments from tribal reps from the Wampanoag and Naragansett by February 24th. Wait to start construction until the NA reps either send letter of support or do not comment on 24th. Assumes no Cat 2. Potential start construction on the 25th.

SWPPP

- SWPPP signed certification pages were e-mailed to all three required parties; Shawmut, Welch, and Town Manager. Originals were asked to be sent via regular mail by all three required parties.
- Signed EPA NOI certifications were sent to all three required parties on February 4, 2011.
 - SDC and Welch have signed the online form and the 1 week waiting period has commenced. Activation should be next week pending any comments the EPA may have.
 - On Thursday 2/10/11, the Town Manager attempted to sign the online form but was unsuccessful due to technical difficulties.
 - Due to the technical difficulties, BSC requested the TM to mail a hard copy of the signed form to the EPA. To expedite the process, BSC has e-mailed a form for the Town Manager to sign and send via OVERNIGHT delivery to the EPA which was completed on Friday 2/11/11. There is a 2 week waiting period for the EPA to review the hard copy and activate the NOI. As information, BSC anticipates receipt of the NOI certificate on or before 2/28/11. (if not received by the 28th, it will not result in a delay to the start of work on site)
- NHESP Letter, when received, will be added to the SWPPP book.
- SWPPP training has been scheduled for Feb. 17th at the Town hall. Notification of the training has been sent out. SWPPP books are to be made by BSC and submitted to all three parties during the SWPPP training.
- SWPPP signed certification pages have been received via e-mail from all three parties. Originals were asked to be sent via regular mail and should be en route.

PROJECT **Uxbridge High School**

DATE **February 11th, 2011**

SUBJECT **Master Milestone Schedule: Construction Documents and Bidding**

- 02/14/11 100% coordinated CD's issued (including RediCheck and MSBA comments)
- **02/16/11 SBC meeting (Approve Invoices, Introduce CxA and JLA Project Rep)**
- 02/17/11 Request for Bids issued for main bid package
- 02/25/11 Questions due from subcontractors on main bid package
- 02/28/11 Shawmut begins construction work on site
- 03/04/11 JLA issues response to questions from subcontractors and addendum
- 03/10/11 Trade bids due for main package, bid opening at Lower Town Hall, 2 PM
- 03/17/11 Shawmut completes final GMP
- **03/18/11 Design Coordination Working Group meeting to review final GMP,
10 AM at High School Spartan Room**
- **03/23/11 Joint SBC/BOS meeting to approve final GMP,
6 PM at High School Library**

Three story 143,000 Sq. Ft, stone veneer building consisting of reading rooms, cafeteria, moveable book stack, and state-of-the-art seminar rooms.

Colby College Diamond Building

Waterville, Maine

Program manager responsible for overseeing construction quality, scheduling by contractor, and coordination between end users and contractor.

2000-2003

Erland Construction

Project Manager

EMC Corporation

60K Sq. Ft, \$17,000,000

Connector building project consisting of a 30,000 Sq. Ft, data center and a 15,000 Sq. Ft, cafeteria. Project involved the successful linkage of the two occupied buildings, underpinning operations, and the relocating of existing utilities.

1997-2000

Barr & Barr Builders

Project Manager/Superintendent

Harvard University Naito Chemistry Building

60K Sq. Ft, \$13,000,000

Successfully met aggressive schedule and tight budget from design through occupancy. Construction involved extensive site work and the underpinning of adjoining buildings along with extensive dewatering. Built full chemical laboratories with related support facilities including RO/DI pure water systems, acid water system, various gases vacuum and compressed air systems.

Harvard University Myers Laboratory

10K Sq. Ft, \$2,600,000

Managed six month project from design to occupancy. Construction involved chemical laboratory with related support facilities including RO/DI pure water systems, acid waste system, various gases vacuum and compressed air systems.

Harvard University Life Sciences Interface

\$1,500,000

Addition to existing Naito Chemistry Building corner to accommodate a new Life Sciences Building. Worked successfully with Cambridge Building Department to obtain partial occupancy permit while construction of addition was taking place.

Harvard University Book Depository

\$500,000

Installation of new fire suppression system, new racking system, concrete repair work, and life safety upgrade.

1994-1997

Siena Construction

V.P./General Superintendent

Millennium

50K Sq. Ft, \$4,000,000

Successfully constructed full chemistry and biology laboratories with related support facilities under an aggressive schedule and a tight budget. Related facilities included RO/DI pure water systems, acid waste system, environmental rooms, and vacuum and compressed air systems. Managed four month project from design through occupancy.

Timberland Company

200K Sq. Ft, \$4,000,000

Managed the construction of an award winning designed building within the Timberland Company World Headquarters. Project included corporate offices, research and development laboratories, and company store. Successfully completed in 20 weeks under an aggressive budget.

Hybridon-Milford

36K Sq. Ft, \$10,000,000

Constructed GMP facility consisting of 25,000 gallon tank farm, clean rooms, RO/DI and WFI water systems, and process piping. Job also included analytical labs, purification labs, synthesis closets, truck unloading station, lab case work, complete new HVAC, electrical system, and stainless steel tanks in solution prep room.

Lukosite 20K Sq. Ft, \$2,000,000
Constructed a laboratory/office space consisting of chemical and biology laboratories with support facilities such as RO/DI, pure water systems, acid waste system, and a new HVAC system.

1974–1991 Vappi Construction Inc. Project Superintendent
Lotus Development 285K Sq. Ft, \$35,000,000
Executive Briefing Center / Data Center / Office Building
Successfully maintained schedule while keeping the owners needs in mind during on site construction. Project included a main lobby, dining area, theatre, computer labs, and daycare center.

Wentworth College 130K Sq. Ft, \$20,000,000
(5) Six-story buildings: Dormitory / Classroom / Auditorium
Both new and extensive renovation including new foundation in existing buildings as well as successful work with old documents obtained from the Boston Public Library.

Tufts Veterinary Hospital 25K Sq. Ft, \$4,000,000
New design to build a two-story animal hospital consisting of operating rooms, examination rooms, isolation chambers, x-ray rooms, and office spaces. Also renovated existing large animal hospital while maintaining owner operations. Successfully utilized existing items from older facility in the new establishment.

Central New England College 100 Sq. Ft, \$10,000,000
Four story classroom, library, and laboratory space. Engaged in extensive winter site work operations in order to meet fall semester deadline, including road work, site utilities, and cut and fill work.

Stop and Shop, Boston, Ma	100K Sq. Ft
Draper Laboratory, Cambridge, Ma	27K Sq. Ft
Shipley Chemical, Marlboro, Ma	80K Sq. Ft
Occupational Resource center, Boston, Ma	200K Sq. Ft
Digital Equipment Corp., Woburn, Ma	100K Sq. Ft
Cambridge High School, Cambridge, Ma	125K Sq. Ft
Digital Equipment Corp., Burlington, VT	120K Sq. Ft
Hyatt Regency Hotel, Cambridge, Ma	300K Sq. Ft

Education

Technology Wentworth Institute, with Honors

- Associates Degree Civil Construction

Assumption College

- Computer Sciences

Award

Vappi Construction Safety Award Recipient
1976, 1979, 1981, 1983, 1985, 1988

Memberships

Vappi Construction Safety and Quality Control Committee
Barr & Barr Team Player Award 2009
Barr & Barr Award for Successful Completion of Most Challenging Job, 2008

JOSLIN, LESSER + ASSOCIATES, INC.

**Project Team
Organization Chart
Uxbridge High School**

