TOWN OF HADLEY<br>SELECT BOARD

June 11, 2014
Meeting Minutes
Meeting of Select Board, School Committee and Finance Committee:
Meeting convened at 6:00 p.m., Room 203, Town Hall.

Present: Guilford Mooring, Joyce Chunglo, Molly Keegan, John Waskiewicz (Select Board)<br>Linda Dunlavy (School Committee)<br>Frank Aquadro, Howard Koski, Lynn McKenna (Finance Committee)

Also in Attendance: David Nixon (Town Administrator), Peg Jekanowski (Administrative Assistant), Richard Trueswell (TV-5)

## 5 year budget projection updated - FY2015-FY2019

The Boards reviewed a five-year budget projection for FY2015-FY2019. Mr. Nixon stated that his numbers presented were based on projections that department heads had given him in the summer of 2013. Some of the numbers may change due to change in leadership in school, police and fire departments. Mr. Aquadro also provided expense projections (attached to these minutes for review) that assume a level budge and include a $2 \%$ COLA for departments but do not factor in step increases. The result is a $1.71 \%$ increase for the budget that was then carried forward.

Mr. Aquadro also looked at VADAR numbers and projected forward based on historical spending. (See "blue numbers" on spreadsheet.) This is a $5.75 \%$ increase in budget. It was noted that the revenues are actual but the expenses are "voted" and do not necessarily represent what the departments spent.

Discussion ensued regarding the numbers presented, what to use for analysis, and to find agreement in methodology. It was noted that this is a forecast and will change from year to year. Ms. Keegan stated that the Boards must decide on a "stake in the ground" as to where to start in the analysis.

The following next steps were considered:
Start thinking about contract and contract negotiations and how they may affect the future
Revitalize an ambulance study task force
Look at DOR report recommendations/cost saving measures and presentation of options to the Town Proceed with Wage Study

The Boards asked Mr. Nixon for actual rather than voted expenses. They also stated that each department must provide detail and explanation in their budgets. A FTE Analysis by department was requested with information on the positions that are in line for step increases and COLA's as well as the expense of contractual obligations. (It was clarified that department projections for 2016 - 2019 will start with the Budget passed at Annual Town Meeting.)

The Select Board will look at re-establishing an ambulance task force at a future meeting. The current contract runs out in a year. Ms. Keegan will circulate a presentation that was produced several years ago with the former ambulance committee.

The next meeting of the TriBoard will be July 16, 2014 at 6:00pm.
Departmental Administration and Finance Policies and Procedures: Review for signature
Deferred for discussion at future meeting.

## 7:00 pm: Select Board Discussion

Approval of Warrants: Motion made and seconded to approve warrants: Vote: 4-0-0
Personnel Policy: Review and Discussion: The current Personnel Policies have not been reviewed by legal for some time. There is not money in legal funds for total review. Mr. Nixon suggested an internal review and then

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out to legal. Ms. Keegan suggested looking at the school policies as they were recently updated by legal. Mr. Mooring stated that for union employees the negotiated contract is the primary document, followed by the general personnel policies. For nonunion employees the personnel policies is the primary document to follow.

Discussion ensued regarding adding language regarding policies for excused absence for continuing education, as there is nothing in the current policy. Ms. Keegan stated the need to address adherence to policies. Vehicle usage is outlined in the Departmental Administration and Finance Policy document. There was also discussion about the need to formulate a policy on "borrowing" town equipment, as there is no language currently in place.

Computers for Select Board: Discussion of "Board Docs" - Electronic meeting materials: The Board discussed moving forward with electronic meeting materials. There are several companies that are now providing this type of service - Board Docs can come in and provide an overview of their service. Discussion ensued how to move forward, as there is a cost associated with a software company, rather than doing it "in house" with no additional cost, but limited function. The Board discussed the need for computers for the Select Board along with a need for an infrastructure that will support whatever the final product is. Mr. Nixon will look into the possibility of software companies providing webinar or other type of presentation to the Board.

Goals and objectives - Discussion of Contracted Employees: The Board discussed the goals that they received from the Town Administrator, Fire Chief and DPW Director. There was agreement that the goals must be pared down and made measureable. The Board decided to break down the goals in order to make them more achievable, this will be taken up at the July $9^{\text {th }}$ Select Board meeting. Mr. Mooring asked members of the Board to forward their comments by June 30, 2014 to the administrative assistant who will collate them and forward them back out to all Board members. Mr. Nixon, Mr. Girouard and Mr. Spanknebel will all be invited to the Select Board meeting to work with the Select Board on their goals.

## Chief of Police - Hiring Committee:

The Board discussed the structure of the Chief of Police Search Committee. It was decided to have the Fire Chief, 2 members of the Select Board, 1 citizen (external to the force) with law enforcement experience, 1 citizen at large and a local police chief. The Board also decided that one member of the police union can be a part of the process through the development of a job description. Once the job description is developed, the position will be advertised for candidates. Letters must be sent to the Select Board office by July 9. Select Board will decide on their representation at their meeting on the ninth. The committee will develop a job description and time line. Letters will be sent to local chiefs and members of the Police union regarding the Search Committee.

Special Town Meeting Calendar: Mr. Nixon stated that the calendar for the Special Fall Town Election was circulated to Town Departments for comments - he has heard no objections. This will be the schedule for Fall Town Meeting.

July 9: $\quad$ Select Board opens the warrant
August 27: Select Board closes the warrant
September 10: Select Board reviews the warrant
October 1: Finance Committee, CPA Committee, Capital Planning Committee recommendations are complete. Warrant and motions are prepared and sent to Town Counsel for review.
October 8 Legal review of articles and motion is complete. Select Board signs warrant
October 16 Last day to post warrant and publish notice of meeting in the newspaper
October 20 Motions distributed to Select Board, Moderator and any others
October 30 Special Town Meeting
Announcements: Congratulation to the Hopkins Varsity Baseball team on their win, they will advance to the State Finals on Saturday June 14. There is a fan bus being organized.

Congratulations to the Hopkins Academy Class of 2014, the $350^{\text {th }}$ graduating class from Hopkins.

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MassDOT held a public hearing recently regarding improvements to Route 9 from Whalley Street to just past Town Hall. There is 10 -day open comment period if anyone wants to respond. Over all the project is positive for Hadley.

Ms. Chunglo recently met with members of the Police Department. A question was raised as whether funding form Umass agreement goes in to the Town's general fund or directly to public safety: it goes in the general fund. Another question was raised about details and how the funding works, specifically where funding paid for the cruisers goes. The answer is that it goes in a revolving fund set up for police details, and a $10 \%$ administrative fee goes into the general fund. There was discussion regarding whether these funds should go directly back to public safety, and what would need to occur to make that happen. No action was taken.

Motion made and seconded to adjourn Tri-Board at 7:55 PM. Meeting adjourned 7:55 PM
Respectfully submitted,


Margaret J. Jekanowski
Administrative Assistant

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TOWN OF HADLEY
PROJECTED REVENUES -- FOR DISCUSSION PURPOSES ONLY
6/5/2014

|  |  | FY 2012 Actual |  | FY 2013 Actual |  |  |  |  | 1 |  | 2 |  | 3 |  | 4 |  | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Revenue Summary |  |  | FY 2014 Estimated | FY 2015 Projected |  | FY 2016 Projected |  | FY 2017 Projected |  | FY 2018 Projected |  | FY 2019 Projected |  |
|  | Table 1: Property Tax Levy |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Tax Levy | \$ | 8,082,295 | \$ | 8,373,272 | \$ | 8,677,000 | \$ | 8,988,144 | \$ | 9,339,798 | \$ | 9,733,293 | \$ | 10,111,625 | \$ | 10,484,415 |
|  | Prop 2.5\% | \$ | 202,057 | \$ | 209,332 | \$ | 216,925 | \$ | 224,704 | \$ | 233,495 | \$ | 243,332 | \$ | 252,791 | \$ | 262,110 |
|  | New Growth | \$ | 88,920 | \$ | 94,396 | \$ | 94,219 | \$ | 126,950 | \$ | 160,000 | \$ | 135,000 | \$ | 120,000 | \$ | 100,000 |
|  | Debt Exclusions | \$ | 926,578 | \$ | 819,423 | \$ | 731,267 | \$ | 597,126 | \$ | 527,891 | \$ | 464,658 | \$ | 451,666 | \$ | 403,658 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 000-4110-412 Subtotal |  |  | 9,299,850 | \$ | 9,496,423 | \$ | 9,719,411 | \$ | 9,936,924 | \$ | 10,261,184 | \$ | 10,576,283 | \$ | 10,936,081 | \$ | 11,250,184 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Table 2: State Aid |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 000-4621 | Chapter 70 |  | 733,207 | \$ | 815,648 | \$ | 879,856 | \$ | 938,254 | \$ | 985,167 | \$ | 1,034,425 | \$ | 1,086,146 | \$ | 1,140,454 |
| 000-4620 | Charter School Reimburseme | \$ | 53,512 | \$ | 54,246 | \$ | 94,741 | \$ | 75,676 | \$ | 84,169 | \$ | 84,169 | \$ | 84,169 | \$ | 84,169 |
| 000-4670 | Unrestricted General Governt | \$ | 356,121 | \$ | 383,877 | \$ | 392,951 | \$ | 403,848 | \$ | 411,925 | \$ | 420,163 | \$ | 428,567 | \$ | 437,138 |
| 000-4613 | Abatements to Veterans' and | \$ | 13,550 | \$ | 13,188 | \$ | 13,638 | \$ | 13,425 | \$ | 13,425 | \$ | 13,425 | \$ | 13,425 | \$ | 13,425 |
| 000-4667 | Veterans' Benefits and Exemp | \$ | 3,893 | \$ | - | \$ | 33,996 | \$ | 61,829 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 | \$ | 70,000 |
| 000-4699 | PILOT | \$ | 176,323 | \$ | 176,379 | \$ | 179,867 | \$ | 211,917 | \$ | 214,036 | \$ | 216,177 | \$ | 218,338 | \$ | 220,522 |
| 000-4610-461 | Offsets (School Choice, Luncr | \$ | 395,648 | \$ | 404,316 | \$ | 393,729 | \$ | 382,534 | \$ | 380,460 | \$ | 380,460 | \$ | 380,460 | \$ | 380,460 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Subtotal |  | 1,732,254 | \$ | 1,847,654 | \$ | 1,988,778 | \$ | 2,087,483 | \$ | 2,159,182 | \$ | 2,218,819 | \$ | 2,281,105 | \$ | 2,346,167 |




| Operating Revenues | $\$ 14,733,791$ | $\$$ | $15,055,561$ | $\$$ | $15,198,598$ | $\$$ | $14,745,670$ | $\$$ | $15,249,665$ | $\$$ | $15,707,215$ | $\$$ | $16,237,829$ | $\$$ | $16,717,849$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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Blue number are based on town department historical percentage of change as posted on the town's vadar software.


