From: Bruce Walczak [bw.reloconsult@snet.net]

Sent: Tuesday, October 26, 2010 3:48 PM

To: 'Susan Marcinek'; 'Harry Waterbury'; 'Jim Gaston'; 'Joe Kearney'; 'John Kortze '; 'Marty Gersten'; 'Mike Portnoy'; ann.benore@newtown-ct.gov; 'Barbara Bozemen'; 'Ben Spragg'; 'Bill Furrier'; 'Bob Merola'; 'Christopher Lagana'; 'Dan Amaral'; 'Dave Grogins'; 'David Nanavaty'; 'Debbie Leidlein'; debbie.aurelia@newtown-ct.gov; 'Dr. Robinson'; 'Elaine McClure'; 'Fran Pennarola'; 'Fred Hurley'; 'Gary Davis'; 'George Ferguson'; 'James Beldon'; 'Jan Andras'; 'Jan Brookes'; 'Jeff Capeci'; 'Kathy Fetchick'; 'Kathy June'; 'Kevin Fitzgerald'; 'Lillian Bittman'; 'Linda Zukauskas'; 'Mary Ann Jacob'; 'Pat Llodra'; 'Po Murray'; 'Renee'; 'Richard Gaines'; 'Richard Woycik'; 'Robert Tait'; 'Ron Bienkowski'; 'Will Rodgers'; 'William Hart'

Subject: RE: amended BOF 10-28-10

I wasn't sure what the State Statute mentioned in the agenda was for, so I looked it up.

Maybe this will save some of you some time.

Bruce Walczak

Sec. 10-222. Appropriations and budget. Financial information system. (a) Each local board of education shall prepare an itemized estimate of the cost of maintenance of public schools for the ensuing year and shall submit such estimate to the board of finance in each town or city having a board of finance, to the board of selectmen in each town having no board of finance or otherwise to the authority making appropriations for the school district, not later than two months preceding the annual meeting at which appropriations are to be made. The money appropriated by any municipality for the maintenance of public schools shall be expended by and in the discretion of the board of education. Except as provided in this subsection, any such board may transfer any unexpended or uncontracted-for portion of any appropriation for school purposes to any other item of such itemized estimate. Boards may, by adopting policies and procedures, authorize designated personnel to make limited transfers under emergency circumstances if the urgent need for the transfer prevents the board from meeting in a timely fashion to consider such transfer. All transfers made in such instances shall be announced at the next regularly scheduled meeting of the board. Expenditures by the board of education shall not exceed the appropriation made by the municipality, with such money as may be received from other sources for school purposes. If any occasion arises whereby additional funds are needed by such board, the chairman of such board shall notify the board of finance, board of selectmen or appropriating authority, as the case may be, and shall submit a request for additional funds in the same manner as is provided for departments, boards or agencies of the municipality and no additional funds shall be expended unless such supplemental appropriation shall be granted and no supplemental expenditures shall be made in excess of those granted through the appropriating authority. The annual report of the board of education shall, in accordance with section 10-224, include a summary showing (1) the total cost of the maintenance of schools, (2) the amount received from the state and other sources for the maintenance of schools, and (3) the net cost to the municipality of the maintenance of schools. For purposes of this subsection, "meeting" means a meeting, as defined in section 1-200.

(b) The Commissioner of Education shall develop a financial information system to assist local and regional boards of education in providing to the State Board of Education budget and year-end expenditure data in conformance with the provisions of section 10-227. The financial information system shall be consistent with regulations concerning guidelines for municipal financial reports adopted by the Secretary of the Office of Policy and Management pursuant to the provisions of section 7-394a.

From: Susan Marcinek [mailto:susan.marcinek@newtown-ct.gov]

Sent: Tuesday, October 26, 2010 3:29 PM

**To:** 'Harry Waterbury'; 'Jim Gaston'; 'Joe Kearney'; 'John Kortze '; 'Marty Gersten'; 'Mike Portnoy'; ann.benore@newtown-ct.gov; 'Barbara Bozemen'; 'Ben Spragg'; 'Bill Furrier'; 'Bob Merola'; 'bruce walczak';

### Newtown High School PTSA 12 Berkshire Road Sandy Hook, CT 06482

October 26, 2010

Mr. Robert Mitchell, Chairman
Newtown Building and Site Commission
3 Primrose St.
Newtown, CT 06470

Dear Mr. Mitchell and Commission Members:

We are writing to express our concern and frustration as regards the ongoing construction delays of the Newtown High School addition. The latest report from the Newtown High School Blog informs the public that "due to potentially unresolved code issues, our scheduled move is delayed ..." Similar reports have also been published in the Danbury News Times and the Newtown Bee. This is disconcerting.

Many of us who have been involved in construction projects know that some delays are inevitable and expected. However, on behalf of our 606 members, we feel the responsibility to let you know that people

are losing patience and confidence in "the system."

Sports programs have been dramatically impacted. Thousands of extra dollars have been spent on transportation of sports teams (girls swimming, volleyball, football,) to other venues. Revenue has been lost in stadium admission fees. Valuable homework time is lost in transit. Soccer and Field Hockey Senior nights and Band Competitions have been displaced.

Academically, students are losing time to reap the benefits of new instructional space, including science labs, art studios and culinary facilities.

Parking facilities are inadequate due to the delay in reconfiguration of parking lots.

We now look to you, our appointed officials, for support and leadership. We urge you to work together with the involved parties to do everything in your purview to move this project to completion as soon as possible. Our students need their school back. Thank you for your attention to this matter.

Sincerely,

The Newtown High School PTSA Officers:

President Carla Kron

Vice Presidents Jill Mossbarger & Lisa Floros

Treasurer Christine Haitz

Secretary Lauren Elliott

From: okjt@aol.com [mailto:okjt@aol.com] Sent: Saturday, October 09, 2010 4:55 PM

**To:** eksconsultants@yahoo.com; jeff@thecapecis.com; bspragg9274@charter.net; amaralpoggy@aol.com; gdavislcd2@aol.com; george@fergusondevelopmentgroup.com; harrison.waterbury@sbcglobal.net; jbeldenpootatuck@yahoo.com; janandras@yahoo.com; john.kortze@wachoviasec.com; jkearney19@aol.com; kfetchick@charter.net; kevinkis@aol.com; mjglaw@aol.com; mjacob4404@charter.net; mike@trustadvisors.net; Patllodra@aol.com; rdwoycik@sbcglobal.net; robert.tait@newtown-ct.gov; merola1lc@sbcglobal.net

Subject: Re: LC session 10-6-10

Please note that in the minutes my comment was as to why Dr. Chung used in his model the factor for only "non Hispanic white women" instead of using factors that included Hispanic white women, as well as other minorities. The way it is written in the minutes it says I asked why he used a factor that included "whites and Hispanics", that's not what I asked though, and that's what he didn't do and was the point I was making. In addition, I do not recall his answer that the probabilities would be higher...that answer would make no sense. What he actually said was that he could not give a probability because he can't predict or provide any account as to accuracy. He can only give a percentage of error as to correlation between factors he has modeled (regression analysis). Again, that was my point, that for planning purposes, no probability or accountability of accuracy is possible with "projection" analysis. I would appreciate either the minutes be amended accordingly, or the above be included in the record. Thanks, Have a good weekend. Regards, Jim Gaston

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MUNIS FINANCIAL MANAGEMENT SOLUTIONS
WELCOME TO THE NEIGHBORHOOD

# MUNIS FINANCIAL MANAGEMENT SOLUTIONS

PG 2 glytdbud

JOURNAL DETAIL 2011 1 TO 2011

Town of Newtown YTD BUDGET REPORT 10/28/2010 15:39 1244rtai

FOR 2011 04

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\*\* END OF REPORT - Generated by Robert Tait \*\*

# MUNIS FINANCIAL MANAGEMENT SOLUTIONS

PG 1 glytdbud

10/28/2010 16:19 1244rtai

FOR 2011 04

Town of Newtown YID BUDGET REPORT

AVAILABLE BUDGET ENCUMBRANCES YTD ACTUAL REVISED BUDGET TRANFRS/ ADJSTMTS ORIGINAL APPROP

PCT USED

70 FHA SPECIAL REVENUE FUND							
70 445 MISC. REVENUE	0	0	0	-79,442.07	00.	79,442.07	100.0%
70 447 COMMON CHARGE REVENUE	0	0	0	-33,000.00	00.	33,000.00	100.0%
70 5320 FEES & PROFESSIONAL SERVICE	0	0	0	4,235.00	00.	-4,235.00	100.08*
70 562 SITE WORK	0	0	0	8,130.00	00.	-8,130.00	100.08*
TOTAL FHA SPECIAL REVENUE FUND	0	0	0	-100,077.07	00.	100,077.07	100.0%
TOTAL REVENUES	0	0	0	-112,442.07	00.	112,442.07	
TOTAL EXPENSES	0	0	0	12,365.00	00.	-12,365.00	
GRAND TOTAL	0	0	0	-100,077.07	00.	100,077.07	100.0%
			,				

<sup>\*\*</sup> END OF REPORT - Generated by Robert Tait \*\*

### NEWTOWN BOARD OF EDUCATION MONTHLY FINANCIAL REPORT **SEPTEMBER 30, 2010**

### **SUMMARY**

Information available for this financial report continues to be limited. This continues to be the case as anticipated obligations will show as budgeted numbers or balances until the account-by-account analysis progresses. Any event that would negatively impact our budget as the school year progresses would be addressed and brought forward immediately. Routine account analyses proceed as time allows.

The challenges for the Business Office staff are not completely resolved as there had been significant changes made in the automation process, which were not adequately established. Critical operational functions have been the main focus. Preparing the payroll, updating personnel information, creating the budget, implementing benefit plans for the teacher's Health Savings Account, patching data holes and omissions from last year, and validating information correctness continues to require additional attention.

Keep in mind that, even though the grand total is reflected as a negative, the Excess Cost Grant reimbursement is expected to cover this need adequately. Note also that the approved budget on the summary page has four numbers listed with a plus or minus before them. These represent program adjustments required when the Family Science program was cut and the teacher was restored without the corresponding program materials.

The budget is tight and will be monitored closely with important issues identified as quickly as we become aware of them. With this in mind, the few account categories that impact our financial condition that differ from the prior report are highlighted below:

### Accounts in Need

Tuition – Out of District

(\$981,766)

Additional encumbrance of \$66,794 for Magnet and VoAg schools. Excess cost grant reimbursement not calculated at this time, but is expected to cover this need.

### Accounts With Balances

Salaries

\$119,733

The summary total of all salary accounts currently depicts an overall positive balance. However, note that there are three negative figures in the "anticipated obligations" column. These are here because there are significant reviews that need to be made in these accounts. The main priority was to make sure everyone

was paid, which was accomplished. What needs to be corrected now are the account distributions for a significant number of employees. The accounting data brought forward from last year (June 30) to this year was not checked for distribution and there have been a number of personnel changes in these accounts. People have left or were reduced, some were assigned to grant programs, teachers from one school at one salary rate transferred to another school and the replacement may have been a new hire or transfer from a different school. All the distributions and rates need to be carefully evaluated to assure accuracy before better predictions can be made.

All Other Accounts

\$89,000

These predicted balances are essentially the same as last month's because there was no significant activity or known problems on the horizon.

### **EXPENSE CATEGORY CONDITIONS**

This section of the monthly narrative report provides information on various expense categories projected to be in need including a list of categories with available funding in other expenses to help balance the shortfall.

### 100 SALARIES

No issues at this time.

### 200 EMPLOYEE BENEFITS

Balance may vary due to changes in employee contributions for health insurance. Unemployment Compensation was estimated to have an available balance of \$40,641 last month, but with the receipt of a hefty bill for September extending the first quarter with the higher billing rate could reduce this balance to nothing. Workers' Compensation indicates a continuing balance of \$40,570.

### 300 PROFESSIONAL EDUCATIONAL SERVICES

No issues at this time.

### 400 PURCHASED PROPERTY SERVICES

No issues at this time.

### 500 OTHER PURCHASED SERVICES

The largest need depicted now is in Special Education Services – Tuition for out-of-district placements. Excess Cost grant reimbursement has not been calculated at this time, but is expected to cover this need.

### 600 SUPPLIES

No issues at this time.

### 700 PROPERTY

No issues at this time.

### TERMS AND DEFINITIONS

The Newtown Board of Education's Monthly Financial Report provides summary financial information in the following areas:

- Object Code a service or commodity obtained as the result of a specific expenditure defined by eight (of the nine) categories: Salaries, Employee Benefits, Professional Services, Purchased Property Services, Other Purchased Services, Supplies, Property and Miscellaneous.
- Expense Category further defines the type of expense by Object Code
- Approved Budget indicates a town approved financial plan used by the school district to achieve its goals and objectives.
- Current Budget adjusts the Approved Budget calculating adjustments (+ or -) to the identified object codes.
- Year-To-Date Expended indicates the actual amount of cumulative expenditures processed by the school district through the month-end date indicated on the monthly budget summary report.
- Encumber indicates approved financial obligations of the school district as a result of employee salary contracts, purchasing agreements, purchase orders, or other identified obligations not processed for payment by the date indicated on the monthly budget summary report.
- Balance calculates object code account balances subtracting expenditures and encumbrances from the current budget amount indicating accounts with unobligated balances or anticipated deficits.
- Anticipated Obligations provides a method to forecast expense category fund balances that have not been approved (encumbered) but, are anticipated to be expended or remain with an account balance to maintain the budget funding level.

The monthly budget summary report also provides financial information on the Federal Stabilization Program (American Recovery and Reinvestment Act or ARRA), State of Connecticut grant reimbursement programs (Excess Cost Grant and Magnet Grant Transportation). These reimbursement grants/programs are used to supplement local school district budget programs as follows:

ARRA – Stabilization Grants – As part of the American Recovery and Reinvestment Act of 2009 the Federal Government approved the State Fiscal Stabilization Fund program which provided stabilization grants for two years. These funds pass through the State of Connecticut allocated based on the "Education Cost Sharing" (ECS) grant and are used to supplant the State's reduction in ECS funding. Last year's two separate grants have been combined into one this year, providing the same level of funding. Separate accounting

for these funds is required and reporting of the numbers of staffing funded. However, because the Stabilization grant supplants ECS funds which are considered as revenue to the Town to support the Board of Education's budget, for budget purposes the Stabilization grant was budgeted as revenue to the Town. Including Stabilization grant expenditures as part of the Board's budget was necessary to maintain the Board's level of budget.

Excess Cost Grant – this State of Connecticut reimbursement grant is used to support local school districts for education costs of identified special education students whose annual education costs exceed local prior year per pupil expenditure by 4 ½. Students placed by the Department of Child and Family Services (DCF) are reimbursed after the school district has met the prior year's per pupil expenditure. School districts report these costs annually in December and March of each fiscal year. State of Connecticut grant calculations are determined by reimbursing eligible costs (60%-100%) based on the SDE grant allocation. Current year detail changes will be forthcoming in future report narratives

Magnet Transportation Grant – provides reimbursement of \$1,300 for local students attending approved magnet school programs.

The last portion of the monthly budget summary reports school generated revenue fees that are anticipated revenue to the Town of Newtown. Fees include:

- High school fees for three identified program with the highest amount of fees anticipated from the high school sports participation fees,
- Building related fees for the use of the high school pool facility, and
- Miscellaneous fees

Providing current financial information to the Board of Education is essential in order to remain within the allotted budget while maintaining a financial spending plan that meets the mission and goals of Newtown Board of Education. Forecasting anticipated obligations on the financial plan will modify the fund balances required to end the fiscal year within the allotted budget.

Ronald Bienkowski Director of Business

October 14, 2010

# BUDGET SUMMARY REPORT FOR THE MONTH ENDING SERTEMBER 30, 2010

		The Real Property lies		OCCUPATION OF	大大大人の一番の日本の一大大大			10日日の神経を大き		
OBJECT	EXPENSE CATEGORY	APPROVED BUDGET	CURRENT BUDGET	YTD EXPENDITUR	YTD EXPENDITURE ENCUMBER	BALANCE		ANTICIPATED PROJECTED OBLIGATIONS RALANCE	PRO.	ROJECTED
	GENERAL FUND BUDGET									
100	SALARIES -5,300	\$ 42,544,522 \$ 41,940,304	\$_41,940,304	<b>64</b>	5,816,500 \$ 34,567,171	\$ 1,556,633	<b>↔</b> ∞	1,436,900	69	119,733
900	EMPLOYEE BENEATS	\$ 10,725,687 \$ 10,715,069	690(517)01-\$	\$ 4,690,915	5 \$ 4,663,337	\$ 1,360,817	*	1,281,000	64	79,817
300	PROFESSIONAL SERVICES	\$ 552,878	\$ 552,878	\$ 115,036	5 \$ 81,028	\$ 356,814	<b>↔</b>	356,000	٠,	814
400	PURCHASED PROPERTY SERV. +300	\$ 2,070,063	\$ 2,070,063	\$ 414,277	7 \$ 606,427	\$ 1,049,359	<b>64</b>	1,043,100	•	6,259
200	OTHER PURCHASED SERVICES	\$ 6,231,040	\$ 6,231,040	\$ 1,193,757	7 \$ 1,617,545	\$ 3,419,738	<del>6/3</del>	4,384,813	49	(965,075)
009	SUPPLIES +4,865	\$ 4,774,128	\$ 4,774,128	\$ 758,996	5 \$ 1,562,285	\$ 2,452,847	2 2	2,450,700	•	2,147
700	PROPERTY	\$ 230,588	\$ 230,588	\$ 166,748	8 \$ 30,312	\$ 33,527	\$ 1	33,412	•	115
908	MISCELLANEOUS +135	\$ 65,828	\$ 65,828	\$ 51,307	7 \$ 489	\$ 14,032	<b>\$</b>	14,000	69	32
	TOTAL GENERAL FUND BUDGET	\$ 67,194,734	\$ 66,579,898	\$ 13,207,536	5 \$ 43,128,594	\$ 10,243,767	\$ 1	10,999,925	S	(756,158)
	ARRA STABILIZATION GRANTS									
100	SALARIES		\$ 604,218	\$ 42,194	4 \$ 470,065	\$ 91,959	<b>↔</b>	91,959	67	9
200	EMPLOYEE BENEFITS		\$ 10,618	44	· •	\$ 10,618	<del>64</del> ∞	10,618	<b>↔</b>	ı
	TOTAL ARRA - STABILIZATION	, \$	\$ 614,836	\$ 42,194	4 \$ 470,065	\$ 102,577	\$ 2	102,577	65	0
	GRAND TOTAL	\$ 67,194,734 \$ 67,194,734		\$ 13,249,731	1 \$ 43,598,659	\$ 10,346,344	\$	11,102,502	S.	(756,158)
	Excess Cost Grant Reimbursement Offset							T.B.D.	64	,
	Net Projected Balance									(756,158)

### BUDGET SUMMARY REPORT FORTHEMONTH ENDING SEPTEMBER 30, 2010.

OBJECT CODE	EXPENSE CATEGORY		A a	APPROVED BUDGET	£ ₩	CURRENT	EXPE	YTD EXPENDITURE ENCUMBER	E	CUMBER	BA	BALANCE	ANT	ANTICIPATED PROJECTED OBLIGATIONS BALANCE	M W	ROJECTED
	GENERAL FUND BUDGET	1														
	SALARIES															
989	Administrative Salaries		*	2,754,132	6/3	2,754,132	69	709,956	49	2,020,467	**	23,710	69	10,000	4	13,710
940	Teachers & Specialists Salaries	-212,132	3	\$ 29,278,930 \$ 29,066,798	5	862,990,6	47	3,366,279	*	25,551,263	•	149,256	69	52,000	63	97.256
090	Early Retirement		4	24,000	**	24,000	63	24,000	49		63		69		9	•
020	Continuing Bd/Summer School		69	77,044	4	77,044	69	39,302	44	30,332	**	7,410	69	7,000	49	410
283	Homebound & Turnes Salaries		**	188,088	49	188,088	44	122,221	49	121,360	63	44,507	69	44,300	•	707
25	Certified Substitutes		49	568,268	42	568,268	**	86,835	4	134,775	49	346,658	69	346,000	49	858
980	Coaching/Activities		4	535,533	**	535,533	**	645	64		*	534,888	43	534,500	43	388
880	Staff & Program Development	Security Company	55	142,484	S	142,484	49	41,146	44	5,458	67	95,880	65	95,700	47	180
	CERTIFIED SALARIES		69	33,568,479	3	33,356,34	55	4,290,383	45	27,863,654	50	1,202,310	5	1,089,500	<u>«</u>	112,810
980	Supervisors/Technology Salaries		*	638,944	*	638,944	57	140,423	45	376,473	5	122,048	"	121,200	∽	38
100	Clerical & Secretarial salaries		44	1,881,644	49	1,881,644	63	378,685	4	1,534,324	69	(31,365)	69	(30,000)	42	(1,365)
110	Educational Assistants	-392,086	5	1,780,080, \$ 1,387,994	S	1387,994	69	111,907	47	1,328,103	65	(52,016)	69	(51,000)	**	(1,016)
120	Nurses & Medical advisors		44	538,136	**	538,136	•	68,380	49	435,960	69	33,796	69	33,500	49	962
130	Custodial & Maint Salaries		45	2,734,065	**	2,734,065	65	608,738	4	2,112,610	*	12,717	64	12,000	•	717
140	Bus Drivers salaries		44	17,568	43	17,568	ss	•	65	٠	69	17,568	4		49	17,568
150	Career/Iob salaries		"	100,692	45	100,692	43	20,401	69	72,358	49	7,933	43	7,800	4	133
155	Special Education Svcs Salaries		49	793,011	49	793,011	**	113,232	44	711,961	63	(32,181)	69	(20,000)	49	(12,181)
170	Attendance & Security Salaries		4	145,140	47	145,140	69	26,913	4	113,694	67	4,533	69	4.000	41	533
260	Extra Work - Non-Cert		47	85,400	53	85,400	**	33,304	49	18,034	69	34,063	69	33,900	41	163
280	Custodial & Maint. Overtime		44	213,363	49	213,363		23,228	*		5	190.135	43	189.200	67	935
290	Civic activities/Park & Rec	7	49	48,000	65	48,000	4	606	45		69	47,091	69	46,800	49	291
	NON-CERTIFIED SALARIES		49	8,976,043	cs.	8,583,957	45	1,526,117	50	6,703,517	s,	354,323	ω,	347.400	62	6.923
	SUBTOTAL SALARIES		**	42,544,522	*	41,940,304	••	5,816,500		\$ 34,567,171	•	1,556,633	55	1,436,900	"	119,733
					4	(604,218)									۲,	

# BUDGET SUMMARY REPORT FOR THE MONTH ENDING SEPTEMBER 30, 2010

OBJECT		₹ <u>¤</u>	APPROVED BUDGET	BĦ	CURRENT BUDGET	YTD EXPENDITURE ENCUMBER	38	ENCUMBE	1	BALANCE	ANTIC	ANTICIPATED OBLIGATIONS	PR B	ANTICIPATED PROJECTED OBLIGATIONS BALANCE
	GENERAL RUND BURGE													
	EMPLOYEE BENEFITS													
300	Medical & Dental Expenses -10,618	8	8,311,828	\$	\$ 8301,210	\$ 3,869,002	90	\$ 4,432,878	6 <del>/2</del> 00	(029)	٠,	1	<del>63</del>	(670)
310	Life Insurance	4	81,477	43	81,477	\$ 13,	13,157		<i>₩</i>	68,320	₩	68,000	6/7	320
320	FICA & Medicare	43	1,257,285	<b>63</b>	1,257,285	\$ 188,	188,923		<i>₩</i>	1,068,362	₩	1,068,000	69	362
330	Pensions	•	407,215	69	407,215	\$ 379,	379,730	\$ 27,575	ν. •••	<b>6</b> 6	٠	ī	4	8
340	Unemployment & Employee Assist.	44	196,241	4	196,241	\$ 16,	16,916	<b>4</b>	•	179,325	<del>69</del>	140,000	4	39,325
350	Workers Compensation	49	471,641	<b>6</b> 43	471,641	\$ 223,	223,187	\$ 202,884	\$	45,570	s,	5,000	<del>69</del>	40,570
	SUBTOTAL EMPLOYEE BENEFITS	*	\$ 10,725,687		10,715,069	\$ 4,690,915		\$ 4,663,337	\$ 2	1,360,817	\$	1,281,000	<b>*</b>	79,817
				64.	(10,618)									
	PROFESSIONAL SERVICES													
370	Professional Services	s,	336,167	s,	336,167	\$ 72	72,126	\$ 46,548	<del>∨3</del> ∞	217,493	€?	217,000	49	493
380	Professional Educational Ser.	٠	216,711	ω	216,711	\$ 42	42,909	\$ 34,480	0	139,322	6 <del>/)</del>	139,000	69	322
	SUBTOTAL PROFESSIONAL SVCS	•	552,878	69	552,878	\$ 115	115,036	\$ 81,028	<i>4</i> ≯ ∞	356,814	so.	356,000	49	814
	PURCHASED PROPERTY SVCS													
400	Buildings & Grounds Services	<b>63</b>	966,996	49	966,996	\$ 152	152,123	\$ 301,610	0	215,663	•	211,000	69	4,663
410	Utility Services - Water & Sewer	43	126,950	<b>€</b>	126,950	\$ 22	22,489	•	,	104,461	<del>∨&gt;</del>	104,000	69	461
044	Building, Site & Emergency Repairs	4	460,850	•	460,850	s 71.	71,855	\$ 7,639	9	381,355	<del>67</del>	381,000	67	355
96	Equipment Repairs	S	223,401	<b>↔</b>	223,401	\$ 29	29,129	\$ 33,647	ر. 23	160,624	<del>67</del>	160,000	<b>↔</b>	624
<b>2</b> 0	Rentals - Building & Equipment	4	347,466	69	347,466	\$ 67	67,949	\$ 250,728	90 97	28,790	s,	28,700	₩,	8
510	Building & Site Improvements	S	242,000	₩.	242,000	\$ 70	70,732	\$ 12,803	9	158,466	<b>↔</b>	158,400	<b>⇔</b>	99
	SUBTOTAL PUR. PROPERTY SER.	•	2,070,063	•	2,070,063	\$ 414	414,277	\$ 646,427	\$ 1	1,049,359	••	1,043,100	\$	6,259

## BUDGET SUMMARY REPORT

									2000	STATES OF THE PARTY OF THE PART	STREET	SPINSON SANCES		
OBJECT	EXPENSE CATEGORY	APPI	APPROVED	8 2	CURRENT	OTA	5		Ē		ANT	ANTICIPATED PROJECTED	PR	OJECTED
	GENERAL FUND BUDGET		1200	4	UNEI	EATENDITUKE ENCUMBER	4	COMBEK	ă	BALANCE		OBLIGATIONS	<u>آ</u> ھ	BALANCE
	OTHER PURCHASED SERVICES													
220	Contracted Services	s	325,851	63	325,851	\$ 121,268	4	48,060	69	156,523	69	156,100	47	423
5 <del>4</del> 0	Transportation Services	4	4,111,456	45	4,111,456	\$ 317,578	4	•	47	3,793,878	<b>6</b> 9	3,793,000	43	878
570	Insurance - Property & Lisbility	<b>~</b>	355,046	•	355,046	\$ 176,610	43	•	€3	178,436	649	164,313	**	14,123
610	Communications	67	157,898	<b>\$</b>	157,898	\$ 33,956	**	79,820	↔	44,122	s	44,000	4	122
625	Printing Services	64	58,274	43	58,274	\$ 11,391	49	2	42	46,819	•	46,400	**	419
630	Tuition - Out of District	<b>69</b>	996,741	65	996,741	\$ 499,426	43	1,479,081	**	(981,766)	•	1	4	(981,766)
<b>3</b>	Student Travel & Staff Mileage	S	225,774	s	225,774	\$ 33,529	4	10,520	<del>67</del>	181,725	64	181,000	69	725
	SUBTOTAL OTHER PURCHASED SER.	<b>9</b>	6,231,040	<b>49</b>	6,231,040	\$ 1,193,757	*	1,617,545	*	3,419,738	s,	4,384,813	•	(965,075)
	SUPPLIES													
099	Instructional & Library Supplies	**	973,743	<b>63</b>	973,743	\$ 278,774	<b>49</b>	145,352	69	549,617	69	549,600	67	17
<b>5</b> 84	Software, Medical & Office Sup.	<b>57</b>	175,528	•>	175,528	\$ 24,885	67	13,365	69	137,279	S	137,200	<del>69</del>	79
069	Plant Supplies	s	346,700	s,	346,700	\$ 62,158	67	27,833	69	256,709	69	256,500	*	502
710	Electric		1,623,865	s,	1,623,865	\$ 234,701	**	1,366,328	69	22,835	<b>↔</b>	22,000	69	835
327	Propane & Natural Gas	s	483,150	s,	483,150	\$ 7,034	67	•	69	476,116	<b>↔</b>	476,000	63	116
730	Fuel Oil	<b>6</b> 5	445,247	49	445,247	•	•	•	<del>67</del>	445,247	64)	445,000	69	247
750	Fuel For Vehicles & Equip.	<b>6</b>	383,114	•	383,114	•	<b>43</b>	•	₩	383,114	<b>↔</b>	383,000	₩	114
<b>3</b> 5	Textbooks	ω,	342,781	S	342,781	\$ 151,443	٠,	9,407	43	181,931	s,	181,400	<del>69</del>	531
	SUBTOTAL SUPPLIES	*	4,774,128	•	4,774,128	\$ 758,996	*	1,562,285	49	2,452,847	ø	2,450,700	•	2,147

(756,158)

13,249,731 \$ 43,598,659 \$ 10,346,344 \$ 11,102,502 \$

\$ 67,194,734 \$ 67,194,734 \$

TOTAL BUDGET ALL SOURCES

### NEWTOWN BOARD OF EDUCATION

### BUDGET SUMMARY REPORT

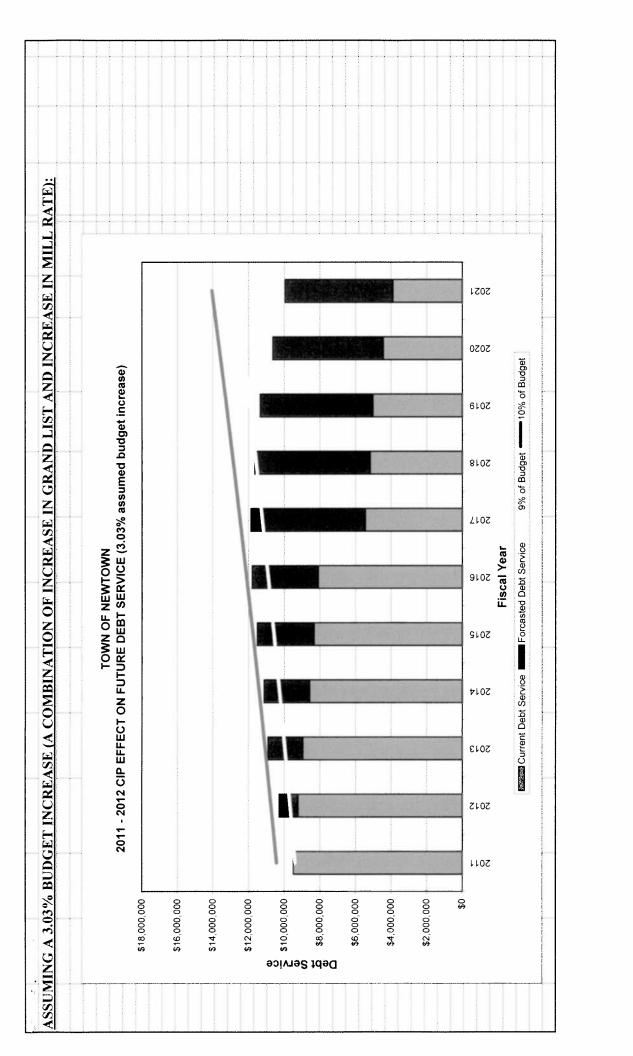
FOR THE MONTH ENDING SEPTEMBER 30, 2010

													Application of the Print		
OBJECT	F EXPENSE CATEGORY	AP	APPROVED	5	CURRENT	EXP	YTD EXPRINTITIBE ENCTIMBED	NA	TIMBED	4	BAI ANCE	ANTICIPATED	ANTICIPATED PROJECTED	PROJ	ROJECTED
	GENERAL FUND BUDGET								Name of the last	ă	l	Z CONTROL	CHOINE	4	TAINCE
	PROPERTY														
830	Capital Improvements (Sewers)	•	124,177	<b>69</b>	124,177	<b>69</b>	124,177	4	1	49	0	<b>6</b> 5	i	69	0
870	Technology Equipment	4	69,116	49	69,116	<b>↔</b>	40,590	<b>~</b>	24,914	4	3,612	<b>↔</b>	3,612	69	0
088	Other Equipment	s,	37,295	S	37,295	s,	1,982	<b>\$</b>	5,399	<b>6</b> 2	29,915	€?	29,800	<b>↔</b>	115
	SUBTOTAL PROPERTY	**	230,588	<b>\$</b>	230,588	s,	166,748	•	38,312	s	33,527	<b>*</b>	33,412	<b>55</b>	115
	MISCELLANEOUS														
910	Memberships	S	65,828	٠	65,828	₩	\$1,307 \$	s	489	<b>ن</b> ج	14,032	69	14,000	<del>62</del>	32
	SUBTOTAL MISCELLANEOUS	•	65,828	**	65,828	s	51,307	•	489	<b>پ</b>	14,032	w	14,000	5	33
	TOTAL LOCAL BUDGET	\$	67,194,734	9	868.675.998	6	13.207.536	S 4	43.128.594	5	10.243.767	5	10 999 925		(756 158)
							-			·I		I		ı	
							done.								
	ARRA STABILIZATION GRANTS			RE	REVENUE RECEIVED	EXP	YTD EXPENDITURE ENCUMBER	Ē	CUMBER		BALANCE	ANTIC OBLIG	ANTICIPATED OBLIGATIONS	PRO BAJ	ANTICIPATED PROJECTED OBLIGATIONS BALANCE
03	Salaries			. 65	604,218		42,194	,	470,065		91,959	,	91.959	,	e e
Ŗ	Employee Benefits			4	10,618	s	•	•	•	s	10,618	w	10,618	69	; '
	TOTAL ARRA - STABILIZATION	S	٠	s,	614,836	so.	42,194	u	470,065	u	102,577	s	102,577	<u>س</u>	0)

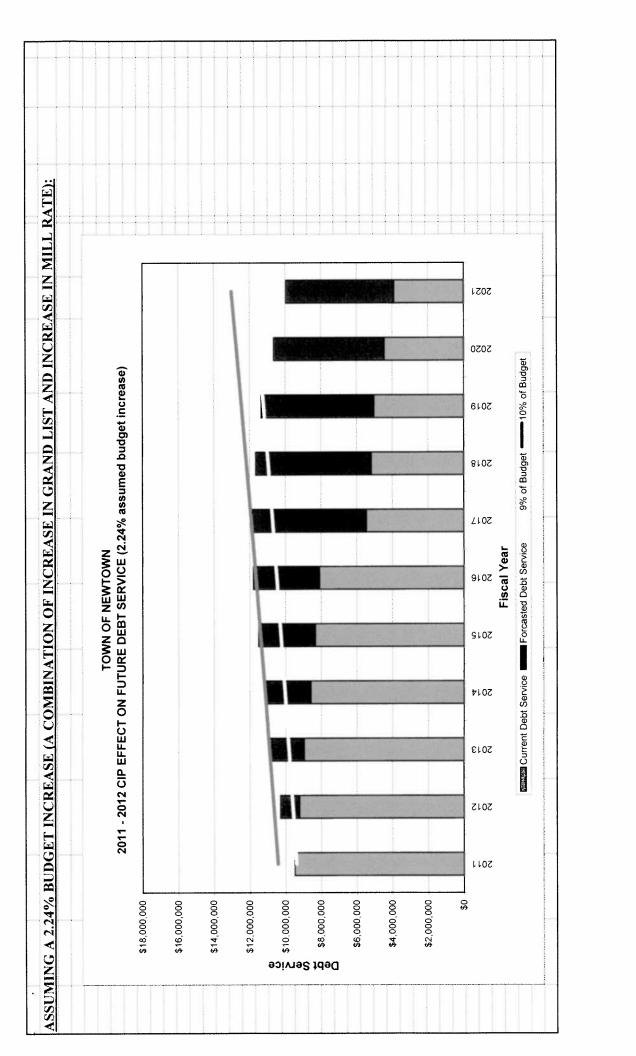
### NEWTOWN BOARD OF EDUCATION FOR THE MONTH ENDING 9/30/2010 BUDGET SUMMARY REPORT PRELIMINARY

SCHOOL GENERATED FEES	2010-11 APPROVED BUDGET	RECEIVED	BALANCE	% RECEIVED
HIGH SCHOOL FEES NURTURY PROGRAM	<b>\$8</b> ,000	\$0.00	\$8,000.00	0.00%
PARKING PERMITS PAY FOR PARTICIPATION IN SPORTS	\$20,000 \$84,800	\$0.00 \$0.00	\$20,000.00 \$84,800.00	0.00% 0.00%
SUBTOTAL	\$112,800	\$0.00	\$112,800.00	0.00%
BUILDING RELATED FEES ENERGY - ELECTRICITY HIGH SCHOOL BOOL OFFEDS 116 A CE	\$626	\$0.00	\$626.00	0.00%
SUBTOTAL	\$9,400 \$10,026	\$0.00	\$9,400.00 \$10,026.00	0.00%
MISCELLANEOUS FEES	\$280	\$45.00	\$235.00	16.07%
TOTAL SCHOOL GENERATED FEES	\$123,106	\$45.00	\$123,061.00	0.04%

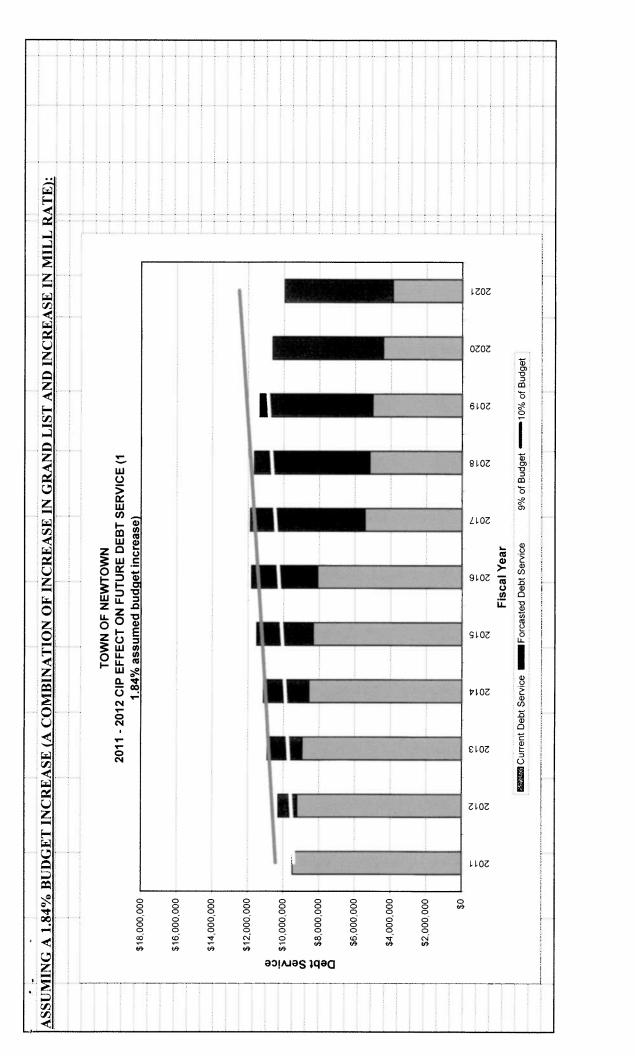
1 1	Ţ						111		***					1								j												1			_
				1	Difference	, .	944 437	463,266	*	278,930	249,036	311,345	1 205 693	1,894,831	3.012.042	4,110,920					,		İ		pos.			3				İ	:				
				· ·				:			4	. ,.	-	1	1			; ;	:			:		-	_	-	ł	÷		-	, , .	ţ	-	· -	+	4 - 4	
		:		Estimated	Debt Service		9 484 025	10,281,178	10,902,728	11,126,492	11,501,970	11,795,716	11 646 172	11.346.445	10.630,445	9,944,934		;																			
			100%	of [6	Budget		10 428 462	10,744,444	11,070,001	11,405,422	11,751,006	12,107,061	12.851.865	13,241,276	13.642.487	14,055,854								į	,												
5	i		700	일 <b>5</b> 8	Budget	MOON	9.385.615	666,699,6	9,963,000	10,264,879	10,575,905	10,896,355	11 566 678	11,917,148	12.278.238	12,650,269			· ·		:									:		,					
			Debt	as a % of	Budget	COMING	. %6U 6	9.57%	9.85%	9.76%	9.79%	9.74%	%90 6	8.57%	7.79%	7.08%						ĺ	İ	İ				Ì	İ	İ	,	Ţ			Ī		
			General Fund	(%)	increases)	FIVE TEAK BURKUWING AMOUNT	104 284 615	107,444,439	110,700,005	114,054,215	117,510,058	121,070,613	128 518 646	132,412,761	136,424,867	140,558,541		ojects).				350,000	270,000	200,000	450,000	2,930,000	10,000,000	500,000	15.450.000	200,000							
			Forcested	Debt	Total			1,063,500	1,959,550	2,549,613	3,173,488	3,707,600	6 482 400	6.334,050	6.200.700	6,056,775		,000 for new pr		,			Mill Dam	stscape	er Main	of Of	ion	Simpling in	1								
	311	Total	Debt Service	Total	000 000 10	, 000,00c,10	9 484 025	10,281,178	10,902,728	11,126,492	11,501,970	11,795,716	11 646 172	11,346,445	10,630,445	9,944,934	2 22 22 2	leaves \$1,830		•	d bond issue:	P & R Maint Fac II	Bridge Repl - Old Mill Dam	Sandy Hook Streetscape	Sandy Hook Water Main	Middle School Roof	High School Addition	New Attitud Colling Building		;					*		
	CAST TABS	2015 - 2016 Forcasted	2016 Bond	(01/15/2016)	000 000	oon once oc						2 745 000	2 684 000	2,623,000	2.562.000	2,501,000		term during construction); leaves \$1,830,000 for new projects).			1/15/2011 proposed bond issue.	ш,			o)	~					. :					,	
2012 CIP	AL FOR	2014 - 2015 Forcasted	2015 Bond	(01/15/2015)	400 BOX 12	0,463,000						584,400	558 400	545,400	532.400	519,400					1,						3		f ,			İ				4 1111111111111111111111111111111111111	
WN 2011-	THE INDIVIDU	2013 - 2014 Forcasted	2014 Bond	(01/15/2014)	000 000	oon'nes',					659,000	629 800	615 200	600,600	591,000	576,200	1,380,000	rrowed monies	:																		
TOWN OF NEWTOWN 2011-201	- ENTER IN		2013 Bond	(01/15/2013)	.	9,213,000				425,563	431,938	437,750	418.250	408,500	408.750	403,625	ar CIP total = \$5	ool addition (bo	· ·					•		,							ě				
TOWN O	ENTER BELOW	2011 - 2012 Forcasted	2012 Bond	(01/15/2012)	000 000 11	000,000,11			914,050	896,550	879,050	861,550	1 026 550	1,002,050	977.550	953,050	Less high school addition, five year CIP total = \$51,380,000	Includes \$10,000,000 for high school addition (borrowed monies short	To be off set by debt service funds	* * * * * * * * * * * * * * * * * * * *																	
	DO NOT ENT	Planned	2011 Bond	(01/15/2011)	45 450 000	13,430,000		1,063,500	1,045,500	1,227,500	1,203,500	1,179,500	1 180 000	1,154,500	1,129,000	1,103,500	ess high school	ncludes \$10,000	To be off set by c				·	· ·							,						
		Current Total	Principal	( ent		FRINCIPAL AMOUNISM 15,450,000	9 484 025	9,217,678	8,943,178	8,576,879	8,328,482	8,088,116	5 163 772	5,012,395	4.429.745	3,888,159	, , , , , , , , , , , , , , , , , , ,	**	***					:													
			Fiscal	Ending		TRINCIPAL	1102/02/01	06/30/2012	06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2018	06/30/2019	06/30/2020	06/30/2021			Ï							;				İ		,	,				



			the same or are	Estimated Debt Service Difference			9,484,025 944,437	က	10,902,728 (1,839) *** 11,126,492 18,578	. =		11,863,546 47,373	-	1	9,944,934 3,069,601				1														
	-		10%	of Estin Budget Debt S	. 1		10,428,462 9,48		10,900,889 10,90 11,145,069 11,13	1	٠,	11,910,919 11,80		,	13,014,535 9,94					:		•	•						2		: ;		
			9% 10	of Budget Bu	* 1		9,385,615 10,42		9,810,800 10,90			10,719,827 11,91	. ! .	į	11,713,081 13,01				,	-			: : : :	••••••••••••••••••••••••••••••••••••••				÷		Ţ		•	
	·	, j	:	as a % of Budget Bu	WING AMO		6'6 %60'6		10.00% 9,8 9.98% 10.0			9.95% 10,7			7,64% 11,7			- 1			,, <b>,</b>					;	:	ł	•	,		7	
				(using 2.24%) as increases) B	SORF		104,284,615 9		109,008,892 10 111 450 691 9			121 777 240			130,145,348 7	A CONTRACT OF THE CONTRACT OF	rojects).			350,000	270,000	200,000	450,000	10,000,000	750,000	500,000	15,450,000				;		
			Forcasted	Debt			,	1,063,500	1,959,550 2,549,613	3,173,488	3,707,600	6.423,750	6,334,050	6,200,700	6,056,775		000 for new p				Mill Dam	scape	Main	. 6	ol Building							2	
		Total	Fiscal Year	Total	61,380,000	*	9,484,025	10,281,178	10,902,728	11,501,970	11,795,716	11,603,545	11,346,445	10,630,445	9,944,934	· · · · · · · · · · · · · · · · · · ·	eaves \$1,830,		bond issue:	P & R Maint Fac I	Bridge Repl - Old Mill Dam	Sandy Hook Streetscape	Middle School Boof	High School Addition	New Animal Control Building	Hook & Ladder						-	
	CAST TABS	2015 - 2016 Forcasted	1	(01/15/2016)	30,500,000		THE REAL PROPERTY.					2,745,000	2,623,000	2,562,000	2,501,000		g construction);		1/15/2011 proposed bond issue	d.	ă	Š	Ď. Ž	Ĭ	Ž	¥				· · · · · · · · · · · · · · · · · · ·			
	L FOR	2014 - 2015 Forcasted		(01/15/2015)	6,485,000						584,400	5/1,400	545,400	532,400	519,400		short term durin		, <del>-</del> 1	:							,						
	THE INDIVIDUA	2013 - 2014 Forcasted		(01/15/2014)	7,350,000					000'659	644,400	629,800	600,600	591,000	576,200	1,380,000	rrowed monies	• AMAZIA AMAZIA					İ										
i ma eta manana manana manana manana manana manana manana manana manana manana manana manana manana manana man	- ENTER IN	2012- 2013 Forcasted		(01/15/2013)	5,215,000				425 563	431,938	437,750	428,000	408,500	408,750	403,625	ar CIP total = \$5	iool addition (bo	S															
	ER BELOW	2011 - 2012 Forcasted	1	(01/15/2012)	11,830,000	**			914,050	879,050	861,550	1 026 550	1,002,050	977,550	953,050	addition, five yea	,000 for high sch	lebt service fund.	÷ -					•									
	DO NOT ENTER BELOW	Planned 2011 Bond		(01/15/2011)	15,450,000			1,063,500	1,045,500	1,203,500	1,179,500	1,205,500	1,154,500	1,129,000	1,103,500	Less high school addition, five year CIP total = \$51,380,000	Includes \$10,000,000 for high school addition (borrowed monies short term during construction); leaves \$1,830,000 for new projects)	To be off set by debt service funds	:		•	1					ì	,		,			
		Current Total		Payments (	PRINCIPAL AMOUNT>>>		9,484,025	9,217,678	8,943,178	8,328,482	8,088,116	5,439,796	5,103,772	4,429,745	3,888,159		<u>-</u>	***	•					•			,						
		lecoil	Years	Ending	RINCIPAL		06/30/2011	06/30/2012	06/30/2013	06/30/2015	06/30/2016	06/30/2017	06/30/2019	06/30/2020	06/30/2021	5	,											İ			• ,		



200 NOT EKITER BELOW ENTER IN THE INDIVIDUAL FOR CAST TABS   18	Service   9%   10%   1	Budget   B	Service   29%   10%	Service   2%   10%   1	Service   9%   10%   1	Section   Cook   Section   Cook   C				22.18		10 210									
Berrice   9%   10%   1	Service   9%   10%   1	Service   9%   10%   1	Service   9%   10%   1	Service   9%   10%   1	Service   9%   10%   1	Service   10%	DO NOT	TEN	ITER BELOW	100	I THE INDIV	-	CAST	(0)	1					ļ	
Budget   Service   9%   10%   Estimated   Service   10%   Estimated   Service   10%   Estimated   Service   10%   Estimated   Service   Difference   Secs   Eudget   Budget   Budget   Debt Service   Difference   Secs   Eudget   Budget   Debt Service   Difference   Secs   Se	ail Fund         Debt. Debt.         100%         Estimated         Period           184.N.         as a % of as a % of of ases)         of of of of of of of of of ases)         100%         Estimated         Difference           284.615         Budget         Budget         Budget         Debt Service         Difference           284.615         9.08%         9.385,615         10,428,462         9.484,025         944,437           203.452         9.68%         9.588.311         10,603,345         10,281,178         339,167           157.595         10.08%         9,734,184         10,815,780         10,080,728         (86,988)           147,695         10.08%         9,734,184         10,317,441         11,150,970         (224,528)           134,409         10.25%         10,085,897         11,217,441         11,504,970         (224,528)           144,409         10.25%         10,085,897         11,214,441         11,504,970         (224,528)           141,023         10,268,174         11,634,044         11,644,172         219,655           141,025         11,262,807         11,248,107         11,444,172         11,444,172           140,000         10,000         10,000,307         11,444,141         11,504,44,	all Fund         Debt. Debt.         10%         Estimated           ases)         of of of budget         log of of of of of of of of of budget         Estimated         Difference           AR BORROWING AMOUNT *         As a % of of of budget         of of of of of of of of of of of of of o	Service   9%   10%   1	Service   9%   10%   1	Mark   Debt	March   Debt   Service   9%   10%	Planned		2011 - 2012 Forcasted	2012- 2013 Forcasted	2013 - 2014 Forcasted	2014 - 2015 Forcasted	2015 - 2016 Forcasted	Total							
Match         Service         9%         10%         Estimated           ases)         of         of         scrime         Debt Service         Difference           AR BORROWING AMOUNT         Budget         Budget         Debt Service         Difference           244,615         9.09%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.68%         9.558,311         10,620,345         10,281,778         339,167           157,595         10.08%         9.734,144         10,815,760         11,281,778         339,167           17,4413         10,25%         10,095,697         11,174,770         11,126,492         (11,1722)           174,413         10,25%         10,095,697         11,217,441         11,501,970         (284,528)           38,422         10,25%         10,470,637         11,242,041         11,262,760         11,262,760         11,262,760           181,086         10,25%         11,262,807         12,514,230         9,944,934         2,569,286           142,305         7.85%         11,262,807         12,514,230         9,944,934         2,569,286           200,000         11,262,807         12,514,330         9,944,934         2,569,286	Math         Senvice         9%         10%           Bases)         of         of         of         lestimated           ases)         Budget         Budget         Debt Service         Difference           Pakes)         Budget         Budget         Debt Service         Difference           Pakes)         9.385,615         10,428,462         9.484,025         944,437           203,452         9.68%         9.588,311         10,620,345         10,281,778         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,969)           147,695         10.10%         9,913,293         11,104,770         11,126,492         (111,722)           174,413         10.25%         10,085,397         11,217,441         11,524,305         (11,1722)           174,413         10.25%         10,085,207         11,634,047         11,64,772         21,646,329           181,072         9,43%         10,085,207         12,214,441         11,664,45         16,655,650           181,025         7,95%         11,089,307         12,514,230         9,944,934         2,681,366           200,000         1000         10,663,297         11,262,807	Math         Senvice         9%         10%           ases)         of         of         lestimated           ases)         Budget         budget         Debt Service         Difference           SAR BORROWING AMOUNT - SAR BORN SIGNAL SI	Math         Senvice         9%         10%           Ass a % of asses)         of of ass a % of asses)         of of ass a % of asses)         loginated asses           Ass Bornowing Amount asses)         Budget asses         Budget asses         Debt Service asses         Difference asses           24A Ed DOS William asses         9.385 615         10,428 462         9,484,025         944,437           203,452         9.68%         9,588,311         10,620,345         10,272         86,688           17,74413         10.25%         10,095,697         11,174,41         11,124,92         11,172,31           147,695         10.03%         10,214,48         10,217,441         11,184,92         11,174,43           140,080         10.25%         10,296,697         11,217,441         11,184,92         11,174,43           140,080         10,20%         10,406,3297         11,433,644         11,184,445         11,964,445         11,964,445           141,20         10,805,501         12,214,230         9,944,934         2,569,296           142,30         11,262,807         12,514,230         9,944,934         2,569,296           142,30         11,262,807         12,514,230         9,944,934         2,569,296           140,00	1941         Service         9%         10%           1841M         ssa % of asses)         of of asses)         loginate asses)         Estimated asses)           38es)         Budget         Budget         Debt Service         Difference           284,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9.586,311         10,620,345         10,207,728         (86,968)           157,595         10.08%         9,734,184         10,815,780         11,201,970         11,1501,970         214,528           147,695         10.10%         9,132,83         11,634,041         11,1501,970         12,145,528           181,025         10.28%         10,281,458         11,423,842         11,744,11         11,611,970         201,935,528           181,025         10,280,516         11,283,404         11,683,546         12,144,530         201,935,445         11,634,445         11,655,585           181,025         11,268,316         12,281,129         10,600,445         1,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         14,657,684         <	1941         Service         9%         10%           1841M         ase a % of ases)         of of ases)         Estimated ases)           438es)         Budget budget         Budget budget         Debt Service Difference           24R BORROWING AMOUNT         Budget         Budget         Debt Service Difference           284,615         9.09%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.09%         9.734,184         10,815,706         10,204,222         11,17741         11,150,190         20,4437           157,595         10.03%         10,204,483         11,17441         11,161,970         (228,528)           1340,409         10.20%         10,406,537         11,124,444         11,501,970         (229,528)           181,025         10,685,501         12,281,129         10,680,445         11,687,644         201,587,644           181,025         11,068,316         12,281,230         10,680,445         11,687,644         201,587,644           181,026         11,068,316         12,281,230         10,680,445         1,687,644         201,687,644           181,026         11,068,316         12,281,230         12,514,230         9,944,934         2,580,296	Senice   S	2011 Bond	puo	2012 Bond	2013 Bond	2014 Bond	2015 Bond	2016 Bond	Debt Service		General Fund	Debt				
R865)         Budget         Budget         Difference           IAR BORROWING AMOUNT - IAR BORROWING AMOUN	R84,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.09%         9,385,615         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,989)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172)           144,009         10.28%         10,085,697         11,243,404         11,264,404         11,172           181,289         8.65%         11,262,807         12,214,230         9,944,934         2,569,296           181,289         11,262,807         12,514,230         9,944,934         2,569,296           182,000         10,000         10,593,181         11,262,404         12,514,230         9,944,934         2,569,296           180,000         10,000         10,000         10,000	S84,615         9.09%         9.385,615         10,428,462         9.484,025         944,437           284,615         9.09%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.68%         9.588,311         10,620,345         10,281,788         389,167           157,595         10.08%         9.734,184         10,147,70         11,126,492         (11,122)           147,695         10.08%         9.734,184         10,147,70         11,126,492         (11,122)           147,695         10.08%         9.734,184         10,147,70         11,126,492         (11,122)           147,413         10.25%         10,045,697         11,217,441         11,567,16         (31)81,072           181,072         9.83%         10,683,297         11,848,107         11,464,45         719,667           181,072         9.83%         11,069,316         12,214,230         9,944,934         2,569,296           181,080         9.86%         11,262,807         12,514,230         9,944,934         2,569,296           182,000         9.90         9.944,934         2,569,296         9.946,934         2,569,296           180,000         9.90         9.944,934         9.944,934	SAR BORROWING AMOUNT - LONG BUGGET         Budget Budget         Budget Budget         Debt Service Difference Difference Budget           SB4,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.66%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.66%         9,385,615         10,428,462         9,484,025         944,437           147,695         10.00%         9,132,933         11,014,770         11,126,492         (11,722)           174,413         10.25%         10,095,697         11,217,441         11,501,970         (141,722)           181,072         9.83%         10,663,297         11,134,141         11,564,172         201,935           181,072         9.83%         10,663,297         11,184,107         11,486,172         201,935           181,072         9.83%         10,663,297         11,184,107         11,445,145         11,64,172         201,935           181,072         9.83%         10,663,297         12,514,230         9,944,934         2,569,296           142,305         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         9.90         <	384,615         9.09%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.09%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.68%         9.385,615         10,428,462         9.484,025         944,437           203,452         9.68%         9.588,311         10,650,345         10,281,78         393,167           147,695         10.10%         9.734,184         10,815,760         11,126,492         (11,724,98           147,695         10.10%         9.913,293         11,1014,770         11,126,492         (11,722,18           136,432         10.28%         10,685,697         11,217,441         11,567,976         (31,184)           140,470         10,285,607         11,217,441         11,567,14         11,148,172         201,385           181,072         9.83%         10,683,297         11,484,107         11,484,172         201,385           181,036         7.95%         11,562,807         12,514,230         9,944,384         2,569,296           142,305         7.95%         11,262,807         12,514,230         9,944,384         2,569,296           150,000         9.90         9.944,384         2,569,	384,615         9.08%         9.385,615         10,428,462         9.444,025         944,437           203,451         9.08%         9.385,615         10,428,462         9.444,025         944,437           203,452         9.68%         9.385,615         10,428,462         9.444,025         944,437           157,585         10.09%         9.734,184         10,602,345         10,211,784         11,126,492         11,172,23           174,413         10.25%         10.095,697         11,217,441         11,501,970         (111,722)           147,695         10.10%         9.913,293         11,014,770         11,126,492         (11,1722)           144,413         10.25%         10,605,697         11,217,441         11,501,970         (224,528)           384,22         10.39%         10,603,297         11,243,404         11,661,970         (141,722)           481,072         9.09%         10,470,637         11,244,041         11,646,172         179,647           270,000         270,000         11,262,807         12,514,230         9,944,934         2,569,296           450,000         290         11,262,807         12,514,230         9,944,934         2,569,296           500,000         290         294,9	34R BORROWING AMOUNT         Budget         Difference           24R BORROWING AMOUNT         Budget         Debt Service         Difference           24R BORROWING AMOUNT         Budget         Debt Service         Difference           24.615         9.09%         9.385.615         10.428.462         9.484.025         944.437           26.345         10.08%         9.734.184         10.820.345         10.201.178         339.167           17.43         10.28%         10.08%         9.734.184         10.815.760         10.902.728         (86.968)           17.443         10.28%         10.028%         10.028/37         11.217.441         11.564.92         11.17.22           181,072         9.83%         10.683.297         11.248.404         11.646.172         201.934           191,029%         10.28%         11.0863.501         12.566.112         11.346.445         719.667           181,072         9.83%         11.083.307         11.262.807         12.514.230         9.944.934         2.569.296           142,305         7.95%         11.262.807         12.514.230         9.944.934         2.569.296           450,000         1000         1000         1000         1000         1000 <t< td=""><td>Issue (01/15/20</td><td>J011</td><td>Issue (01/15/2012)</td><td>Issue (01/15/2013)</td><td>Issue (01/15/2014)</td><td>Issue (01/15/2015)</td><td>Issue (01/15/2016)</td><td>Fiscal Year Total</td><td>Forcasted</td><td>Budget</td><td>Service</td><td>%6</td><td>10%</td><td>Tetimoto T</td><td></td></t<>	Issue (01/15/20	J011	Issue (01/15/2012)	Issue (01/15/2013)	Issue (01/15/2014)	Issue (01/15/2015)	Issue (01/15/2016)	Fiscal Year Total	Forcasted	Budget	Service	%6	10%	Tetimoto T	
RAG BORROWING AMOUNT :         RAG BORROWING AMOUNT :           R84615         9.08%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,583,31         10,620,345         10,281,178         339,167           167,595         10.08%         9,385,615         11,014,770         11,126,492         (11,172)           174,413         10.25%         10,096,697         11,174,41         11,201,370         (184,528)           174,413         10.25%         10,266,397         11,214,384         11,264,041         11,364,376         (184,528)           181,072         983%         10,665,297         11,244,344         10,635,346         12,657,684           181,072         983%         10,665,297         11,346,445         1,657,684           181,072         983%         11,262,807         12,514,230         9,944,934         2,569,266           181,000         11,262,807         12,514,230         9,944,934         2,569,266         1,269,000           200,000         200,000         11,262,807         12,514,230         9,944,934         2,569,266           350,000         10,000         10,000         10,000         10,000         10,000         10,000<	284,615       9.09%       9.385,615       10,428,462       9,484,025       944,437         203,452       9.68%       9,588,11       10,620,345       10,281,178       339,167         203,452       9.68%       9,588,311       10,620,345       10,281,178       339,167         147,695       10,08%       9,734,813       11,014,770       11,126,492       (111,722)         147,413       10,25%       10,281,488       11,214,414       11,501,970       (284,589)         138,422       10,284,488       11,433,842       11,501,970       (284,589)         140,409       10,20%       10,470,637       11,634,041       11,646,172       201,935         181,072       9,83%       10,683,501       12,066,112       11,346,445       719,667         181,289       8,65%       11,262,807       12,514,230       9,944,934       2,569,296         181,200       11,262,807       12,514,230       9,944,934       2,569,296         200,000       350,000       11,262,807       12,514,230       9,944,934       2,569,296         450,000       350,000       360,000       360,000       360,000       360,000       360,000         450,000       360,000       360,000	24R BORROWING AMOUNT *         B4,615       9.09%       9.385,615       10,428,462       9,484,025       944,437         23,452       9.68%       9,558,311       10,620,345       10,281,776       11,126,492       (11,722)         157,595       10,08%       9,734,184       10,815,760       10,902,728       (86,968)         147,695       10,10%       9,913,293       11,014,770       11,126,492       (11,722)         174,413       10,25%       10,095,697       11,217,441       11,501,970       (284,528)         138,422       10,25%       10,470,637       11,217,441       11,501,970       (284,528)         181,072       9,83%       10,663,297       11,217,441       11,501,970       (284,528)         181,072       9,83%       10,663,297       11,646,172       201,935         81,128       8,65%       11,056,316       12,288,129       10,630,445       1,657,684         142,305       7,95%       11,262,807       12,514,230       9,944,934       2,569,296         200,000       9,900       9,944,934       2,569,296       1,600,000       9,944,934       2,569,296         450,000       9,000       9,944,934       1,600,000       9,944,934       1,6	SAK BORKOWING AMOUNT *         B4,615       9.09%       9.385,615       10,428,462       9.484,025       944,437         D03,452       9.68%       9.588,311       10,620,345       10,281,178       339,167         157,595       10.08%       9,734,184       10,815,760       10,902,128       (66,968)         17,695       10.10%       9,913,293       11,014,770       11,126,492       (11,722)         17,4413       10.25%       10,095,697       11,217,441       11,501,970       (284,528)         38,422       10.33%       10,281,488       11,417,441       11,501,970       (284,528)         38,6422       10.33%       10,281,488       11,423,842       11,764,716       (371,874)         38,6422       10.33%       10,283,501       11,643,445       17,644,45       719,667         381,289       8.65%       11,059,316       12,288,129       10,630,445       1,657,664         381,289       8.65%       11,262,807       12,514,230       9,944,934       2,569,296         440,000       9.00       9.00       9,944,934       2,569,296         390,000       9.00       9,944,934       2,569,296         390,000       9.00       9,944,934 <t< td=""><td>284,615     9.09%     9.385,615     10,428,462     9.484,025     944,437       203,452     9.68%     9.588,311     10,620,345     10,281,178     339,167       157,595     10.08%     9,734,184     10,815,780     10,902,128     (66,968)       147,695     10.10%     9,913,293     11,014,770     11,126,492     (11,722)       174,413     10.25%     10,095,697     11,217,441     11,501,970     (284,528)       184,072     10.26%     10,268,407     11,217,441     11,501,970     (284,528)       184,072     10.25%     10,095,697     11,217,441     11,507,970     (284,528)       184,072     10.20%     10,470,637     11,848,107     11,646,172     201,535       181,072     9,83%     10,685,501     12,266,112     11,346,172     21,346       181,089     8,65%     11,262,307     12,514,230     9,944,934     2,569,296       200,000     9,900     11,262,907     12,514,230     9,944,934     2,569,296       450,000     9,900     9,944,934     2,569,296     1,560,000       450,000     9,900     9,944,934     2,69,296       450,000     9,900     9,944,934     2,69,296       450,000     9,900     9,944,934     2,69</td><td>B4,615     9.09%     9.385,615     10,428,462     9,484,025     944,437       903,452     9.68%     9,385,615     10,428,462     9,484,025     944,437       903,452     9.68%     9,588,311     10,680,345     10,281,178     339,167       147,695     10.10%     9,913,293     11,014,770     11,126,492     (111,722)       147,695     10.10%     9,913,293     11,014,770     11,126,492     (111,722)       147,695     10.25%     10,281,458     11,217,441     11,501,376     (241,528)       140,000     10.25%     10,281,458     11,217,441     11,646,172     201,305       181,072     9.83%     10,663,297     11,484,107     11,646,172     201,305       181,072     9.83%     10,663,297     11,281,129     9,944,934     2,669,296       142,305     7.95%     11,282,807     12,514,230     9,944,934     2,669,296       142,305     3.90,000     12,514,230     9,944,934     2,669,296       500,000     3.000     3.000     3.000     3.000       450,000     450,000     3.000     3.000     3.000     3.000       450,000     450,000     3.000     3.000     3.000     3.000     3.000</td><td>384,615 9.09% 9.385,615 10,428,462 9,484,025 944,437 203,452 9.68% 9,583,311 10,620,345 10,281,178 339,167 157,595 10.08% 9,734,184 10,815,760 10,902,728 (86,969) 147,665 10.10% 9,734,184 10,815,760 10,902,728 (86,969) 147,665 10.10% 9,734,184 11,126,422 (111,722) 174,413 10,25% 10,281,437 11,281,401 11,261,970 (248,528) 138,402 10,28% 10,28% 10,283,297 11,423,342 11,764,415 11,661,72 201,935 161,124 9,40% 10,859,501 12,266,112 11,346,445 719,667 181,126 98 86% 11,069,316 12,288,129 10,600,445 1657,684 142,305 16,600 16,800,000 16,80</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>increases)</td><td>Budget</td><td>Budget</td><td>Budget</td><td>Debt Service</td><td>Difference</td></t<>	284,615     9.09%     9.385,615     10,428,462     9.484,025     944,437       203,452     9.68%     9.588,311     10,620,345     10,281,178     339,167       157,595     10.08%     9,734,184     10,815,780     10,902,128     (66,968)       147,695     10.10%     9,913,293     11,014,770     11,126,492     (11,722)       174,413     10.25%     10,095,697     11,217,441     11,501,970     (284,528)       184,072     10.26%     10,268,407     11,217,441     11,501,970     (284,528)       184,072     10.25%     10,095,697     11,217,441     11,507,970     (284,528)       184,072     10.20%     10,470,637     11,848,107     11,646,172     201,535       181,072     9,83%     10,685,501     12,266,112     11,346,172     21,346       181,089     8,65%     11,262,307     12,514,230     9,944,934     2,569,296       200,000     9,900     11,262,907     12,514,230     9,944,934     2,569,296       450,000     9,900     9,944,934     2,569,296     1,560,000       450,000     9,900     9,944,934     2,69,296       450,000     9,900     9,944,934     2,69,296       450,000     9,900     9,944,934     2,69	B4,615     9.09%     9.385,615     10,428,462     9,484,025     944,437       903,452     9.68%     9,385,615     10,428,462     9,484,025     944,437       903,452     9.68%     9,588,311     10,680,345     10,281,178     339,167       147,695     10.10%     9,913,293     11,014,770     11,126,492     (111,722)       147,695     10.10%     9,913,293     11,014,770     11,126,492     (111,722)       147,695     10.25%     10,281,458     11,217,441     11,501,376     (241,528)       140,000     10.25%     10,281,458     11,217,441     11,646,172     201,305       181,072     9.83%     10,663,297     11,484,107     11,646,172     201,305       181,072     9.83%     10,663,297     11,281,129     9,944,934     2,669,296       142,305     7.95%     11,282,807     12,514,230     9,944,934     2,669,296       142,305     3.90,000     12,514,230     9,944,934     2,669,296       500,000     3.000     3.000     3.000     3.000       450,000     450,000     3.000     3.000     3.000     3.000       450,000     450,000     3.000     3.000     3.000     3.000     3.000	384,615 9.09% 9.385,615 10,428,462 9,484,025 944,437 203,452 9.68% 9,583,311 10,620,345 10,281,178 339,167 157,595 10.08% 9,734,184 10,815,760 10,902,728 (86,969) 147,665 10.10% 9,734,184 10,815,760 10,902,728 (86,969) 147,665 10.10% 9,734,184 11,126,422 (111,722) 174,413 10,25% 10,281,437 11,281,401 11,261,970 (248,528) 138,402 10,28% 10,28% 10,283,297 11,423,342 11,764,415 11,661,72 201,935 161,124 9,40% 10,859,501 12,266,112 11,346,445 719,667 181,126 98 86% 11,069,316 12,288,129 10,600,445 1657,684 142,305 16,600 16,800,000 16,80										increases)	Budget	Budget	Budget	Debt Service	Difference
84,615         9.09%         9.385.615         10,428,462         9,484,025         944,437           203,452         9.66%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,104,770         11,126,492         (11,1722)           174,413         10.25%         10,095,697         11,217,441         11,561,970         (284,528)           238,422         10,23%         10,281,458         11,217,441         11,561,970         (284,528)           340,409         10,20%         10,470,637         11,634,041         11,661,722         201,935           361,124         9,40%         10,859,501         12,066,112         11,346,445         719,667           381,289         8,65%         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200,000         200,000         200,000         200,000         200,000           390,000         390,000         390,000         390,000         390,000         390,000           450,000         300,000         300,000         300,000	84,615         9.09%         9.385.615         10,428,462         9,484,025         944,437           203,452         9.68%         9.558,311         10,600,345         10,281,178         339,167           157,595         10.08%         9,558,311         10,600,345         10,281,178         339,167           147,695         10.10%         9,913,293         11,014,770         11,126,492         (111,722)           174,413         10,25%         10,095,697         11,217,441         11,501,970         (284,528)           38,422         10,23%         10,281,458         11,423,842         11,795,716         (371,874)           440,409         10,20%         10,470,637         11,644,172         201,335           81,072         9,83%         10,663,297         11,346,445         719,667           81,128         8,65%         11,262,807         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         200,000         200,000         200,000         200,000           450,000         450,000         200,000         200,000         200,000         200,000 <td>884,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,968)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,122)           174,413         10,25%         10,095,697         11,217,441         11,501,970         (284,528)           338,422         10,25%         10,281,458         11,423,842         11,795,716         (371,874)           384,22         10,263,297         11,644,041         11,665,716         (371,874)           381,029         10,281,458         11,644,071         11,645,172         201,935           381,124         9,40%         10,663,297         11,644,071         11,646,172         201,935           381,289         8.65%         11,056,316         12,281,129         9,944,934         2,569,296           442,305         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           450,000         200         200         200         200         200     <td>884,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (111,722)           174,413         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,470,637         11,423,842         11,795,716         (371,814)           140,409         10.20%         10,470,637         11,634,041         11,183,544         1,19,65,768           181,072         9,839         10,683,591         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           150,000         9,000         9,944,934</td><td>284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,968)           147,695         10.10%         9,913,293         11,014,770         11,124,92         (11,172)           17,4413         10.25%         10,095,697         11,217,441         11,504,97         (81,928)           17,442         10.25%         10,095,697         11,217,441         11,504,97         (31,874)           181,075         10.20%         10,20%         11,217,441         11,865,546         (229,505)           181,075         9.83%         10,683,297         11,284,445         19,667           181,025         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000           450,000         200,000         200,000</td><td>284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172,174)           21,44,13         10,25%         10,095,697         11,217,441         11,526,716         (31,174)           21,029         10,20%         10,214,58         11,217,441         11,646,172         201,804           21,020         10,20%         10,632,297         11,433,644         10,635,46         (229,505)           21,124         9,40%         10,683,297         11,433,817         11,646,172         201,805           21,125         86,5%         11,059,316         12,214,230         9,944,934         2,569,296           220,000         200         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200         200         200         200         200         200           200,000         200         200         200         2</td><td>284,615         9.985,615         10,428,462         9,484,025         944,437           903,452         9.688         9,558,311         10,620,345         10,281,178         339,167           157,595         10,10%         9,734,184         10,615,760         10,902,788         (86,968)           147,695         10,10%         9,132,93         11,104,470         11,126,492         (11,722)           174,413         10,25%         10,268,458         11,217,441         11,501,970         (324,528)           138,409         10,20%         10,470,637         11,217,441         11,561,970         (324,528)           181,072         9,83%         10,663,297         11,248,107         11,646,172         201,935           181,072         9,83%         10,663,297         11,1848,107         11,646,172         201,935           181,072         9,85%         11,059,316         12,281,29         10,630,445         1,657,684           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,236           142,000         9,000         9,944,804         2,569,236         1,560,000           1000,000         9,000         9,944,804         2,569,236           1000,000&lt;</td><td>15,4</td><td>000,00</td><td>11,830,000</td><td>5,215,000</td><td>7,350,000</td><td>6,485,000</td><td>30,500,000</td><td>61,380,000 · *</td><td></td><td>FIVE YEAR BO</td><td>RROWING</td><td>AMOUNT .</td><td></td><td></td><td></td></td>	884,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,968)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,122)           174,413         10,25%         10,095,697         11,217,441         11,501,970         (284,528)           338,422         10,25%         10,281,458         11,423,842         11,795,716         (371,874)           384,22         10,263,297         11,644,041         11,665,716         (371,874)           381,029         10,281,458         11,644,071         11,645,172         201,935           381,124         9,40%         10,663,297         11,644,071         11,646,172         201,935           381,289         8.65%         11,056,316         12,281,129         9,944,934         2,569,296           442,305         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           450,000         200         200         200         200         200 <td>884,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (111,722)           174,413         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,470,637         11,423,842         11,795,716         (371,814)           140,409         10.20%         10,470,637         11,634,041         11,183,544         1,19,65,768           181,072         9,839         10,683,591         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           150,000         9,000         9,944,934</td> <td>284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,968)           147,695         10.10%         9,913,293         11,014,770         11,124,92         (11,172)           17,4413         10.25%         10,095,697         11,217,441         11,504,97         (81,928)           17,442         10.25%         10,095,697         11,217,441         11,504,97         (31,874)           181,075         10.20%         10,20%         11,217,441         11,865,546         (229,505)           181,075         9.83%         10,683,297         11,284,445         19,667           181,025         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000           450,000         200,000         200,000</td> <td>284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172,174)           21,44,13         10,25%         10,095,697         11,217,441         11,526,716         (31,174)           21,029         10,20%         10,214,58         11,217,441         11,646,172         201,804           21,020         10,20%         10,632,297         11,433,644         10,635,46         (229,505)           21,124         9,40%         10,683,297         11,433,817         11,646,172         201,805           21,125         86,5%         11,059,316         12,214,230         9,944,934         2,569,296           220,000         200         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200         200         200         200         200         200           200,000         200         200         200         2</td> <td>284,615         9.985,615         10,428,462         9,484,025         944,437           903,452         9.688         9,558,311         10,620,345         10,281,178         339,167           157,595         10,10%         9,734,184         10,615,760         10,902,788         (86,968)           147,695         10,10%         9,132,93         11,104,470         11,126,492         (11,722)           174,413         10,25%         10,268,458         11,217,441         11,501,970         (324,528)           138,409         10,20%         10,470,637         11,217,441         11,561,970         (324,528)           181,072         9,83%         10,663,297         11,248,107         11,646,172         201,935           181,072         9,83%         10,663,297         11,1848,107         11,646,172         201,935           181,072         9,85%         11,059,316         12,281,29         10,630,445         1,657,684           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,236           142,000         9,000         9,944,804         2,569,236         1,560,000           1000,000         9,000         9,944,804         2,569,236           1000,000&lt;</td> <td>15,4</td> <td>000,00</td> <td>11,830,000</td> <td>5,215,000</td> <td>7,350,000</td> <td>6,485,000</td> <td>30,500,000</td> <td>61,380,000 · *</td> <td></td> <td>FIVE YEAR BO</td> <td>RROWING</td> <td>AMOUNT .</td> <td></td> <td></td> <td></td>	884,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (111,722)           174,413         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,085,697         11,217,441         11,501,970         (284,528)           138,422         10.25%         10,470,637         11,423,842         11,795,716         (371,814)           140,409         10.20%         10,470,637         11,634,041         11,183,544         1,19,65,768           181,072         9,839         10,683,591         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           150,000         9,000         9,944,934	284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,968)           147,695         10.10%         9,913,293         11,014,770         11,124,92         (11,172)           17,4413         10.25%         10,095,697         11,217,441         11,504,97         (81,928)           17,442         10.25%         10,095,697         11,217,441         11,504,97         (31,874)           181,075         10.20%         10,20%         11,217,441         11,865,546         (229,505)           181,075         9.83%         10,683,297         11,284,445         19,667           181,025         7.95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000           450,000         200,000         200,000	284,615         9,09%         9,385,615         10,428,462         9,484,025         944,437           203,452         9,68%         9,588,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (86,988)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,172,174)           21,44,13         10,25%         10,095,697         11,217,441         11,526,716         (31,174)           21,029         10,20%         10,214,58         11,217,441         11,646,172         201,804           21,020         10,20%         10,632,297         11,433,644         10,635,46         (229,505)           21,124         9,40%         10,683,297         11,433,817         11,646,172         201,805           21,125         86,5%         11,059,316         12,214,230         9,944,934         2,569,296           220,000         200         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200         200         200         200         200         200           200,000         200         200         200         2	284,615         9.985,615         10,428,462         9,484,025         944,437           903,452         9.688         9,558,311         10,620,345         10,281,178         339,167           157,595         10,10%         9,734,184         10,615,760         10,902,788         (86,968)           147,695         10,10%         9,132,93         11,104,470         11,126,492         (11,722)           174,413         10,25%         10,268,458         11,217,441         11,501,970         (324,528)           138,409         10,20%         10,470,637         11,217,441         11,561,970         (324,528)           181,072         9,83%         10,663,297         11,248,107         11,646,172         201,935           181,072         9,83%         10,663,297         11,1848,107         11,646,172         201,935           181,072         9,85%         11,059,316         12,281,29         10,630,445         1,657,684           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,236           142,000         9,000         9,944,804         2,569,236         1,560,000           1000,000         9,000         9,944,804         2,569,236           1000,000<	15,4	000,00	11,830,000	5,215,000	7,350,000	6,485,000	30,500,000	61,380,000 · *		FIVE YEAR BO	RROWING	AMOUNT .			
84,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,650,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         11,902,778         (86,986)           147,695         10.10%         9,913,293         11,1014,770         11,126,492         (11,722)           174,413         10.25%         10,086,697         11,217,441         11,501,970         (284,528)           238,422         10,33%         10,663,297         11,423,842         11,795,716         (21,874)           440,409         10,33%         10,406,537         11,644,107         11,444,107         11,444,45         11,965,764           181,072         10,859,501         12,281,129         10,630,445         1,657,664         1,657,664           142,305         7.36%         11,262,807         12,514,230         9,944,334         2,569,266           200,000         200,000         200,000         12,514,230         9,944,334         2,569,266           200,000         200,000         200,000         200,000         200,000         200,000           200,000         200,000         20	284,615         9.09%         9.385,615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         10,902,728         (16,722)           147,695         10.10%         9,913,293         11,014,770         11,126,492         (11,722)           174,413         10.25%         10,096,697         11,217,441         11,501,970         (284,528)           1840,409         10,23%         10,214,458         11,217,441         11,501,970         (284,528)           1840,409         10,20%         10,470,637         11,634,041         11,646,172         201,355           181,072         10,470,637         11,644,172         201,355         201,355           181,089         10,663,297         11,244,172         11,346,172         201,355           181,089         11,262,807         12,514,230         9,944,934         2,569,296           142,305         11,262,807         12,514,230         9,944,934         2,569,296           200,000         270,000         270,000         270,000         270,000         270,000           200	84,615         9.09%         9.365.615         10,428,462         9,484,025         944,437           203,452         9.68%         9,558,311         10,620,345         10,281,178         339,167           157,595         10.08%         9,734,184         10,815,760         11,126,492         (11,1722)           147,695         10.10%         9,913,293         11,1014,770         11,126,492         (11,1722)           174,413         10.25%         10,086,697         11,217,441         11,501,970         (284,528)           238,422         10.23%         10,214,583         11,142,384         11,164,172         21,1874           340,409         10.33%         10,470,637         11,244,041         11,486,546         (229,505)           381,289         8.65%         11,262,807         12,281,129         10,634,45         1,657,684           42,305         7.95%         11,262,807         12,514,230         9,944,394         2,569,266           200,000         200,000         12,514,230         9,944,394         2,569,266           450,000         200,000         12,514,230         9,944,394         2,569,266           500,000         200,000         200,000         200,000         200,000         200	84,615         9,09%         9,385,615         10,428,462         9,444,025         944,025           90,345         9,688         9,588,311         10,600,345         10,201,178         339,167           167,595         10,08%         9,734,184         10,815,760         10,902,728         (86,986)           147,695         10,085,697         11,014,770         11,126,409         (11,122)           174,413         10,25%         10,095,697         11,217,441         11,501,970         (24,528)           340,402         10,22%         10,281,458         11,243,842         11,796,716         (37,184,28)           340,403         10,22%         10,663,297         11,646,172         201,935           361,124         9,40%         10,663,297         11,348,107         11,446,172         201,935           361,124         9,40%         10,663,316         12,288,129         10,630,445         1,965           361,289         8,65%         11,262,807         12,514,230         9,944,934         2,569,296           450,000         10,000         11,262,807         12,514,230         9,944,934         2,569,296           350,000         200,000         10,000,000         10,000,000         10,000,000 <t< td=""><td>84,615         9,09%         9,385,615         10,428,462         9,444,025         944,025           93,455         9,68%         9,588,311         10,620,345         10,281,178         339,167           167,595         10,08%         9,734,184         10,815,760         10,902,728         (86,989)           147,695         10,08%         9,734,184         10,4170         11,126,1970         (284,528)           174,413         10,25%         10,095,687         11,112,17,441         11,501,970         (284,528)           174,413         10,26%         10,281,458         11,124,384         11,795,176         (311,814)           340,409         10,20%         10,470,687         11,646,172         201,935           81,107         9,83%         10,663,297         11,646,172         201,935           81,128         8,65%         11,059,316         12,288,129         10,630,445         1,657,684           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         200,000         200,000         200,000         200,000           450,000         450,000         450,000         200,000         200,000         200,000</td><td>84,616         9.08%         9.385,615         10,428,482         9.444,07         9.44,47           203,452         9.68%         9.586,311         10,620,345         10,281,178         339,167           147,695         10.08%         9,588,311         10,620,345         10,281,178         339,167           147,695         10.108%         9,13,24,184         11,104,770         11,126,492         (116,269)           174,413         10,25%         10,095,687         11,121,744         11,501,970         (284,528)           238,422         10,33%         10,281,458         11,423,842         11,796,716         (371,874)           340,409         10,20%         10,470,637         11,634,041         11,863,546         (229,505)           81,107         9,83%         10,663,297         11,848,107         11,445,445         719,687           81,128         8,65%         11,069,316         12,288,129         10,630,445         7,19,687           81,200         7,95%         11,282,807         12,514,230         9,944,934         2,569,296           9,000         7,95%         11,282,807         12,514,230         9,944,934         2,569,296           9,000         8,000         8,000         8,000</td><td>84,615         9.09%         9.35.615         10,428,482         9.4447         594,437           203,452         9.68%         9.586,311         10,620,345         10,281,178         339,167           167,595         10.09%         9,538,311         10,620,345         11,1724,92         (11,722)           147,685         10.10%         9,913,293         11,014,70         11,126,492         (11,722)           174,413         10.25%         10,095,697         11,217,441         11,501,970         (284,528)           286,422         10.33%         10,281,458         11,217,441         11,501,970         (284,528)           386,422         10.33%         10,281,458         11,423,842         11,795,716         (371,874)           440,409         10.20%         10,683,297         11,883,544         201,887         201,885           861,128         8.65%         11,069,316         12,281,129         10,630,445         1,657,684           142,305         7.85%         11,282,807         12,514,230         9,944,984         2,569,296           450,000         600,000         12,514,230         9,944,984         2,569,296           450,000         600,000         12,514,230         9,944,984         2,56</td><td></td><td></td><td></td><td></td><td></td><td></td><td>2</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	84,615         9,09%         9,385,615         10,428,462         9,444,025         944,025           93,455         9,68%         9,588,311         10,620,345         10,281,178         339,167           167,595         10,08%         9,734,184         10,815,760         10,902,728         (86,989)           147,695         10,08%         9,734,184         10,4170         11,126,1970         (284,528)           174,413         10,25%         10,095,687         11,112,17,441         11,501,970         (284,528)           174,413         10,26%         10,281,458         11,124,384         11,795,176         (311,814)           340,409         10,20%         10,470,687         11,646,172         201,935           81,107         9,83%         10,663,297         11,646,172         201,935           81,128         8,65%         11,059,316         12,288,129         10,630,445         1,657,684           142,305         7,95%         11,262,807         12,514,230         9,944,934         2,569,296           200,000         200,000         200,000         200,000         200,000         200,000           450,000         450,000         450,000         200,000         200,000         200,000	84,616         9.08%         9.385,615         10,428,482         9.444,07         9.44,47           203,452         9.68%         9.586,311         10,620,345         10,281,178         339,167           147,695         10.08%         9,588,311         10,620,345         10,281,178         339,167           147,695         10.108%         9,13,24,184         11,104,770         11,126,492         (116,269)           174,413         10,25%         10,095,687         11,121,744         11,501,970         (284,528)           238,422         10,33%         10,281,458         11,423,842         11,796,716         (371,874)           340,409         10,20%         10,470,637         11,634,041         11,863,546         (229,505)           81,107         9,83%         10,663,297         11,848,107         11,445,445         719,687           81,128         8,65%         11,069,316         12,288,129         10,630,445         7,19,687           81,200         7,95%         11,282,807         12,514,230         9,944,934         2,569,296           9,000         7,95%         11,282,807         12,514,230         9,944,934         2,569,296           9,000         8,000         8,000         8,000	84,615         9.09%         9.35.615         10,428,482         9.4447         594,437           203,452         9.68%         9.586,311         10,620,345         10,281,178         339,167           167,595         10.09%         9,538,311         10,620,345         11,1724,92         (11,722)           147,685         10.10%         9,913,293         11,014,70         11,126,492         (11,722)           174,413         10.25%         10,095,697         11,217,441         11,501,970         (284,528)           286,422         10.33%         10,281,458         11,217,441         11,501,970         (284,528)           386,422         10.33%         10,281,458         11,423,842         11,795,716         (371,874)           440,409         10.20%         10,683,297         11,883,544         201,887         201,885           861,128         8.65%         11,069,316         12,281,129         10,630,445         1,657,684           142,305         7.85%         11,282,807         12,514,230         9,944,984         2,569,296           450,000         600,000         12,514,230         9,944,984         2,569,296           450,000         600,000         12,514,230         9,944,984         2,56							2								
167,595 10.08% 9,558.31 10,650.345 10,281,178 339,167 157,595 10.08% 9,734,184 10,815,760 10,902,728 (86,986) 147,695 10.10% 9,913.293 11,014,770 11,126,492 (11,122) 17,441 10,23% 10,095,697 11,217,441 11,501,970 (284,528) 238,422 10,33% 10,285,697 11,217,441 11,501,970 (284,528) 238,422 10,33% 10,665,297 11,634,041 11,863,546 (229,505) 181,027 9,806,738 10,665,297 11,634,041 11,346,445 719,657 181,281,289 10,630,445 1,657,684 142,305 7.95% 11,262,807 12,281,129 10,630,445 1,657,684 142,305 7.95% 11,262,807 12,514,230 9,944,934 2,569,296 142,305 200,000 200,00	10,620,345	10,000,000   1,0	167,595 10.08% 9,588.311 10,650.345 10,281,178 339,167 10.1345.2 9,68% 9,588.311 10,650.345 10,281,178 339,167 10.156.55 10.08% 9,734.184 10,815,760 10,902,728 (86.989) 147,695 10.08% 9,734.184 11,011,261,970 (284,528) 10.25% 10.095,697 11,127,441 11,160.376 (271,874) 130,26% 10,281,458 11,423,842 11,795,716 (371,874) 130,404 10,26% 10,280,597 11,648,172 201,935 181,072 9,83% 10,663,297 11,648,172 11,346,445 719,667 181,289 8,65% 11,059,316 12,288,129 10,630,445 11,657,684 142,305 7,95% 11,262,807 12,514,230 9,944,934 2,569,296 142,305 0,000 0,00	167,595 10.08% 9,588.311 10,650.345 10,281,178 339,167 10.7555 10.08% 9,588.311 10,650.345 10,281,178 339,167 11.7555 10.08% 9,734,184 10,815,760 10,902,728 (86,989) 147,655 10.08% 9,734,184 11,041,770 11,126,130 17,4413 10,25% 10,085,687 11,121,441 11,130,442 10,25% 10,281,458 11,142,3842 11,795,716 (371,874) 130,20% 10,20% 10,20% 11,646,172 11,646,172 201,935 181,072 9,83% 10,663,287 11,644,104 11,863,546 (329,505) 181,072 9,83% 10,663,287 11,648,107 11,646,172 201,935 181,128 8,65% 11,059,316 12,288,129 10,630,445 1,657,684 142,305 17,95% 11,262,807 12,514,230 9,944,934 2,569,296 142,305 17,95% 11,262,807 12,514,230 9,944,934 2,569,296 1800,000 17,9	167,595 10.08% 9,588.311 10,650.345 10,281,178 339,167 10.550 4.008% 9,588.311 10,650.345 10,281,178 339,167 11,250.550 10.08% 9,734,184 10,815,760 10,902,728 (86,989) 147,695 10.03% 10,025% 10,095,687 11,121,441 11,501,970 (284,528) 1384,422 10,281,488 11,1423,842 11,750,716 (371,874) 10,005,837 11,634,041 11,863,546 (329,505) 181,072 9,83% 10,663,297 11,848,107 11,646,172 201,935 161,124 9,40% 10,059,316 12,066,112 11,346,445 719,667 181,289 8,65% 11,059,316 12,288,129 10,630,445 11,667,684 142,305 7.95% 11,262,807 12,514,230 9,944,934 2,569,296 450,000 200,	103.452 9.68% 9.588.311 10.80.3345 10.281,778 339,167 157.595 10.08% 9.734,184 10.815,760 10.902,728 (86,968) 174.413 10.25% 10.095, 9.734,184 11.014,770 11.126492 (11.026,968) 174.413 10.25% 10.095,697 11.217,441 11.501,970 (214,522) 174.413 10.25% 10.033% 10.214,282 11.795,716 (371,874) 180.409 10.20% 10.470,637 11.214,41 11.863,546 (229,505) 181.072 9.83% 10.663,297 11.848,107 11.646,172 201,835 181.072 9.83% 11.069,316 12.288,129 10.630,445 719,667 181.124 9.40% 11.059,316 12.288,129 10.630,445 719,667 182.000 200.000		001						9,484,025		104,284,615		9,385,615	10,428,462	9,484,025	944,437
147,595 10.000 9,13.293 11,014.770 11,126,120 (00,100) 17,431 10.056,697 11,014.770 11,126,1370 (124,528) 17,441 10.25% 10.095,697 11,214,41 11,501,370 (124,528) 10.025% 10.025% 10.281,458 11,423,842 11,795,716 (171,874,744) 10.20% 10.470,657 11,634,041 11,863,546 (1229,565) 10.20% 10,470,657 11,634,041 11,863,546 (1229,565) 12,066,112 11,346,415 719,667 12,01,128 8,65% 11,059,316 12,228,129 10,630,445 1,657,684 142,305 7,95% 11,262,807 12,514,230 9,944,934 2,569,296 142,305 200,000 200,00	147,595 10.00% 9,13.293 11.014.770 11.126,300 147,695 10.10% 9,913.293 11.014.770 11.126,300 174,413 10.25% 10.095,697 11.217,441 11.501,370 (374,528) 174,403 10.25% 10.281,458 11.423,842 11.795,716 (371,874) 174,403 10.20% 10.470,637 11.634,041 11.863,546 (229,565) 181,072 9,83% 10,653,297 11.206,112 11.346,445 719,667 181,289 8,65% 11.059,316 12,288,129 10,630,445 1,657,684 142,305 7.95% 11.262,807 12,514,230 9,944,934 2,569,296 142,305 7.95% 11.262,807 12,514,230 9,944,934 2,569,296 270,000 200,000 200,000 200,000 200,000 250,000 2	147,595 10.00% 9,13,293 11,014,770 11,126,1705 (02,300) 147,695 10.10% 9,913,293 11,014,770 11,126,1970 (284,528) 17,4413 10.25% 10,086,697 11,217,441 11,501,970 (284,528) 180,409 10.20% 10,470,657 11,634,041 11,863,546 (229,565) 181,072 9,83% 10,685,207 11,634,041 11,865,346 (229,565) 181,072 9,83% 10,685,301 12,066,112 11,346,445 719,687 181,289 8,65% 11,059,346 12,288,129 10,630,445 1,657,684 142,305 7,95% 11,262,807 12,514,230 9,944,934 2,569,296 142,306 7,95% 11,262,807 12,514,230 9,944,934 2,569,296 142,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 150,000 200,000 200,000 150,000 200,000 200,000 150,000 200,000 200,000 200,000 150,000 200,000 200,000 200,000 200,000 150,000 200,000	147,595     10,000     9,13,293     11,014,770     11,264,280     (10,122)       147,695     10,005,697     11,126,170     (11,122)     (11,122)       174,413     10,25%     10,025,697     (11,122)     (11,124)       140,409     10,25%     10,281,458     11,121,441     (17,56,716     (371,874)       340,409     10,20%     10,470,637     11,644,041     11,755,716     (371,874)       410,402     10,20%     10,470,637     11,646,172     201,335       561,124     9,40%     10,652,297     11,346,445     71,967       561,124     9,40%     10,653,16     12,281,129     10,630,445     1,657,684       142,305     7,95%     11,262,807     12,514,230     9,944,334     2,569,286       200,000     12,514,230     9,944,334     2,569,286       200,000     12,514,230     9,944,334     2,569,286       200,000     12,514,230     9,944,334     2,569,286       200,000     12,514,230     9,944,334     2,569,286       200,000     12,514,230     9,944,334     2,569,286       200,000     12,514,230     12,514,334     1,567,684       200,000     12,500,000     12,500,000     12,500,000       450,000     12,500,000	147,595 10.00% 9,143,293 11,014,770 11,126,492 (101,722) 10.25% 10.095,697 11,121,474 11,501,970 12,50% 10.095,697 11,121,474 11,501,970 12,50% 10.095,697 11,121,471 11,501,970 (284,589) 10.25% 10.25% 10.281,488 11,423,842 11,501,970 (284,589) 10.20% 10,470,637 11,634,041 11,863,546 (229,565) 181,072 9,83% 10,683,297 11,848,107 11,646,172 201,935 161,122 9,40% 10,685,501 12,066,112 11,346,445 719,667 181,280 10,000 12,	147,395 10.00% 9,143,293 11,014,770 11,126,492 (101,722) 10.25% 10.10% 9,913,293 11,014,770 11,126,492 (101,722) 10.25% 10.25% 10.095,697 11,121,474 11,501,970 (284,528) 11,014,770 11,126,970 (284,528) 11,014,770 11,126,9716 (371,874) 11,001,000 10,20% 10,20% 10,470,637 11,634,041 11,863,546 (229,505) 181,072 9,83% 10,663,297 11,848,107 11,646,172 201,935 161,124 9,40% 10,859,501 12,066,112 11,346,445 719,667 181,280 10,000 12,000 1	147.595 10.000 9.913.293 11.014,770 11.126,492 (11.722) 174.413 10.25% 10.005,697 11.1217,441 11.501.970 (12.9505) 174.413 10.25% 10.005,697 11.1217,441 11.501.970 (12.9505) 184.0409 10.20% 10.470,637 11.217,441 11.501.970 (12.9505) 181.072 9.83% 10.683.297 11.848.107 11.646,172 201.835 181.072 9.83% 10.663.297 11.848.107 11.646,172 201.835 181.072 9.85% 11.059.316 12.288.129 10.630,445 719.667 142.305 7.95% 11.262,807 12.514,230 9.944,934 2.569,296 142.306 2000 200.000	- ·	63,500	044 050					10,281,178	1,063,500	106,203,452		9,558,311	10,620,345	10,281,178	
74,413     10.25%     10.095,697     11,217,441     11,501,970       238,422     10.23%     10.281,458     11,423,842     11,755,716       440,409     10.20%     10,470,637     11,634,041     11,865,346       81,072     9.83%     10,663,297     11,646,172       81,124     9,40%     10,859,501     12,066,112     11,346,445       81,289     8.65%     11,059,316     12,288,129     10,630,445       142,305     7,95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     450,000     9,944,934     2       500,000     330,000     200,000       500,000     350,000       450,000     450,000	74,413     10.25%     10.095,697     11.217,441     11,501,970       328,422     10.33%     10.281,458     11.423,842     11.756,716       440,409     10.20%     10,470,637     11,634,041     11,846,172       561,124     9,40%     10,663,297     11,206,112     11,346,445       581,289     8,65%     11,059,316     12,288,129     10,630,445     1       350,000     7,95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     200,000     8,50,000     8,50,000       450,000     3930,000     8,30,000       450,000     450,000	774,413     10.25%     10.095,697     11.217,441     11,501,970       284,422     10.33%     10.281,458     11,423,842     11,755,716       440,409     10.20%     10,470,637     11,634,041     11,865,546       81,072     9.83%     10,663,297     11,634,041     11,646,172       861,124     9.40%     10,856,501     12,066,112     11,346,445       81,289     8.65%     11,059,316     12,281,129     10,630,445     11       270,000     220,000     11,262,807     12,514,230     9,944,934     2       280,000     450,000     930,000     930,000     930,000       500,000     750,000     750,000       500,000     450,000	74,413     10,25%     10,025,697     11,217,441     11,501,970       328,422     10,23%     10,281,458     11,423,842     11,755,716       440,409     10,20%     10,470,637     11,634,041     11,845,172       861,124     9,40%     10,663,297     11,206,112     11,346,445       81,289     8,65%     11,059,316     12,281,129     10,630,445       142,305     7,95%     11,262,807     12,514,230     9,944,934       200,000     200,000       450,000     450,000       590,000       450,000       450,000       450,000	74,413     10.25%     10.095,697     11,217,441     11,501,970       28,422     10.33%     10.281,458     11,423,842     11,755,716       440,409     10.20%     10,470,637     11,634,041     11,865,546       81,072     9.83%     10,663,297     11,634,041     11,646,172       961,124     9.40%     10,856,501     12,066,112     11,346,445       11,26     11,262,807     12,214,230     9,944,934     2       270,000     200,000     11,262,807     12,514,230     9,944,934     2       450,000     930,000     930,000     930,000     930,000       500,000     900,000     930,000       450,000     450,000	74,413     10,25%     10,095,697     11,217,441     11,501,970       328,422     10,23%     10,281,458     11,423,842     11,765,716       40,409     10,20%     10,470,637     11,634,041     11,865,716       81,072     9,83%     10,663,297     11,644,172     11,346,445       81,124     9,40%     10,859,501     12,066,112     11,346,445       81,289     8,65%     11,262,807     12,214,230     9,944,934     2       270,000     200,000     200,000     9,944,934     2       450,000     450,000     9,944,934     2       450,000     250,000     9,944,934     2       450,000     450,000     9,944,934       450,000     9,900	774,413 10.25% 10.095,697 11.217,441 11.501.970 28.422 10.33% 10.281,458 11,423,842 11.795,716 440,409 10.20% 10.470,637 11,634,041 11.863,546 181,072 9.83% 10.663,297 11.848,107 11.649,172 561,124 9.40% 10.859,501 12.066,112 11.346,445 181,289 8.65% 11.059,316 12.288,129 10.630,445 11.200,000 2200,000 2000 2000 2000 2000 20		27.500	896.550	425 563				11,126,492	2 549 613	110 147 695		9,734,184	11,014,770	11 126 492	
238, 422         10,281,458         11,423,842         11,795,716           340,409         10,20%         10,470,637         11,634,041         11,863,546           181,072         9,83%         10,663,297         11,646,172         11,346,445           181,289         8,65%         11,059,316         12,288,129         10,630,445         1           142,305         7,95%         11,262,807         12,514,230         9,944,934         2           270,000         270,000         200,000         450,000         650,000         650,000         650,000           290,000         293,000         250,000         250,000         650,000         650,000         650,000         650,000           450,000         450,000         650,000	228, 422     10,281,458     11,423,842     11,795,716       340,409     10,20%     10,470,637     11,634,041     11,865,546       81,072     9,83%     10,663,297     11,848,107     11,646,172       861,124     9,40%     10,859,501     12,066,112     11,346,445       142,305     7,95%     11,262,807     12,214,230     9,944,934     2       270,000     200,000     200,000     200,000     200,000       450,000     3930,000     200,000       450,000     450,000       450,000     450,000	298.422       10.281,458       11,423,842       11,795,716         340,409       10.20%       10,470,637       11,634,041       11,863,546         181,072       9.83%       10,663,297       11,634,041       11,648,172         361,124       9.40%       10,859,501       12,066,112       11,346,445         181,289       8.65%       11,059,316       12,288,129       10,630,445       11         1842,305       7.95%       11,262,807       12,514,230       9,944,934       2         200,000       220,000       220,000       330,000       330,000       330,000       330,000         550,000       500,000       500,000       350,000       350,000       350,000	228, 422     10,281,458     11,423,842     11,795,716       340,409     10,20%     10,470,637     11,634,041     11,865,546       81,072     9,83%     10,663,297     11,634,041     11,646,172       861,124     9,40%     10,859,501     12,066,112     11,346,445       142,305     7,95%     11,262,807     12,214,230     9,944,934     2       270,000     200,000     200,000     200,000     200,000       450,000     450,000     200,000       450,000     450,000       450,000     450,000	238, 422     10,281,458     11,423,842     11,795,716       340,409     10,20%     10,470,637     11,634,041     11,863,546       181,072     9,83%     10,663,297     11,634,172     11,346,445       361,124     9,40%     10,859,501     12,086,112     11,346,445       181,289     8,65%     11,059,316     12,288,129     10,630,445     11       270,000     11,262,807     12,514,230     9,944,934     2       280,000     200,000     450,000     8,930,000       500,000     500,000       500,000     500,000       500,000     450,000       450,000     450,000	228, 422     10,281,458     11,423,842     11,795,716       340,409     10,20%     10,470,637     11,634,041     11,865,546       81,072     9,83%     10,663,297     11,646,172       861,124     9,40%     10,859,501     12,066,112     11,346,445       81,289     8,65%     11,059,316     12,288,129     10,630,445       142,305     7,95%     11,262,807     12,514,230     9,944,934     2       200,000     200,000     200,000     200,000     200,000       450,000     450,000     250,000       450,000     450,000     250,000       450,000     450,000	228, 422     10,281,458     11,423,842     11,795,716       340,409     10,20%     10,470,637     11,634,041     11,863,546       181,072     9,83%     10,663,297     11,634,107     11,649,172       361,124     9,40%     10,859,501     12,066,112     11,346,445       381,289     8,65%     11,059,316     12,288,129     10,630,445     1       270,000     11,262,807     12,514,230     9,944,934     2       280,000     390,000     390,000       350,000     390,000       350,000     390,000       450,000     450,000       450,000	-	1,203,500	879,050	431,938	659,000			11,501,970	3.173,488	112,174,413	-	10,095,697	11,217,441	11,501,970	(284.528)
940,409     10.20%     10.470,637     11,634,041     11,863,546       181,072     9.83%     10,663,297     11,848,107     11,648,172       961,124     9.40%     10,859,501     12,066,112     11,346,445       181,289     8.65%     11,059,316     12,288,129     10,630,445     11,42,306       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     270,000     200,000     450,000     230,000       000,000     000,000     250,000       450,000     250,000	1940,409     10.20%     10.470,637     11,634,041     11,863,546       181,072     9.83%     10,663,297     11,848,107     11,646,172       1961,124     9.40%     10,859,501     12,066,112     11,346,445       181,289     8.65%     11,059,316     12,288,129     10,630,445     11       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     200,000     450,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     330,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     930,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     930,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     8.65%     11,262,807     12,514,230     9,944,934     2       200,000     8.65%     11,262,807     12,514,230     12,514,934     2       200,000     8.65%     11,262,807     12,514,230     12,514,934	940,409     10,20%     10,470,637     11,634,041     11,863,546       181,072     9,83%     10,663,297     11,848,107     11,648,172       361,124     9,40%     10,859,501     12,066,112     11,346,445       181,289     8,65%     11,059,316     12,288,129     10,630,445     11,262,807       142,305     7,95%     11,262,807     12,514,230     9,944,934     2       200,000     200,000     330,000     330,000       550,000     330,000     350,000       550,000     350,000       550,000     450,000       550,000     450,000	940,409     10,20%     10,470,637     11,634,041     11,863,546       181,072     9,83%     10,663,297     11,848,107     11,646,172       961,124     9,40%     10,859,501     12,066,112     11,346,445       142,305     7,95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     200,000     200,000     200,000     200,000       930,000     350,000     250,000     250,000       450,000     450,000     250,000       450,000     450,000	940,409     10,20%     10,470,637     11,634,041     11,863,546       181,072     9,83%     10,663,297     11,848,107     11,648,172       361,124     9,40%     10,859,501     12,066,112     11,346,445       181,289     8,65%     11,059,316     12,288,129     10,630,445     11       270,000     11,262,807     12,514,230     9,944,934     2       280,000     200,000     390,000     390,000       500,000     390,000     390,000       500,000     450,000       450,000     450,000	340,409     10.20%     10.470,637     11,634,041     11,863,546       181,072     9.83%     10.663,297     11,848,107     11,646,172       361,124     9.40%     10.859,501     12,066,112     11,346,445       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     200,000     200,000     200,000     200,000       390,000     350,000     250,000     250,000       450,000     450,000     250,000       450,000     250,000	940,409     10.20%     10.470,637     11,634,041     11,863,546       181,072     9.83%     10,663,297     11,848,107     11,649,172       961,124     9.40%     10,859,501     12,066,112     11,346,445       181,289     8.65%     11,059,316     12,288,129     10,630,445     1       270,000     200,000     11,262,807     12,514,230     9,944,934     2       450,000     930,000     000     000     000     000       550,000     500,000     000     000     000       450,000     450,000     000     000     000	-	179,500	861,550	437,750	644,400	584,400		11,795,716	3,707,600	114,238,422		10,281,458	11,423,842	11,795,716	(371,874)
181,072     9.83%     10,663,297     11,848,107     11,646,172       361,124     9.40%     10,859,501     12,066,112     11,346,445       181,289     8.65%     11,059,316     12,288,129     10,630,445     11       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     450,000     230,000     230,000       000,000     000,000     250,000     250,000       450,000     450,000     450,000	181,072 9.83% 10,663,297 11,848,107 11,648,172 14,445 16,412,305 7.95% 11,059,316 12,288,129 10,630,445 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 200,000 200,00	181,072 9.83% 10,663,297 11,848,107 11,646,172 14,445 14,2305 7.95% 11,059,316 12,086,112 11,346,445 141,2305 7.95% 11,059,316 12,288,129 10,630,445 11,22,000 220,000 220,000 230,000	181,072 9.83% 10,663,297 11,848,107 11,648,172 14,445 16,412,305 7.95% 11,059,316 12,288,129 10,630,445 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 200,000 200,00	181,072 9.83% 10,663,297 11,848,107 11,646,172 14,445 16,405 17,206,112 11,346,445 17,206,112 11,346,445 17,206,112 11,346,445 17,200,000 17,05	11,072 9,83% 10,663,297 11,848,107 11,646,172 14,42,305 1,95% 10,683,297 11,206,112 11,346,445 142,305 1,95% 11,059,316 12,288,129 10,630,445 142,305 1,95% 11,262,807 12,514,230 9,944,934 2 200,000	11,072 9,83% 10,663,297 11,848,107 11,646,172 14,406,172 14,066,112 11,346,445 181,289 8,65% 11,059,316 12,288,129 10,630,445 11,20,000 1200,000 10,0	<del>-</del> -	1,205,500	844,050	428,000	629,800	571,400		11,863,546	6,423,750	116,340,409	10.20%	10,470,637	11,634,041	11,863,546	(229,505)
408,500 600,600 545,400 2,522,000 11,346,445 6,334,050 120,661,124 9,40% 10,889,501 12,066,112 11,346,445 10,000 532,400 2,562,000 10,630,445 6,500,700 122,881,289 8,66% 11,026,316 12,2881,129 10,630,445 10,63	561,124 9.40% 10,859,501 12,066,112 11,346,445 181,2305 7.95% 11,059,316 12,288,129 10,630,445 11,42,305 7.95% 11,262,807 12,514,230 9,944,934 2 2 220,000 2200,000 450,000 2200,000 22	561,124       9.40%       10,859,501       12,066,112       11,346,445       181,289       10,630,445       11,262,807       12,214,230       9,944,934       21,281,129       10,630,445       11,262,807       12,514,230       9,944,934       22,000       22,000       22,000       22,000       22,000       23,000 <td>351,124       9.40%       10,859,501       12,066,112       11,346,445       11,262,807       11,262,129       10,630,445       11,262,807       12,214,230       9,944,934       2         142,305       7.95%       11,262,807       12,514,230       9,944,934       2         220,000       200,000       450,000       830,000       830,000       830,000         930,000       930,000       830,000       830,000       830,000       830,000         450,000       450,000       830,000       830,000       830,000       830,000         450,000       450,000       830,000       830,000       830,000       830,000</td> <td>351,124       9.40%       10,859,501       12,066,112       11,346,445       181,289       10,630,445       11,262,807       12,214,230       9,944,934       21,281,129       10,630,445       11,262,807       12,514,230       9,944,934       22,000       220,000       220,000       220,000       230,00</td> <td>351,124 9.40% 10,859,501 12,066,112 11,346,445 181,1289 8.65% 11,059,316 12,288,129 10,630,445 11,42,305 7.95% 11,262,807 12,514,230 9,944,934 220,000 200,000 0.000,0</td> <td>350,000 550,000</td> <td></td> <td>1,180,000</td> <td>1,026,550</td> <td>418,250</td> <td>615,200</td> <td>558,400</td> <td></td> <td>11,646,172</td> <td>6,482,400</td> <td>118,481,072</td> <td></td> <td>10,663,297</td> <td>11,848,107</td> <td>11,646,172</td> <td>201,935</td>	351,124       9.40%       10,859,501       12,066,112       11,346,445       11,262,807       11,262,129       10,630,445       11,262,807       12,214,230       9,944,934       2         142,305       7.95%       11,262,807       12,514,230       9,944,934       2         220,000       200,000       450,000       830,000       830,000       830,000         930,000       930,000       830,000       830,000       830,000       830,000         450,000       450,000       830,000       830,000       830,000       830,000         450,000       450,000       830,000       830,000       830,000       830,000	351,124       9.40%       10,859,501       12,066,112       11,346,445       181,289       10,630,445       11,262,807       12,214,230       9,944,934       21,281,129       10,630,445       11,262,807       12,514,230       9,944,934       22,000       220,000       220,000       220,000       230,00	351,124 9.40% 10,859,501 12,066,112 11,346,445 181,1289 8.65% 11,059,316 12,288,129 10,630,445 11,42,305 7.95% 11,262,807 12,514,230 9,944,934 220,000 200,000 0.000,0	350,000 550,000		1,180,000	1,026,550	418,250	615,200	558,400		11,646,172	6,482,400	118,481,072		10,663,297	11,848,107	11,646,172	201,935
181,289     8.65%     11,059,316     12,288,129     10,630,445     1       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     270,000     220,000     230,000     230,000       290,000     250,000     250,000       250,000     250,000     250,000	881,289 8.65% 11,059,316 12,288,129 10,630,445 1 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 20,000 220,000 200,	881,289 8.65% 11,059,316 12,288,129 10,630,445 11,42,305 7.95% 11,262,807 12,514,230 9,944,934 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	181,289     8.65%     11,059,316     12,288,129     10,630,445     1       142,305     7.95%     11,262,807     12,514,230     9,944,934     2       270,000     200,000     450,000     830,000     830,000       590,000     500,000     830,000     830,000       450,000     450,000     450,000       450,000     450,000	881,289 8.65% 11,059,316 12,288,129 10,630,445 11,42,305 7.95% 11,262,807 12,514,230 9,944,934 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	350,000 450,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000 500,000	142,305 7.95% 11,059,316 12,288,129 10,630,445 1 142,305 7.95% 11,262,807 12,514,230 9,944,934 2 270,000 200,000 0,000,000 0,000,000 0,000	-	,154,500	1,002,050	408,500	600,600	545,400		11,346,445	6,334,050	120,661,124	-	10,859,501	12,066,112	11,346,445	719,667
142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       270,000       220,000       220,000       220,000       230,000       230,000       250,000	142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       220,000	142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       220,000	142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       270,000       200,000       200,000       200,000         450,000       450,000       250,000       250,000         450,000       450,000       250,000       250,000	142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       270,000       200,000       200,000       200,000         450,000       500,000       450,000       450,000	142,305       7.95%       11,262,807       12,514,230       9,944,934         350,000       270,000       220,000	142,305 7.95% 11,262,807 12,514,230 9,944,934 350,000 200,000 450,000 330,000 450,000 450,000 450,000 450,000 450,000	-	129,000	977,550	408,750	591,000	532,400	:	10,630,445	6,200,700	122,881,289		11,059,316	12,288,129	10,630,445	1,657,684
1115/2011 proposed bond sate:       \$51,380,000         For set by debt service funds       \$10,000,000 for high school addition (borrowed monies short term during construction); leaves \$1,330,000 for new projects).         For set by debt service funds       \$1115/2011 proposed bond issue:         Finds Replace   Policy of the service funds       \$350,000         Finds Replace   Policy of the service funds       \$350,000         Sandy How Water Main       \$200,000         Sandy How Water Main       \$200,000         High School Addition       \$10,000,000         New Animal Control Building       \$750,000         Hook & Ladder       \$500,000         Hook & Ladder       \$500,000	high school addition, five year CIP total = \$51,380,000  JISEPONDED TO STAND THE PROPERTY OF T	bigh school addition, five year CIP total = \$51,380,000       Linfs/2011 proposed band issue:       350,000 for new projects).         a off set by debt service funds       1.1/5/2011 proposed band issue:       350,000         Bridge Rep - Old Mill Dam       270,000         Bridge Rep - Old Mill Dam       270,000         Sandy How's Streetscape       200,000         Madde School Roof       10,000,000         High School Addition       10,000,000         Hook & Ladder       15,000,000         Hook & Ladder       15,450,000	1 High school addition, five year CIP total = \$51,380,000       1 Liff2/2011 proposed band issue:         1 off set by debt service funds       1 Liff2/2011 proposed band issue:         1 find set by debt service funds       2 1,000,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       2 1,000         1 find set by debt service funds       1 1,000         1 find set by debt service funds       1 1,000         1 find set by debt service funds       1 1,000         1 find set by debt set by debt set by debt set set by debt set by debt set set set set set set set set set se	11/5/2011 processed bond state:         11/5/2011 processed bond state:         20,000         Service funds         11/5/2011 processed bond state:         11/5/2011 processed bond state:         20,000         Service funds </td <td>ingh school addition, five year CIP total = \$51,380,000 for rew projects).  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2010 proposed</td> <td>To first to by debt service funds  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  11192201</td> <td>-</td> <td>103,500</td> <td>953,050</td> <td>403,625</td> <td>576,200</td> <td>519,400</td> <td></td> <td>9,944,934</td> <td>6,056,775</td> <td>125,142,305</td> <td></td> <td>11,262,807</td> <td>12,514,230</td> <td>9,944,934</td> <td>2,569,296</td>	ingh school addition, five year CIP total = \$51,380,000 for rew projects).  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2011 proposed band issue:  1/15/2010 proposed	To first to by debt service funds  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  111922011 proposed band issue:  11192201	-	103,500	953,050	403,625	576,200	519,400		9,944,934	6,056,775	125,142,305		11,262,807	12,514,230	9,944,934	2,569,296
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ac I Did Mill Dam treetscape alter Main 2 Roof 2 ddition 10 ontrol Building	ac I Did Mill Dam treetscape alter Main Roof Adrition 10 ontrol Building	ac I Did Mill Dam treetscape Aater Main 2 Roof 2 ddition 10 ontrol Building r	ac I Old Mill Dam Uld Mill Dam treetscape Aater Main Roof ddition 10 ontrol Building	ac I Did Mill Dam treetscape Alater Main 2 Roof 2 ddition 10 ontrol Building r	ac I Did Mill Dam Vireetscape Vater Main Roof 2 ddition 10 ontrol Building	ac I Did Mill Dam treetscape /ater Main 2 Roof 2 ddition 10 ontrol Building	İ						1/15/2011 propose	ed bond issue:				•			,
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Bull	Sing	Buji	Bing	gu <sub>i</sub>	Bing	ling								Sandy Hook Stree	etscape	200,000					:
Ď.	Suj	. Bu	Bing	Di.	Bug	Sing								Sandy Hook Wate	er Main	450,000					
Building	Building	Building	Building	Building	Building	Building								Middle School Ro	of	2,930,000					
15,	15	15	, t	15.	ξ	ξ <u>τ</u>		-					. —	High School Addit	tion	10,000,000	,			•	
15,	15	15	δ	to the second se	15,	15,								New Animal Conti	rol Building	750,000					
15	15	15.	15.	15.	15,	15.								Hook & Ladder		200,000					
														• 1000000000000000000000000000000000000		15,450,000	i .				



### **FIVE YEAR ROLLING AVERAGE:**

### Percent Change

ESTIMATED 2>>>>	0.00%
ESTIMATED 1>>>>	2.00%
(104,284,615.00)	0.55%
(103,716,694.00)	-1.66%
(105,464,444.00)	5.59%
(99,878,877.00)	4.73%
(95,370,206.00)	5.96%
(90,006,226.00)	6.59%
(84,438,722.00)	
	3.03%
Using a 2012 estimate	
of 2%	2.24%
Using a 2012 estimate	
of 0%	1.84%
	ESTIMATED 1>>>>

### **NEWTOWN PUBLIC SCHOOLS** STRATEGIC PLAN



August 2010

### MISSION STATEMENT

The mission of the Newtown Public Schools, a partnership of students, families, educators and community, is to

### INSPIRE EACH STUDENT TO EXCEL

in attaining and applying the knowledge, skills and attributes that lead to personal success while becoming a contributing member of a dynamic global community. We accomplish this by creating an unparalleled learning environment characterized by

\*High expectations

\*Quality instruction

\*Continuous improvement

\*Civic responsibility

### **OBJECTIVES**

- Within 5 years student performance on all standardized tests in all subject areas will be consistently among the top 3 districts in our reference group (DRG)
- Ali students will develop and consistently demonstrate 21st century skills such as problem solving, critical and creative thinking, collaboration, and application of technology.
- All students will develop and consistently demonstrate the character attributes necessary for personal wellbeing and to be a contributing member of the community





### Capital Improvement Plan

We will develop and implement a 10-year capital improvement plan in partnership with community leaders which addresses present and future facility and technological intrastructure needs to best achieve our mission and objectives

### Communication Plan

We will develop and implement a comprehensive and multi-faceted communication plan for internal and external audiences that will build trust, improve relationships, facilitate change and market our product throughout the community



### Achievement Plan

We will develop and implement plans to ensure all staff use effective instructional tools, best practices, assessment data, and intervention resources to improve academic standing, 21st century skills, and inspire students to excel.

### Character Education Plan

With families and community, we will identify and model the character attributes, embed them throughout the program, as well as develop a means of assessing

### Personal Suggess Phan

We will develop and implement a personal success plan for each student that will guide them in achieving academically, developing positive attributes, become a member of a global community and developing personal well-being.

### CAPITAL IMPROVEMENT PLAN



- BOE CIP Facilities committees convened
- B & S committee liaison identified
- Developing process for moving projects forward
- · Enrollment study began

### **NEXT STEPS:**

- · Completion of enrollment study
- · Re-design of Capital Improvement Plan to reflect town process

### Alignment with Strategic Plan

District-level alignment with Strategic Plan

- Curriculum and Instruction
- Professional Development for all staff
- Support/Resources

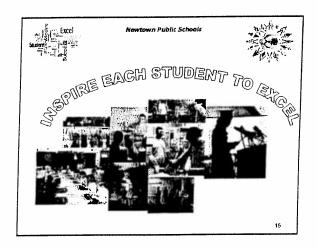
13

### Alignment with Strategic Plan

Community involvement

- Strategic Planning Process
- Subcommittees of Action Teams
- On-going feedback

14



### Newtown Board of Education Goals and Objectives 2010-2011

- 1. Establish a continuous improvement process focused on educational achievement:
  - a. Implement Professional Learning Communities throughout the District.
  - b. Establish coherence in K-12 writing program this year
  - c. Improve performance in early grades
- 2. Evaluate and decide on implementation of full-day kindergarten. Considerations to include:
  - a. Educational efficacy of full-day kindergarten
  - b. Impact on Community
  - c. Cost
  - d. Space
- 3. Improve communication between the District and the community
- 4. Continue progress to NEASC and prepare high school for Connecticut secondary school reform.
  - a. Develop a staged implementation plan for state-mandated increased graduation requirements.
- 5. Develop the school administrators into a district leadership team to ensure K-12 continuity.
  - a. Participation in Tri-state consortium
  - b. Continue Senior Leadership rounds focused on instruction
- 6. Continue implementation of the District's Strategic Plan
  - a. Improve CIP process
  - b. Implement Character Education program K-12
  - c. Extend implementation of student Personal Success Plans across district in a staged implementation
- 7. Continue updating Board policies.

### NEWTOWN PUBLIC SCHOOLS Newtown, Connecticut

### ENROLLMENT REPORT AS OF October 1, 2010 UNOFFICIAL

	Current Mon	thly Enroll	<u>ment</u>		<u>Cumulative</u>	Year-to-Da	<u>te</u>		
	Sept(b)			Oct 1st	Sept 1st			Oct 1st	
<u>Grade</u>	2010	Added	<u>Left</u>	<u>2010</u>	2010	<u>Added</u>	<u>Left</u>	<u>2010</u>	
K	312	3	1	314	312	3	1	314	
1	334	1	1	334	334	1	1	334	
2	375	o O	1	374	375	0	1	374	
3	404	0	1	403	404	Ö	1	403	
<u>4</u>	417	<u>0</u>	<u>2</u>	415	<u>417</u>	<u>0</u>	<u>2</u>	<u>415</u>	
Total Elementary	1,842	4	6	1,840	1,842	4	6	1,840	
Total Elementary	1,042	-	Ü			,			
5	450	0	0	450	450	0	0	450	
<u>6</u>	<u>448</u>	<u>0</u>	<u>2</u>	<u>446</u>	448	<u>0</u>	<u>2</u> 2	<u>446</u>	
Total Intermediate	898	0	2	896	898	0	2	896	
7	438	0	4	434	438	0	4	434	
<u>8</u>	<u>465</u>	<u>0</u>	2	<u>463</u>	465	<u>0</u>	<u>2</u> 6	<u>463</u>	
Total Middle	903	0	6	897	903	0	6	897	
9	434	3	5	432	434	3	5	432	
10	464	0	2	462	464	0	2	462	
11	401	0	0	401	401	0	0	401	
<u>12</u>	<u>435</u>	<u>0</u>	1	<u>434</u>	435	<u>0</u>	1	<u>434</u>	
Total High	1,734	3	8	1,729	1,734	3	<u>1</u> 8	1,729	
Special Education									
Pre-Kdg	65	0	0	65	65	0	0	65	
-									
Out-of-Town	<u>21</u>	<u>0</u>	1	<u>20</u>	21	<u>0</u>	1	<u>20</u>	
TOTAL K-12	5,463	7	23	5,447	5,463	7	23	5,447	0
	are are the the tree	===	===		and more more and alth-	===	===	====	
ENROLLMENT BY	<u>SCHOOL</u>								
Hawley	415	1	0	416	415	1	0	416	
Sandy Hook	575	1	1	575	575	1	1	575	
Middle Gate	482	1	3	480	482	1	3	480	
Head O' Meadow	<u>370</u>	<u>1</u> 4	<u>2</u>	<u> 369</u>	<u>370</u>	<u>1</u> 4	<u>2</u> 6	<u>369</u>	
Total	1,842	4	6	1,840	1,842	4	6	1,840	
Reed Intermediate	898	0	2	896	898	0	2	896	
Middle School	903	0	6	897	903	0	6	897	
High School	1,734	3	8	1,729	1,734	3	8	1,729	
Special Education									
Pre-Kdg	65	0	0	65	65	0	0	65	0
Out-of-Town	21	<u>0</u>	1	<u>20</u>	<u>21</u>	<u>0</u>	1	<u>20</u>	
TOTAL K-12	5,463	7	23	5,447	5,463	7	23	5,447	o
		===	===	=====	====	===	===	=====	
	(b) = Beginning Of	Month 9/1/10							
check	(b) == baginaming on	0	0	0	o	o	o	0	
G. POLY	<del>-</del>	-							

### NEWTOWN PUBLIC SCHOOLS Newtown, Connecticut

### OCTOBER 1st ENROLLMENT REPORT (UNOFFICIAL)

	2009-10	2010-2011		
	Oct 1st	Oct 1st		
	Actual	Actual	Difference	
<u>Grade</u>	2009	<u>2010</u>	2009 to 2010	
K	292	314	22	
1	365	334	-31	
2	396	374	-22	
3	413	403	-10	
<u>4</u>	449	<u>415</u>	<u>-34</u>	
Total Elementary	1,915	1,840	-75	
5	429	450	21	
<u>6</u>	<u>432</u>	<u>446</u>	<b>14</b>	
Total Intermediate	861	896	35	
7	468	434	-34	
<u>8</u>	<u>428</u>	<u>463</u>	<u>35</u>	
Total Middle	896	897	1	
9	465	432	-33	
10	403	462	59	
11	432	1401	-31	
<u>12</u>	<u>431</u>	434	3	
Total High	1,731	1,729	-2	
Special Education				
Pre-Kdg	87	65	-22	
Out-of-Town	29	20	-9	
Sub-Total Local Enrollment	5,519	<b>5,447</b>	-72 Below Last Year	,
Odb Total Loodi Linomione	0,0.0			
			-41 Below w/o Spec	-⊏u
Other			-41 Below w/o Spec	EU
Other Magnet School	40	40		· EU
Magnet School	40 <u>6</u>		0 -2	<u>-Eu</u>
	40 <u>6</u>	40 <u>4</u>	0	·Eu
Magnet School			0	- 20
Magnet School Vocational Ag TOTAL K-12	<u>6</u>	<u>4</u> 5,491	0 -2	- 20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL	<u>6</u> 5,565	<u>4</u> 5,491	0 -2 -74	Ed
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley	<u>\$</u>	5,491 416	-74	Ed
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook	<u>6</u> 5,565 420 625	416 575	-4 -50	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate	5,565 420 625 495	416 575 480	-74 -4 -50 -15	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow	5,565 420 625 495 375	416 5,491 416 575 480 369	-74 -4 -50 -15 -6	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate	5,565 420 625 495	416 575 480	-74 -4 -50 -15	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total	5,565 420 625 495 375 1,915	416 5,491 416 575 480 369 1,840	-4 -50 -15 -6 -75	-60
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate	5,565  420 625 495 375 1,915	416 5,491 416 575 480 369 1,840	0 -2 -74 -4 -50 -15 -6 -75	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School	5,565  420 625 495 375 1,915  861 896	416 575 480 369 1,840 896 897	0 -2 -74 -4 -50 -15 -6 -75	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate	5,565  420 625 495 375 1,915	416 5,491 416 575 480 369 1,840	0 -2 -74 -4 -50 -15 -6 -75	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School	5,565  420 625 495 375 1,915  861 896	416 575 480 369 1,840 896 897	0 -2 -74 -4 -50 -15 -6 -75	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School  Special Education	5,565  420 625 495 375 1,915  861 896 1,731	416 575 480 369 1,840 896 897 1,729	-74  -4 -50 -15 -6 -75 35 1 -2	-20
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School Special Education Pre-Kdg	5,565  420 625 495 375 1,915  861 896 1,731	416 575 480 369 1,840 896 897 1,729	0 -2 -74 -4 -50 -15 -6 -75 -35 1 -2	
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School  Special Education	5,565  420 625 495 375 1,915  861 896 1,731	416 575 480 369 1,840 896 897 1,729	-74  -4 -50 -15 -6 -75 35 1 -2	
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School Special Education Pre-Kdg Out-of-Town	5,565  420 625 495 375 1,915  861 896 1,731	5,491  416 575 480 369 1,840  896 897 1,729	0 -2 -74 -4 -50 -15 -6 -75 35 1 -2	
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School Special Education Pre-Kdg	5,565  420 625 495 375 1,915  861 896 1,731	416 575 480 369 1,840 896 897 1,729	0 -2 -74 -4 -50 -15 -6 -75 35 1 -2 -22 -9 -22	
Magnet School Vocational Ag  TOTAL K-12  ENROLLMENT BY SCHOOL Hawley Sandy Hook Middle Gate Head O' Meadow Total  Reed Intermediate Middle School High School Special Education Pre-Kdg Out-of-Town	5,565  420 625 495 375 1,915  861 896 1,731	5,491  416 575 480 369 1,840  896 897 1,729	0 -2 -74 -4 -50 -15 -6 -75 35 1 -2	

### NEWTOWN PUBLIC SCHOOLS Newtown, Connecticut

### OCTOBER 1st ENROLLMENT REPORT (UNOFFICIAL)

	OCTOBER 1STENROLL		<u> PFFICIAL)</u>
	2010-2011	2010-2011	
_	Oct 1st	Oct 1st	Difference
	Chung Projection	Actual	Difference to
Grade	<u>2010</u>	<u>2010</u>	Dr. Chung's Projection for 2010
K	309	314	5
1	325	334	9
2	369	374	5
3	404	403	-1
<u>4</u>	<u>420</u>	<u>415</u>	<u>-5</u>
Total Elementary	1,827	1,840	13
5	453	450	-3
<u>6</u>	<u>436</u>	<u>446</u>	<u>10</u>
Total Intermediate	889	896	7
, otal miomioana			•
7	436	434	-2
<u>8</u>	<u>466</u>	463	<u>-3</u>
<u>o</u> Total Middle	902	897	-5
Total Wilddle	- (11) : 1 ( <b>302</b> - 11(4) : 2종 출발	09/	- <del>3</del>
		400	10
9	414	432	18
10	460	462	2
11	401	401	0
<u>12</u>	<u>426</u>	<u>434</u>	<u>8</u>
Total High	1,701	1,729	28
	- 발표하는 경기를 보고 있다. - 발표하는 경기를 보고 있다.		
Special Education			
Pre-Kdg			
Out-of-Town			
Sub-Total Local Enrollment	5,319	5,362	43 Above Projection
			43 Above w/o Spec Ed
<u>Other</u>			
Magnet School			
Vocational Ag			
V Coduction of the	그 다른 물통했다.		
TOTAL K-12	5,319	5,362	43
TOTALINIZ	20,0 200 800 800 E	3 X 1940,002	<del></del>
ENDOLLMENT BY COULON			
ENROLLMENT BY SCHOOL			
Hawley	408	416	8
Sandy Hook	586	575	-11
Middle Gate	479	480	1
Head O' Meadow	<u>354</u>	<u>369</u>	<u> 15</u>
Total	1,827	1,840	13
Reed Intermediate	889	896	7
Middle School	902	897	-5
High School	1,701	1,729	28
	A Control		
Special Education			
Pre-Kdg		4.5 1 전환하기 중인 (1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 - 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년 1985년	
Out-of-Town			
Cut-oi- rown			
Othor			
<u>Other</u>			
	3 5 1 3 4 4 5	- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
TOTAL K-12	5,319	5,362	43

### INCOMING STUDENTS

	HAW	ном	MG	SH	RIS	MS	HS
PRIVATE-IN STATE SCHOOLS	7	7	11	5	2	4	19
OUT-OF-STATE SCHOOLS	3	12	10	12	12	6	15
OTHER PUBLIC - CT	6	5	8	5	20	8	13
OTHER SCHOOLS-NEWTOWN	3	11	1	2			
OWN	3	25	25	20	22	13	
RENT	4	8	7	5	14	5	
HOME SCHOOLED		2	2	1	1	2	1
OTHER RESIDENCE	2	3	2		1		
FOREIGN COUNTRY						3	3

### **OUTGOING STUDENTS**

	HAW	HOM	MG	SH	RIS	MS	HS
PRIVATE-IN STATE SCHOOLS	1	1	4	2	4	3	13
OUT-OF-STATE SCHOOLS		1	11	6	7	9	14
OTHER PUBLIC - CT	2	3	5	5	7	2	26
OTHER SCHOOLS-NEWTOWN	11						
HOME SCHOOLED			3			2	
FOREIGN COUNTRY		5			1	1	3

October 19, 2010

### Configurations

District-wide Professional Learning Community Groups facilitated by administrators and teacher leaders

K-4: Sandy Hook School: diverse groups of educators: setting norms for looking at student writing

5-6: Reed: diverse groups of educators: setting norms for looking at student writing

7-8: NMS: diverse groups of educators: setting norms for looking at student writing

9-12: NHS: Departmental focus (assessment, some groups in Social Studies are focusing on student presentation skills, a Fine & applied Arts group (Auto and Culinary) is focusing on skills, particularly setting standards for safe tool use across curricula, inferential reading skills in ninth grade English, effective use of the tutoring center as an intervention in English 11 & 12, and common formative assessments in most of the other teams.)

### Professional Activity

**Setting PLC Norms** 

Writing Standards

District Writing Prompt and Rubric

### Feedback (Warm and Cool) for October 6:

- +: talk with teachers from other schools and opportunity to compare practice
- -: specialists unclear about their role; would rather meet with colleagues and work on their contribution to this effort; teachers were concerned about the travel time between schools and getting started on time.

The first one was setting up for the more involved work to come, but I think they will be worthwhile. I am always amazed to learn how different all the elementary schools are from each other. We have such discrepancies with the analytical rubric and I am hoping there will be some modifications or revisions to that document given these days. Our prompts and when we give them was different as well. Is there any discussion about grade levels meeting at different schools? Will we always meet at Sandy Hook? We will see how the next day goes.

### Next ERD: November 3

Staff will be reviewing selected sample of student writing. The focus question is: "How can I adjust my instruction to improve this student's performance?" After student work is analyzed and suggestions for instructional practice are made, professional development workshops will be offered on Dec. 1.

### THE CLASS OF 2010 ACCEPTANCES AND MATRICULATION

Drew University

Drexel University

Duquesne University

East Carolina University
Eastern Conn. State University

Elizabethtown College

Elms College

**Emerson College** 

Emmanuel College

Fairfield University

Fitchburg State College

Florida State University

Framingham State College

Franklin Pierce University

George Mason University
George Washington University

Franciscan University
Full Sail University

Johnson State College

University of Kentucky

Keene State College

Kutzhiwa University

LaSalle University

Le Moyne Collège

Lehigh University

Lesley University

Lynchburg College

Macalester College

Manhattan College

Manetta College

Manhattanville College

Lyndon State College

Lincoln College of New England

Loyola University of Maryland

Macomb Community College

UMaine, Machias, Orono

Maine Maritime Academy

Juniata College

Kenyon College

Keuka College

Lisell College

University of Florida'

Florida Atlantic University

Florida Gulf Coast University

Plorida Institute of Technology

Fordham University, Bronx and

Franklin and Marshall College

Westchester

Fairleigh Dickinson University

Emory University

Endicott College

Elon College

Albertus Magnus College Alfred University American University American University of Paris Arcadia University Arizona State University University of Arizona Act Institute of Boston Assumption College Auburn University Austin College Babson College Barnard College Bay Path College Becker College Bentley University Berry College **Bethany College** Binghamton University Boston College Boston Conservatory Boston University Bowdoin College **Branders University** University of Bridgeport Bridgewater College Brigham Young University, Utah Brigham Young University, Idaho Brooklyn College of the CUNY Brown University **Bryant University** Bucknell University **Burlington College Butler University** Cabrini College University of California, Berkley California Polytechnic University California State, Northridge California University of Penn. Campbell University Carnegie Mellon University Case Western Reserve University Castleton State College Catawba College Catholic University of America Central Conn. State University Champlain College College of Charleston University of Chicago University of Cincinnati City College of New York Clark University Clarkson University Clemson University

Colby-Sawyer College University of Colorado, Boulder and Colorado Springs Colorado State University Columbia College Columbia University Connecticut College UConn, Storm, Waterbury Cornell University Culinary Institute of America Curry College Dartmouth College University of Dayton Dean College Delaware Valley College University of Delaware University of Denver Defaul University

DePauw University

DeSales University

Dominican College of Blauvelt

Dickinson College

Costal Carolina University

Georgia Institute of Technology Gettysburg College Gordon College Goucher College Green Mountain College Hamilton College University of Hartford Hartwick College Harvard University High Point University Hofstra University The College of the Holy Cross Hood College Housamnic Community College University of Houston Hunter College of the CUNY Indiana University, Bloomington iona College Iowa State University The University of Iowa Ithaca College Jacksonville University James Madison University Johns Hopkins University Johnson & Wales University

Marist College Marquette University Marvland Inst .College of Art UMaryland, College Park, Baltimore Co. Marymount Manhattan College Marymount University Massachusetts College of Art Mass; College of Pharmacy UMass, Amherst, Boston, Dartmouth, and Lowell McGill University Miami University, Oxford Liniversity of Miami University of Michigan Mitchell College Montana State, Bozeman Montclair State University Morrisville State University Mount Saint Mary's College Muhlenberg College Naugatuck Valley C. C. New England College New England Institute of Art University of New England University of New Hampshire University of New Haven The College of New Jersey The New School **New York University** Newbury College Nichols College UNC, Chapel Hill, Wilmington Northeastern University Northwestern University Norwalk-Community-College Norwich University Oberlin College Ohio University Ohio Weslevan University Old Dominion University Pace University, NYC, and Pleasantville-Briarcliff Parsons School of Design Paul Mitchell. The School Penn State, University Park University of Pennsylvania Pepperding University Pheffer University Philadelphia University University of Pittsburgh Plattsburgh State University Plymouth State University Polytechnic Institute of NYU Post University Pratt Institute Providence College Purchase College Purdue University Quinniplac University Randolph-Macon College Renssulaar Polytachnic Institute Rhode Island College University of Rhode Island Rice University University of Richmond Rider University Roanoke College University of Rochester Roger Williams University Rowan University Rutgers, the State University Ryerson University Sacred Heart L'niversity

Saint Joseph College, Conn.

Saint Michael's College

The College of Saint Rose

Salisbury University Salve Regina University Santa Clara University The University of Scranton Scripps College Siena College Simmons College Skidmore College USC, Beaufort, Columbia Unf South Florida, Tampa, St. Petersburg University of Southern California Southern Conn. State University Southern New Hampshire Univ. Southwestern University Springfield College U of St. Andrews, Scotland St. John's University, Queens St. Mary's of Maryland St. Vincent's College Stanford University SUNY, Albany, Cobleskill, Cortland, Geneseo, New Paltz, Oneonta, Potsdam SUNY Maritime College Stonehill College Stony Brook University Stratford School for Aviation Suffolk University Susquehanna University Syracuse University The University of Tampa Temple University, Japan Texas Christian University The University of Texas, Austin Towson University **Tufts University** Tulane University Tunxis Community College Union College U.S. Naval Academy Ursinus College Utah State University University of Utah Vanderbilt University University of Vermont Villanova University Virginia Polytechnic Institute University of Virginia Wagner College Wake Forest University Washington University in St. Louis Wellcsley College Wells College Wentworth Institute of Technology West Virginia University Western Conn. State University Western New England College Westfield State College Wheaton College, Massachusetts Widener University The College of William and Mary Wittenberg University The College of Wooster Worcester Polytechnic Institute Yale University York College of Tennsylvania York University

Bold denotes matriculation.



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October 22, 2010

Robert Tait Finance Director Town of Newtown 3 Primrose Street Newtown, CT 06470

Dear Mr. Tait:

In response to your question regarding Boards of Education requirement to approve budget transfers please see below:

State Statute 10-222 establishes the current requirements for Boards of Education with respect to budget transfers. This requirement was established for fiscal year July 1, 1998. The statute states that the Board of Education (actual elected board and not management) may transfer unexpended appropriations from purpose to another. The statute does allow, by adoption of specific policies and procedures, the Board to authorize designated personnel to make limited transfers and transfers under emergency circumstances. If transfers are done under this emergency provision, they must be announced at the next regularly scheduled meeting of the Board.

In practice, the policy and procedure establishes the level at which the transfers will need to be approved (department, object, etc). Management should not have unlimited authority to transfer budget appropriations without oversight of the Board of Education. This would be a violation of the State statute.

In addition, as a matter of best practice and transparency, we recommend that all budget transfers should be communicated to the Board of Education as a routine matter course of business. The elected Board of Education has the ultimate responsibility for budget.

Based upon my review of the Board of Education policy 3-202, it was drafted in accordance with State Statute 10-222 (so referenced). The policy grants certain authority to the superintendant and business manager to manage day to day operations, but requires transfers between object level categories. It also allows emergency expenditures up to \$49,999.

Please let me know if you have any further question regarding this matter.

Sincerely,

Joseph Centofanti, CPA, CFE, CGFM

Joseph Controport

Member of the Firm