TOWN OF FALMOUTH

PROPOSED BUDGET 2008 – 2009

Budget Process

Capital Improvement Program (CIP)

- Departments submitted capital planning budget
- Management and finance reviewed capital requests
- Management and finance reviewed reserve accounts and determined adequate funding for 10 year plan
- Management and finance analyzed the mil rate impact
- The CIP was presented to the Town Council

Budget Process (cont)

Operating Budget

- Departments submitted expense and revenue requests
- Management and finance reviewed operating budget requests
- Management and finance met with Department Heads to review all requests
- Management and finance analyzed the mil rate impact
- Management and finance made adjustments to achieve level mil rate impact and minimal expenditure increase

Budget Process (cont)

Operating Budget (cont)

- Management and finance met with Departments Heads again to discuss and review adjustments
- Management and finance prepared and distributed final budget package to the Town Council

FY09 Budget Challenges and Predetermined Policy Commitments

- Open Space Land Acquisition referendum
- 4.1% inflation rate (source: US CPI 2008)
- Expanded emphasis on land use planning
- No increase in non-tax revenues
- Increased fuel costs
- Opening of the new Police Station and expanded Central Fire Station
- Increased technology and communication needs to connect multiple locations
- Increased cost of public transportation

FY09 Budget Solutions

- Adjustments in employee benefit plan
- Reduction in capital reserve funding
- Staff reduction in Town Clerk and Public Works
- Increased emphasis on paperless projects to realize savings associated with printing/mailing costs and reduction in paper

Property Tax Rate Calculation 2008-2009 Town Budget



| Property Tax Rate Calculation 2008-2009 Town Budget | | | | | |
|--|-----------------------------|----------------------|-----------------------------|--|--|
| Net of Open <u>Open Space Space Total</u> | | | | | |
| Net from property taxes 2008-09 projected valuation | 5,433,580 | 500,000 | 5,933,580 | | |
| 2008-09 proj rate 2007-08 rate Rate inc (dec) | 3.20 <u>3.20</u> 0.00 | 0.30 0.00 0.30 | 3.50 <u>3.20</u> 0.30 | | |

FY09 Budget – Comparison to FY08 Budget

| | 2007-2008 Adopted | 2008-2009 Proposed | 2008-2009 (\$) Increase | Percent Increase |
|------------------------|----------------------|-----------------------|----------------------------|---------------------|
| Town w/o Open Space | \$ 9,821,597 | \$9,902,880 | \$ 81,283 | 0.83% |
| Open Space | \$ 0 | \$500,000 | \$500,000 | New |
| Library | \$361,500 | \$374,000 | \$12,500 | 3.46% |
| Sub-Total Town | \$ 10,183,097 | \$ 10,776,880 | \$ 593,783 | 5.83% |
| | | | | |
| County | \$1,051,052 | \$1,120,421 | \$ 69,369 | 6.60% |
| School | \$24,281,412 | \$25,190,084 | \$ 908,672 | 3.74% |
| | | | | |
| TOTAL | \$ 35,515,561 | \$ 37,087,385 | \$ 1,571,824 | 4.42% |

Property Tax Rate Calculation 2008-2009 School and County Budget

| | <u>County</u> | <u>School</u> |
|-----------------------------|---------------|--------------------|
| Expenditures | 1,120,421 | 25,190,084 |
| Non-tax revenues | | <u>(6,819,382)</u> |
| Net from property taxes | | 18,370,702 |
| 2008-09 projected valuation | | 1,695,634,400 |
| 2008-09 projected rate | 0.66 | 10.83 |
| 2007-08 rate | <u>0.63</u> | <u>10.77</u> |
| Rate increase (decrease) | 0.03 | 0.06 |

Significant Changes in Revenue FY08 Budget to FY09 Budget

| Authorized Use of Fund Balance | (120,000) |
|--|-----------|
| (Offset by planned and equal reduction in CIP expense) | |
| State Revenue Sharing | (70,000) |
| Planning Board Fees | (25,000) |
| Inspection Fees | 50,000 |
| Cable TV Franchise Fees | 20,000 |
| Ambulance Fees | 30,000 |
| Mooring Fees | 28,000 |
| All Other | 30,725 |
| | |

Total Impact

(56,275)

| Salary Increases (including FICA) | 162,500 |
|--|------------|
| Insurance Increases | 46,800 |
| Bus Services | 41,000 |
| Recycling Services (Silver bullet hauling) | 37,500 |
| Fuel and Utility Increases | 59,000 |
| General Assistance | 10,500 |
| Information Technologies Upgrades | 58,600 |
| Sub-Total Expense Additions (without open space) | \$ 415,900 |

Open Space Land Acquisition

\$ 500,000

(Approved by voters in Nov 2007)

Total Expense Additions

\$ 915,900

7,500

Salary Increases (including FICA)

Vehicle Insurance

162,500

| ✓ | | \circ | // · · · · · · · · · · · · · · · · · · | |
|------------------|-------------|-----------|--|---------|
| 3% COLA | | | 1 | 36,700 |
| Additional Plan | nning Staff | | | 89,000 |
| Additional Bldg | g Maintenar | nce Staff | | 37,300 |
| Additional IT S | Staff | | | 12,000 |
| Reduced Town | Clerk Staff | <u>.</u> | (| 24,500) |
| Reduced Public | e Works Sta | ff | (| 22,700) |
| Transfer Staff t | to TIF | | (| 70,600) |
| Other | | | | 5,300 |
| Insurance In | creases | | | |
| Worker's Com | o Insurance | | | 23,300 |
| Liability Insura | <u>-</u> | | | 16,000 |
| | | | | |



| Bus Services Metro RTP | 26, 000 1 5, 000 | 41,000 |
|-------------------------------------|-----------------------------------|---------------|
| Recycling Services (| Silver bullet hauling) | 37,500 |
| Fuel and Utility Incr | eases | 59,000 |
| Vehicle Fuel | 37,000 | |
| Heating Fuel | 12,000 | |
| Electricity | 10,000 | |
| General Assistance | | 10,500 |
| Increased Demand | 6,500 | |
| New Prop Contract | 4,000 | |
| | | |

| Information Technologies Upgrades | | |
|------------------------------------|--------|--|
| System Engineering Support | 6,800 | |
| Telephone System Support | 13,000 | |
| Server Software Support | 8,800 | |
| Increased License/Maintenance Fees | 10,000 | |
| Fiber Optic Connection (full year) | 15,200 | |
| Additional Internet Access for | 4,800 | |
| Multiple Locations | | |

Sub-Total of Expense Additions

415,900

58,600

| Salary Increases (including FICA) | 162,500 |
|--|------------|
| Insurance Increases | 46,800 |
| Bus Services | 41,000 |
| Recycling Services (Silver bullet hauling) | 37,500 |
| Fuel and Utility Increases | 59,000 |
| General Assistance | 10,500 |
| Information Technologies Upgrades | 58,600 |
| Sub-Total Expense Additions (without open space) | \$ 415,900 |

Open Space Land Acquisition

\$ 500,000

(Approved by voters in Nov 2007)

Total Expense Additions

\$ 915,900

Significant Changes (reductions) in Operating **Budget FY08 Budget to FY09 Budget**

Benefit Adjustments (103, 400)**Ombudsman Allocation** (65,200)**Capital Funding Reductions Overlay Reduction** Other

Total Expense Decreases in FY09 Budget

(322,117)

(30,000)

87,000)

36,517)

Benefit Adjustments

(103, 400)

Health Insurance – Reduced Premiums (32,500)
Health Insurance – Change in Benefit Plan (50,000)
Retirement – Change From ICMA to MPERS (11,900)
Long Term Disability – Change (9,000)
from ICMA to MPERS

Ombudsman Allocation

(30,000)

(Transfer to Open Space Land Acquisition Reserve)

Significant Changes (reductions) in Operating Budget FY08 Budget to FY09 Budget (cont.)

(65, 200)

Capital Funding Reductions

Police Equipment (3,000) Harbor Equipment (1,000)Parks Equipment (1,000)Parks Renovation (5,000) PW Heavy Equipment (6,000) Street Improvements (15,000)Bike Path/Sidewalk Improvements (5,000)Landfill Equipment (2,000) Town Hall Office Equipment (2,000) (10,000)Town Hall Renovation (15,200)Energy Efficiency

Significant Changes (reductions) in Operating Budget FY08 Budget to FY09 Budget (cont.)

Overlay Reduction Other

Bond Interest Recreation and Adult Education Funding Reductions Tools Other (87,000) (36,517)

(15,000) (10,000) 10,183

(21,700)

Significant Changes (reductions) in Operating Budget FY08 Budget to FY09 Budget

Benefit Reductions Ombudsman Reductions Capital Funding Reductions Overlay Reduction Other

(103,400)
(30,000)
(65,200)
(87,000)
(36,517)

(322,117)

Total Expense Decreases in FY09 Budget

Expense Comparison FY08 Budget to FY09 Budget

Expense Total FY08 Budget 10,183,097
 Open Space Land Acquisition 500,000
 Expense Increases in FY09 Budget 415,900
 (Without Open Space)

 Expense Decrease in FY09 Budget (322,117)

Expense Total FY09 Budget 10,776,880

Alternative FY09 Budget

FY09 BudImpactOpen Space Acquisition(300,000)Fully fund Ombudsman in Operating Budget30,000Restore funding to Capital Reserves20,000Restore Contingency Fund17,000Conservatively state Investment Income25,000Total(208,000)

Property Tax Rate Calculation 2008-2009 Town Budget Alternative



| Property Tax Rate Calculation 2008-2009 Town Budget | | | | |
|--|----------------------------|---------------|--------------|--|
| | Net of <u>pen Space</u> | Open Space | <u>Total</u> | |
| Net from property taxes 2008-09 | 5,525,580 | 200,000 | 5,725,580 | |
| projected valuatior | ı 1,6 | 95,634,400 | | |
| 2008-09 proj rate | 3.26 | 0.12 | 3.38 | |
| 2007-08 rate | <u>3.20</u> | 0.00 | 3.20 | |
| Rate inc (dec) | 0.06 | 0.12 | 0.18 | |

FY09 Budget – Comparison to FY08 Budget

| | 2007-2008 Adopted | 2008-2009 Proposed | 2008-2009 (\$) Increase | Percent Increase |
|------------------------|----------------------|-----------------------|----------------------------|---------------------|
| Town w/o Open Space | \$ 9,821,597 | \$9,969,880 | \$148,283 | 1.51% |
| Open Space | \$ 0 | \$200,000 | \$200,000 | New |
| Library | \$361,500 | \$374,000 | \$12,500 | 3.46% |
| Sub-Total Town | \$ 10,183,097 | \$ 10,543,880 | \$ 354,783 | 3.48% |
| | | | | |
| County | \$1,051,052 | \$1,120,421 | \$ 69,369 | 6.60% |
| School | \$24,281,412 | \$25,190,084 | \$ 908,672 | 3.74% |
| | | | | |
| TOTAL | \$ 35,515,561 | \$ 36,860,385 | \$ 1,344,824 | 3.79% |