



Fairhaven Board of Selectmen

December 1, 2014 Meeting Minutes

Present: Chairman Robert J. Espindola, Vice-Chairman Geoffrey Haworth, Clerk Charles K. Murphy, Executive Secretary Jeffrey Osuch, and Administrative Assistant Anne Kakley.

Chairman Robert J. Espindola called the meeting to order in the Town Hall Banquet Room at 6:33 p.m. The meeting was telecast and video recorded by Government Access and audio recorded by Anne Kakley.

MINUTES

- Mr. Haworth motioned to approve the minutes of the **November 17, 2014** meeting, **open** session. Mr. Murphy seconded. Vote was unanimous. (3-0).
- Mr. Haworth motioned to approve the minutes of the **November 17, 2014** meeting, **executive** session. Mr. Murphy seconded. Vote was unanimous. (3-0).

EXECUTIVE SECRETARY'S REPORT

In his report, Mr. Osuch updated the Selectmen on the following meetings and events:

- Tuesday, **December 2**
 - 4:00 p.m. – Capital Planning Committee
- Thursday, **December 4**
 - 7:30 a.m. to 9:00 a.m. – Forum meeting at the BBC office in New Bedford
- Friday, **December 5**
 - 3:30 p.m. – Personnel Board meeting
- Monday, **December 8**
 - 9:30 a.m. – COA Board of Directors meeting
 - 2:00 p.m. – Fire and Police Headquarters Roof Project job meeting
- Tuesday, **December 9**
 - 3:30 p.m. – Mattapoisett River Valley Water Advisory Committee at the BPW building
 - 4:30 p.m. – Mattapoisett River District meeting at the BPW
 - 7:00 p.m. – Special Town Meeting – Hastings Middle School
- Wednesday, **December 10**
 - 12:00 p.m. – Manager's Meeting - Wareham
- Thursday, **December 11**

- 9:00 a.m. – Buzzard’s Bay Action Committee meeting – Wareham Town Hall

UPCOMING MEETING TOPICS

Mr. Osuch said that work on the Police and Fire Roof had commenced that day with the removal of the tower from the A frame.

MASS DOT MEETING – RT 240/BRIDGE ST INTERSECTION

Mr. Osuch said that Mass DOT District 5 held a meeting with Rep. William Straus, representatives from At&T, Titlest and SouthCoast Hospitals Group to discuss the ongoing issue of traffic flow at the Route 240/Bridge Street intersection. Mass DOT District 5 will contact the Boston Department of Transportation Office about getting a traffic count at that intersection.

ANIMAL SHELTER DONATIONS

Mr. Haworth motioned to accept \$303 in donations to Animal Shelter. Mr. Murphy seconded. Vote was unanimous. (3-0).

EMA GIFT ACCOUNT DONATION

The Board acknowledged a \$2,000 donation from the Fairhaven Road Race to the Emergency Management Gift Account. The Board thanked the organizers of the Road Race for the donation. Mr. Haworth motioned to accept the donation. Mr. Murphy seconded. Vote was unanimous. (3-0).

MEETING SCHEDULE

After some discussion, Mr. Haworth motioned to approve the following meeting schedule for the first quarter of 2015:

- January 12
- January 26
- February 9
- February 23
- March 2
- March 16
- March 30

RESTRICTED MUSIC LICENSE FOR FOUR PAWS BAKERY AND DREAM LAND

The Board reviewed an application for a Restricted Music License for Four Paws Bakery and Dream Land. All the requirements of the application had been met, so Mr. Haworth motioned to approve the license. Mr. Murphy seconded. Vote was unanimous. (3-0).

2015 RENEWAL LISTING

The Board reviewed 2015 license renewals.

Mr. Haworth motioned to approve Liquor License renewals for:

- Premium Liquors
- Town Crier
- Cardoza's Wine and Spirits
- Riccardi's
- The Bitter End Lounge
- 99 Restaurant and Pub
- Douglas Wine and Spirits
- Sivalai Thai Cuisine
- Wah May Restaurant
- Minerva's Pizza
- Ice House Restaurant
- Gene's Famous Seafood
- Elisabeth's Restaurant
- Moriarty Liquors

Mr. Murphy seconded the motion. Vote was unanimous. (3-0).

Mr. Haworth motioned to approve Common Victualer license renewals for:

- Burger King
- Friendly's Ice Cream
- China Café
- Honey Dew Donuts
- Mac's Soda Bar
- McDonald's
- Papa Gino's Pizza
- Wendy's Restaurant
- Taco Bell
- 7-Eleven
- Palace Pizza
- Subway (20 Sconticut Neck Road location)
- Margaret's
- Golden Chopsticks Restaurant
- The Kool Moose Café
- Tropical Smoothie Café
- The Phoenix Restaurant
- A Kitchen Restaurant

Mr. Murphy seconded the motion. Vote was unanimous. (3-0).

Mr. Haworth motioned to approve a Private Livery License renewal for Transportation Company, Eugene Fortes. Mr. Murphy seconded. Vote was unanimous. (3-0).

CDBG 12-PARK AVE – EXTENSION REQUEST TO DHCD

The Board reviewed and approved an extension request to the Department of Housing and Community Development for the CDBG 12 Park Avenue project. Mr. Haworth motioned. Mr. Murphy seconded. Vote was unanimous. (3-0).

CDBG 13-ELLIOT LN. – EXTENSION REQUEST TO DHCD

The Board reviewed and approved an extension request to the Department of Housing and Community Development for the CDBG 13 Elliot Lane project. Mr. Haworth motioned. Mr. Murphy seconded. Vote was unanimous. (3-0).

CDBG 13-ELLIOT LN. – BREEZEWAY FARM CONSULTING CONTRACT AMENDMENT AND EXTENSION

The Board reviewed and approved a contract amendment and extension with Breezeway Farm Consulting for the CDBG 13 Elliot Lane project. Mr. Haworth motioned. Mr. Murphy seconded. Vote was unanimous. (3-0).

BRISTOL COUNTY MOSQUITO CONTROL FY16 BUDGET

The Board reviewed a letter from the Bristol County Mosquito Control Project requesting a vote of support for their requested FY16

FY2016 BUDGET

Mr. Osuch said that he had sent some spreadsheet regarding revenue and expenditures with a five-year outlook to the Board of Selectmen. He said that guidance in the report had been given by Melanson and Heath but that the report could change slightly based on the setting of the tax rate. Mr. Osuch said that he would likely recommend creating a budget upon the assumption of 80% of local receipts. He advised that the Board set a deadline for budgets at their next meeting.

Mr. Espindola said at a recent Massachusetts Municipal Association meeting, it was stressed that municipalities should be using a committee such as the Town's Economic Summit to create its budgets. Mr. Osuch said that he felt it was the Selectmen's charge to pick a budget figure and "hold the line".

Mr. Murphy said that most frustration arise from a changing budget figure. He said that with all contracts settled for the year, it will be a good time to pick a figure and stick with that figure throughout the process.

PRESENTATION OF MAP – GIFT TO TOWN

At 7:05, the Board met with Town Curator and Historian Al Benac. Mr. Benac presented to the Town, a gift from Lorraine Mello in the memory of her husband, Daniel Mello, who was a long-time resident and realtor in Fairhaven. The gift is a 1895 map of the Town, focusing on Sconticut Neck, and framed in a picture frame salvaged from the Rogers School by Mr. Benac.

The Board thanked Mr. Benac for his work and Ms. Mello for her generosity.

PLANNING BOARD – MEETING AND APPOINTMENT

At 7:10 p.m., the Board met with Planning Board members Wayne Hayward, Kaisa Holloway-Cripps, Rene Fleurent, Gary Staffon, John Farrell, and Jeffrey Lucas to fill the unexpired term of Francis Budryk, who resigned from the Planning Board. Also present: Bill Roth. Peter Nopper was not present.

The vacancy will be until Annual Town Election in April 2015; at that time, the selected candidate would have to run for the position on the Planning Board, with a term expiring in 2016.

Two candidates had submitted letters of interest for the position – Ann Richard and Cathy Melanson. Mr. Espindola read their letters of interest. See Attachment A.

Mr. Hayward gave a brief overview to the vacancy. He said that Mr. Budryk had resigned from his elected post in October 2014. The Planning Board took a vote in early November to announce the vacancy for the Selectmen's Office to advertise. He said that the only question he would have to the potential candidate would be if she intended to run for the position in spring, if selected.

Ms. Richard was present. Ms. Richard said that she would like to learn the position and then make the decision in spring if she would like to run.

Mr. Haworth motioned to appoint Ms. Richard to the unexpired term on the Planning Board. Mr. Murphy seconded. Roll call vote: Mr. Farrell in favor of Ms. Richard. Mr. Staffon in favor of Ms. Richard. Mr. Fleurent in favor of Ms. Richard. Mr. Hayward in favor of Ms. Richard. Ms. Holloway-Cripps in favor of Ms. Richard. Mr. Lucas in favor of Ms. Richard. Mr. Haworth in favor of Ms. Richard. Mr. Espindola in favor of Ms. Richard. Mr. Murphy in favor of Ms. Richard. It was so voted unanimously. (9-0).

TAX CLASSIFICATION HEARING

At 7:15 p.m., the Chairman opened a hearing for the Tax Rate Classification. Present were Assessors Ellis Withington and Ronald Manzone. Absent: Pam Davis. Assistant Assessor Delfino Garcia and Treasurer/Collector Wendy Graves were also present. See Attachment B. Mr. Espindola read the Tax Classification legal notice into record (also in Attachment B).

The Assessors said that they were asking the Board of Selectmen to vote on the minimum residential factor to create the CIP shift.

Mr. Haworth asked if the increase for the Wood School was factored into the proposed tax residential tax rate of \$12.15 per \$1,000. Mr. Osuch said that any debt exclusion would be above and beyond the real estate tax rate. Mr. Haworth noted that the increase would be, on average, about \$142.50 per household in addition to the Wood School borrowing.

The Chairman opened the meeting to public comment. There was none.

Mr. Haworth motioned to approve the proposed tax rates in Attachment A and set a residential factor of .867866. Ms. Graves noted that the rate was proposed and would have to be certified by the Department of Revenue. Mr. Murphy seconded the motion. Motion passed unanimously. (3-0).

CONSERVATION RESTRICTIONS – NASKETUCKET

At 7:30 p.m. the Board met with Allen Decker, Director of Land Protection for the Buzzard's Bay Coalition, to consider two conservation restrictions (CRs) as a part of the Nasketucket Bay preservation project. The conservation restrictions would be for the Shaw Farm (East) and property off Weeden Road (West).

Shaw Farm – In the Shaw Farm CR, Mr. Decker said that there were buildings on the property and that the purchase price for the CR would be \$2.4 million, which included \$200,000 of Fairhaven Community Preservation Committee funds as voted by Town Meeting. The land will continue to be farmed and \$200,000 of the cost has been reduced by a small Federal grant to the Town. Mattapoissett has made a similar contribution to the purchase price for the section within its limits.

The CR was reviewed by Town Counsel, Tom Crotty. Atty. Crotty had addressed some Town liability concerns with an indemnification. The document will be co-signed by the Conservation Commission.

Mr. Haworth motioned to approve and sign the CR for the Shaw Farm property contingent upon review and approval of the final document from Town Counsel. Mr. Murphy seconded. Vote was unanimous. (3-0).

Weeden Road – In the Weeden Road CR, Mr. Decker said that the entire property is in Fairhaven, and contains no permanent structures. This purchase was principally supported by the Federal Department of Agriculture and partly supported by the Town in the form of a \$21,000 Community Preservation allocation.

Mr. Haworth motioned to approve and sign the Weeden Road CR contingent upon review and approval of the final document from Town Counsel. Mr. Murphy seconded. Vote was unanimous. (3-0).

Mr. Allen said that, thanks to Town support, the Buzzard's Bay Coalition has been able to raise \$6.2 million for the Nasketucket Preservation project. A public opening of the property will be coordinated in spring.

CDBG 2015 COMMUNITY DEVELOPMENT STRATEGY

At 7:49 p.m., the Chairman opened a public hearing for the CDBG Community Development Strategy and 2015 Application. Town Planner/CDBG Administrator Bill Roth was present. Also present: Krisanne Sheedy, Director of the Housing Authority, Jay Simmons and Jeffrey Lucas.

See Attachment C for the Community Development Strategy.

Mr. Haworth said that he was comfortable with the strategy as presented and the 2015 CDBG application. Mr. Simmons, Chairman of the Housing Authority, said that the Housing Authority property in the Anthony School target area (Oxford Terrace) was in need of new heating system and that funds from the CDBG project could offset part of the needed \$1.2 million for that capital improvement. Ms. Sheedy said that the heating system would service the elders and disabled currently housed at Oxford Terrace.

Mr. Haworth motioned to approve the Community Development Strategy. Mr. Murphy seconded. Vote was unanimous. (3-0).

CDBG 2015 APPLICATION

Mr. Roth said they would be conducting the final CDBG 2015 application hearing sometime in January. He said that he would be requesting feedback from various departments and would be looking to pursue a sidewalk infrastructure project on North Street and would be contributing to the Oxford Terrace heating system improvement. Mr. Roth estimated that he would be applying for \$615,000 to \$620,000. He said that the BPW is supportive of the proposed projects and that they have hired an engineer to do the design.

Mr. Haworth motioned to support the project going forward. Mr. Murphy seconded. Vote was unanimous. (3-0).

UNION WHARF SLIP RATES

Mr. Osuch said that the Harbormaster is currently charging \$1,500 per slip for the season at Union Wharf. Mr. Osuch said that he thought the figure was too low and should be raised for the 2015 season. He acknowledged that some of the people docking there feel that there are too few amenities at the slips. Still, he said for the Town to even consider additional amenities, it should consider an increase of \$200-\$250 for the season.

Mr. Haworth said that he received a call from someone docking at Union Wharf, upset that there was no lighting and no security. He said that the users are "adamant" that there be no increase, and cited a lower docking rate in New Bedford.

Mr. Osuch disagreed, saying that if they went to a private marina, they would be paying much more than they are paying right now. He said that the slips are supposed to be used for active fishing vessels but there are boats there that are not working.

Mr. Haworth asked where the Union Wharf money collected goes, and Mr. Osuch answered that it goes into the General Fund. Mr. Murphy asked to obtain New Bedford rates for the next Selectmen's meeting. Mr. Osuch said that if they consider lighting, they will have to pay for the monthly electricity fee and deck repairs.

124 ALDEN ROAD

Mr. Espindola asked to have a discussion on the agenda concerning the auction of 124 Alden Road. At a previous meeting, the Board had opted to wait until after the December 9, 2014 Special Town Meeting to make a final decision on the disposal/auction of the Town-owned 124 Alden Road. Mr. Espindola said that, at a recent Finance Committee meeting, there had been concern raised about the Board of Selectmen's commitment to placing the Alden Road property for auction regardless of the outcome of the 211 Mill Road land purchase article on the STM warrant. The Finance Committee voted unanimously to recommend Indefinite Postponement on the 211 Mill Road article, due in part to their belief that the Selectmen were not fully committed to auctioning off 124 Alden Road.

Mr. Haworth said that he had been clear – if the Town purchases 211 Mill Road, he will make a motion to sell 124 Alden Road. He said that there are not a lot of suitable, large, adequately zoned lots for new growth and potential municipal purposes.

Mr. Osuch said that the Town has a unique opportunity to acquire 31+ acres and there is the potential to rezone the area for development for new growth and tax base. Alden Road is prime commercial property, he said, and should be considered for business-related purposes.

Mr. Espindola said that they needed a plan outlined, as there was not a lot of support from the Finance Committee. Mr. Murphy said that he had been clear from the beginning that he intended to vote to auction 124 Alden Road and that it would not be a good location for any kind of public safety complex.

Mr. Haworth motioned to auction 124 Alden Road with the commitment of any received revenue resulting to offset capital planning. Mr. Murphy seconded. Vote was unanimous. (3-0).

SPECIAL TOWN MEETING

Article 13 – Town Administrator article – The Board discussed changes to the December 9, 2014 Special Town Meeting warrant. The Town Administrator bill was signed by the Governor and denoted as Chapter 381 of the Acts of 2014, which will have to be added to the warrant.

Article 7 – 211 Mill Road Land Purchase – Upon recommendation of Town Counsel, the Board discussed amending the article to indicate that any disposition of the land at 211 Mill Road, if

acquired, would require an additional Town Meeting vote. Mr. Haworth motioned to amend the article thusly. Mr. Murphy seconded. Vote was unanimous. (3-0).

TOWN ADMINISTRATOR HIRING

Mr. Espindola suggested that the Board may want to start discussing the Town Administrator hiring process in early January, including inviting professionals and expert recruiters related thereto.

OTHER BUSINESS

Under Other Business:

- Mr. Haworth said that the Old Time Holiday weekend will be held on December 13 and 14 and that he hoped everyone would make an effort to visit the Holiday festivities.
- Mr. Murphy said that the children of St. Joseph's plan to visit the Town Hall to see it in action.
- Mr. Espindola said that a recent ribbon cutting at the New Bedford Voke addition was a success and displayed the nice job they did with the addition, which was on time and under budget.

At 8:46 p.m., Mr. Haworth motioned to enter Executive Session, pursuant to MGL 30A § 21:

- Town Hall Personnel – Animal Control Officer
- MCAD filing
- 211 Mill Road
- Conservation Commission

Mr. Murphy seconded the motion to enter Executive Session for the aforementioned reasons, not to reconvene into open session afterward. Vote was unanimous. (3-0). Roll call vote: Mr. Haworth in favor. Mr. Murphy in favor. Mr. Espindola in favor.

Respectfully,

Anne Kakley
Administrative Assistant
Minutes approved 12/15/2014

Attachment A

From: [Ann Richard](#)
To: [Anne Kakley](#)
Cc: [Bill Roth](#); [Bob Espindola](#)
Subject: Letter of intent Planning Board
Date: Monday, November 24, 2014 3:41:17 PM

Dear Chairman Bob Espindola,

I would like to apply for the current vacancy on the Planning Board. I have served on many various boards over the years in the town and feel that I am qualified for this post. I am currently a Town Meeting Member and have been since 1990. I am also an active member of the Fairhaven Sustainability Committee, since it's beginning in 2004.

I feel that I could help the board move forward in the right direction for the town in many areas. I would like to continue to serve the town and help in this committee to fill the vacancy until April 2015.

Please me know if you have any questions.

Sincerely,

Ann Richard

Sent from my iPhone

Attachment A

Cathy Melanson
110 Adams Street
Fairhaven, MA 02719

November 23, 2014

Board of Selectmen
Fairhaven Town Hall
40 Center Street
Fairhaven, MA 02719

Dear Gentlemen,

My name is Cathy Melanson; I have been a Fairhaven resident all my life. I live at 110 Adams Street and I am the owner of Emma Jean's at 115 Huttleston Ave. I understand that there is still an open seat on the Planning Board and would like to put my name in for that position. I have worked with builders, architects and engineers on different projects, the building of my home and the complete renovation of my business. I have also been involved in other renovations though out my life. I am a Town Meeting Member, a member of the Capital Planning Committee, a President of the Fairhaven Business Association, Inc. and I am on the Board of Directors for Better Community Living. I have long been interested in town government, I would like to help make Fairhaven a place that all residents can be proud of and to help make Fairhaven a destination not just a pass through. Please consider me for this seat; I believe I can make a profound difference.

Sincerely,

Cathy Melanson

Attachment B

TOWN OF FAIRHAVEN TAX RATE CLASSIFICATION HEARING

In accordance with Chapter 369 of the Acts of 1982, the Board of Selectmen will hold a public hearing on the issue of allocating the local property tax levy among the five property classes. The hearing will be held in the Banquet Room of the Town Hall, Fairhaven, MA on December 1, 2014 at 7:15 p.m. The hearing is held to give input to the Board of Selectmen who according to this state must determine the local property tax burden to be levied among the four classes of real property: residential, open space, commercial and industrial, and personal property. All interested taxpayers are invited to attend and may present oral or written information on their view. The Board of Assessors will be in attendance to provide all information and data relevant to making their determination.

Board of Selectmen
Robert Espindola
Geoffrey A. Haworth, II
Charles K. Murphy, Sr.

Submitted to Standard-Times via email on 11/06/2014



TOWN OF
FAIRHAVEN

MASSACHUSETTS

THE FRIENDLY TOWN

OFFICE OF
DIRECTOR OF FINANCE/
TREASURER

TOWN HALL
TELEPHONE (508) 979-4026

December 1, 2014

*updated
copy*

TO: Board of Selectmen

FROM: Wendy L. Graves, Director of Finance/Treasurer/Collector *WLG*

Subject: Tax Rate Classification

We are asking the Board of Selectmen to vote on the minimum residential factor which creates the CIP Shift per the attached spreadsheet.

Residential and Open Space property (R&O) has depreciated an average of .2% while Commercial, Industrial and Personal Property (CIP) has also depreciated an average of .35%.

For Fiscal Year 2015, this will result in a small rate increase in both rates as illustrated below:

FY2015 Residential Property	\$12.15/1000 (proposed rate)	X \$100,000 value = \$1,215.00
FY2014 Residential Property	\$11.50/1000	X \$100,000 value = \$1,150.00
FY2015 CIP Property	\$24.50/1000	X \$100,000 value = \$2,450.00
FY2014 CIP Property	\$23.21/1000	X \$100,000 value = \$2,321.00

The average single family home value for FY2014 was \$247,700 @ \$11.50 = \$2,848.55

The average single family home value for FY2015 is \$246,911 @ \$12.15 = \$2,999.97

In general, values have increased/decreased by Class Code as follows:

Class 101(single family homes)	-0.3%
Class 102(residential condos)	-1.0%
Class 104-105	-0.2% (2 & 3 family homes)
Class 111 – 125	-0.0% (multi family)
Vacant Residential Land	-0.6%
Class 300 (Commercial)	-1.2%
Class 400 (Industrial)	0.7%

PLEASE NOTE THAT THE ABOVE VALUATIONS AND PERCENTAGES ARE BASED ON AVERAGE ASSESSMENTS AND IN NO WAY REFLECT AN INDIVIDUAL TAX BILL.

RESIDENTIAL/	COMMERCIAL	TAX RATES	
YEAR	SINGLE RATE	RESIDENTIAL	COMMERCIAL
1985	24.00		
1986	17.46		
1987	16.97		
1988	18.05		
1989	19.31		
1990		8.64	11.13
1991		9.63	12.26
1992		10.73	12.91
1993		12.01	14.44
1994		12.40	14.90
1995		12.90	15.62
1996		13.35	16.09
1997		13.28	16.01
1998		13.74	16.52
1999		14.52	17.39
2000		15.14	18.13
2001		15.14	18.17
2002		13.96	17.13
2003		11.82	17.65
2004		10.93	17.62
2005		8.35	16.66
2006		8.12	16.09
2007		7.92	15.61
2008		7.86	15.67
2009		8.30	16.51
2010		8.89	17.87
2011		9.56	19.3
2012		10.27	20.63
2013		10.77	21.58
2014		11.50	23.21
2015		12.15	24.50

TOWN OF FAIRHAVEN

TAX RATE SETTING INFORMATION

2003-2015

TAX RATE	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
R&O	\$ 12.15	\$ 11.50	\$ 10.77	\$ 10.27	\$ 9.56	\$ 8.89	\$ 8.30	\$ 7.86	\$ 7.92	8.12	8.35	10.93	11.82
CIP	\$ 24.50	\$ 23.21	\$ 21.58	\$ 20.63	\$ 19.30	\$ 17.87	\$ 16.51	\$ 15.67	15.61	16.09	16.66	17.62	17.65
% INC/DEC - R&O	5.65%	6.78%	4.87%	5.55%	9.45%	6.11%	5.60%	0.61%	-2.71%	-2.10%	-23.60%	-7.53%	84.67%
% INC/DEC - CIP	5.56%	7.55%	4.60%	4.79%	9.90%	5.09%	5.36%	0.39%	-3.23%	-3.23%	-5.45%	-0.17%	103.04%
LEVY %													
R&O	73.7869	73.6842	74.772	74.291	73.6475	74.6341	74.8694	75.5078	77.2376	76.4111	75.3553	75.1108	74.9828
CIP	26.2131	26.3158	25.223	25.709	26.3525	25.359	25.1306	24.4922	22.7624	23.5889	24.6447	24.8892	25.0172
MAX LEVY LIMIT	25,838,382	24,602,314	23,686,077	23,012,832	22,392,590	21,631,158	20,901,922	20,103,927	19,243,827	18,328,456	17,531,490	16,871,974	16,363,360
INC/DEC PRIOR YR	1,236,068	916,237	676,245	620,242	764,1432	729,236	797,995	860,100	915,371	796,966	659,516	508,614	163,633,60
TOTAL VAL.-R&O	1567999037	1571013997	1643990895	1664771423	1724276967	1816496043	1884061962	1929314756	1857031061	1718388814	1582158963	1159501600	1038083400
TOTAL VAL.-CIP	276248521	278056617	276955994	286243396	305686650	312969208	317874556	313934071	277663717	267714398	259331466	238287249	231910173
TOTAL VALUATION	1844247558	1849070614	1920946889	1951014819	2029963617	2129465251	2201936518	2243248827	2134694778	1986103212	1841490449	1397788849	1269993573
% VAL - R&O	85.02%	84.96%	85.59%	85.32%	84.9413%	85.3029%	85.5638%	86.0054%	86.9927%	86.5206%	85.9173%	82.9526%	81.7393%
% VAL -CIP	14.98%	15.04%	14.41%	14.68%	15.0587%	14.6971%	14.4362%	13.9946%	13.0073%	13.4794%	14.0827%	17.0474%	18.2607%
CIP SHIFT	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.46%	1.37%
NEW GROWTH	122197	165458	119020	99206	144094	116629	175768	206980	273987	155579	233737	271082	172369
UNUSED LEVY CAPACITY	19105	81959	3585	10428	8750	9901	16099	20166	250062	99859	208397	218964	32160

NOTE:
R&O is Residential and Open Space property
CIP is Commercial, Industrial and Personal Property

2015 FAIRHAVEN COMMUNITY DEVELOPMENT STRATEGY

BACKGROUND: Fairhaven is a seaside community, situated on Buzzards Bay in the southeastern corner of Bristol County, 56 miles south of Boston and 35 miles southeast of Providence. It shares its harbor with the City of New Bedford. The Town has an Executive Secretary/Board of Selectmen form of government, with six precincts. Fairhaven has 12.41 square miles of land area, 29.4 miles of shoreline, and significant rural areas that are still home to a number of working farms. The Town land use makeup consists of four geographic areas. The historic downtown area, clustered around the harbor, combines maritime, municipal and high density residential uses. East Fairhaven consists of farm land and low density residential uses while Sciticut Neck is where summer homes have been converted to year round residences. North Fairhaven is bisected by Interstate I-195; the its area south of I-195 is primarily residential and the location of a majority of the Housing Authority properties (including the former Anthony School) as well as the historic Fairhaven High School. The area of North Fairhaven to the north of I-195 is of slightly higher density than the remainder of the Town and has a village center with a mix of commercial and residential uses. Town wide, commercial uses are mainly strip mall-style retail establishments, and residential densities are typical of suburban and rural neighborhoods.

PLANNING TOOLS: The Town of Fairhaven has many community based tools available for creating the CDS, which were developed with input received at numerous public meetings.

- The Fairhaven Master Plan, by Planners Collaborative Inc. - completed 1996
- Fairhaven Open Space and Recreation Plan, by Fairhaven Planning Department - 2010
- A Strategy for Fairhaven's Economic Future, by Mt. Auburn Associates, Inc. - 1996
- New Bedford/Fairhaven Harbor Plan, - 2010
- Fairhaven Affordable Housing Strategy - 2007
- Fairhaven Housing Needs Assessment - December 2009
- Fairhaven Housing Action Plan - March 2010
- Board of Public Works Capital Improvements Plan - ongoing

HOUSING: *The goals in this category are consistent with the sustainable development principle of #1, Concentrate Development and Mix Uses, by ~~increasing housing density at~~ modernizing and increasing housing density at existing Housing Authority sites that are within walking distance of transit, the downtown, schools, or a retail, service, or employment center and by identifying Town owned properties for potential redevelopment as affordable housing. Additionally, #6, Expand Housing Opportunities is met through increasing the number of units available to low/moderate income residents.*

As of 2014, 29.8% of the town's residents meet the low/moderate income criteria. The Town had a total of 7,475 housing units as of the 2010 census, at which time 6,672 units were occupied. 803 were vacant. 472 of the vacant units were identified as seasonal/recreational units. Of the total occupied housing units 72% were owner occupied and 28% were renter occupied. The US Census, (2010), showed that the median family income in Fairhaven was \$54,144, much lower than the state median family income of \$65,981. The Housing Needs Assessment and Action Plan identified four areas of need: Non-elderly Rental housing for those earning less than 50% of AMI, First Time Homeownership, Senior Housing for those earning 80% of AMI and Special Needs Housing.

To combat this rise in un-affordability as detailed in the Needs Assessment, the Town and Fairhaven Housing Authority will actively work on a comprehensive strategy identified in the Town Master Plan to provide housing options for low/moderate income individuals by:

- Inventorying all Town owned properties and reviewing them for potential new uses as affordable housing. Who: Fairhaven Planning Board, Local Partners. Cost: \$50,000 Funding: CDBG, Town, MHP, CPA When: Ongoing

- Working on providing Non-elderly Rental Housing for those earning less than 50% AMI. Who: Town, FHA, private developers. Cost: \$6 to 8 million. Funding - LIHTC. When: over the next 3-5 years.
- Working on providing Special Needs Housing. Who: local service providers, Town, FHA. Cost: \$1 to 2 million. Funding: MA-DDA and DMH. When: over the next 2-5 years.
- Encouraging the Housing Authority to create new housing on their existing sites, thereby increasing capacity/density, and limiting sprawl by not consuming existing open space. Who: Fairhaven Housing Authority Cost: \$6 - 8 million Funding: MHP, foundations, banks, HUD, CPA, When: ongoing - ~~complete 2016~~
- Encouraging the Housing Authority to modernize their existing facilities. Who: Fairhaven Housing Authority Cost: \$2-3 million Funding: DHCD, CDBG, MHP, foundations, banks, HUD, CPA, When: ongoing
- Participating in the Soft Second Loan Program. Who: Town, Fairhaven Cost: \$10,000 Funding: DHCD, MHP, banks When: On going with local bank participation
- Seeking funding support from private, state, and federal agencies to develop additional affordable housing. Who: Town, Planning Dept. Cost: \$50,000 feasibility study; \$5 million permanent Funding: DHCD, MHP, banks, CPA When: ongoing - feasibility study; 2015 project
- Encourage the retention and improvement of existing affordable housing stock. Who: Town, Planning Dept., DHCD, Housing Authority. Cost: \$200,000 annually. Funding: DHCD, CDBG, MHP, CPA, Housing Authority, banks When: ongoing
- Seek an inclusionary zoning bylaw. Who: Planning Board and Town Meeting. When: over the next 2-3 years.

PLANNING: *The goals in this category are consistent with the sustainable development principle of #1, Concentrate Development and Mix Uses, by facilitating infill development and providing better utilization of existing infrastructure.*

Fairhaven has a full-time Planning and Economic Development Director who works with the Planning Board to review all development projects and assists in re-writing the zoning bylaws. In 2007 the Planning Board completed a revision of the subdivision regulations, which included reduced road widths to facilitate infill development, secondary roads and new construction cross-sections and details. The Board is also working on bylaw amendments such as cluster zoning, senior residential zoning, and inclusionary zoning. All of these projects will meet the state Office of Commonwealth Development smart growth principles. The Board in 2008 conducted a Town wide survey on planning and growth, and the Final report was released in 2009. The information will be used to help guide the Planning Board and other policy makers with such issues as growth, zoning, and affordable housing and help increase support to update the Town's 1996 Master Plan. An area of planning in which the Town is lacking is neighborhood planning. There are several neighborhoods that would benefit from such planning. The Master Plan looks at the entire Town and makes general recommendations; however, there are several neighborhoods that should be studied in more detail:

1. Cushman Park Neighborhood - The neighborhood north and west of Town Hall abutting Cushman Park where there is a mix of marine industrial, tenement housing, vacant properties and neglected homes with ageing infrastructure. This has been the Town's primary Target Area for community development activities for the last 9 years and significant improvements have been accomplished with Town and CDBG funds.
2. East Fairhaven - It is composed of several old neighborhoods, with housing stock that is generally neglected and in some cases lacks adequate infrastructure such as paved roads, water

and sewer. If a neighborhood plan were prepared for these areas it could assess these issues, identify needs and confirm perceived need.

3. North Fairhaven neighborhood – This is the neighborhood north of Interstate 195 and predominantly west of Main Street. The commercial district is old and dated and has had little investment in upkeep and maintenance. Revitalization of businesses and infrastructure in this area is long overdue. The adjacent residential neighborhood is a mix of many early 20th century multi-family/tenement homes with early 20th century single-family homes scattered throughout. The Town ~~is currently conducting a study has submitted a Slums & Blight Inventory~~ of this neighborhood ~~to DHCD in order to see if it would~~ qualify ~~it~~ as a Target Area for future CDBG funds.
4. -Anthony School Neighborhood - This is the neighborhood south of Interstate 195, west of Adams Street, north of Massasoit Ave. ~~and east of Main Street.~~ This neighborhood is the primary location of Fairhaven Housing Authority properties. It is residential in nature with early to mid 20th century single-family homes. ~~The Town is currently conducting a study of this neighborhood to see if it would qualify as a Target Area for future CDBG funds. This is currently a the Town current Target Area for CDBG activities.~~

The Town's neighborhood planning goals will:

- Facilitate infill development in neighborhoods. Who: Town, Planning Dept., Planning Board, ZBA. Cost: \$0: When: ongoing
- Concentrate development by creating new zoning bylaws. Who: Town, Planning Dept., Planning Board, RPA, Consultants Cost: \$20,000 Resources: EOE, Town. When: ongoing
- Provide a targeted public planning process to residents of specific neighborhoods involved within their neighborhood for assessment of future target areas. Who: BOS, Planning Board, Planning Dept., other Town Depts. Cost: \$60,000 Resources: Town, CPA When: underway anticipated completion December ~~2013~~2014
- Provide the Town with a detailed plan that assesses needs, and sets goals and objectives. Who: Town Depts., Consultants Cost: \$50,000 Resources: Town, State, other grants When: Ongoing -
- Help to make decisions on where to direct Town resources and/or other available resources to address needs. Who: Town Depts., Consultants Cost: \$10,000 Resources: Town, State, other grants When: Ongoing -
- Fulfill several smart growth principles.
 - Principle #1 - *Concentrate Development and Mix Uses*: Town, Planning Board, and ZBA, \$0 Resources: local, ongoing; and the Town is working with the RPA on Smart Growth zoning. Town, Planning Board, RPA Cost: \$20,000, EOE, Town, underway - completed 2013;
 - Principle #4 - *Protect Land and Ecosystems*: Town is actively working with others on land purchases and conservation restrictions. Town, Land Trust, State, Coalition for Buzzards Bay Cost: \$2,000,000, Town, Land Trust, State, CPA, APR and Buzzards Bay Coalition, Underway - ongoing as new projects arise;
 - Principle #5 - *Use Natural Resources Wisely*: Town partnered with a developer to install 2-3 windmills on Town land. Town, MTC, Community Wind, Inc. Cost: \$10,000,000 Resources: Town, MTC, Community Wind, Inc. When:—Installed 2012; the Town has an agreement with a developer to install Solar Panels on the Town's Landfill. Town Meeting approved an Article authorizing the Selectmen to negotiate a contract for the project. The Selectmen have completed negotiations with a developer and the project has been installed
 - Principle #6 - *Expand Housing Opportunities*: Town has a Housing Rehab program, Housing Authority has purchased 2 acres adjacent to their Main Street facility with funding from the CPC. The Housing Authority with funding from the CPC has completed a Housing Needs Assessment and

Action Plan. The Town is working on zoning to encourage affordable housing. Town, Fairhaven Housing Auth., \$300,000; Town, DHCD, MHP, CPA, ongoing.

INFRASTRUCTURE: *The goals in this category are consistent with the sustainable development principle of #1, Concentrate Development and Mix Uses, by rehabilitating existing road infrastructure in an effort to revitalize the target neighborhood, by improving existing high-traffic street intersections and by making improvements to the existing wastewater treatment plant. Additionally, #4 Protect Land and Ecosystems and #10, Plan Regionally, by combining resources with neighboring towns to improve infrastructure and local and regional wastewater treatment facilities.*

Fairhaven has well-developed infrastructure systems fully capable of supporting projected future development. Access to the regional transportation system is quite good via Routes I-195, I-495, State Route 240, and U.S. Route 6. A number of neighborhood roads are in fair or poor condition due to their age, outdated systems, and lack of maintenance. Other areas suffer from overuse and trees that have been allowed to encroach onto sidewalks. However, state and local budget cuts have reduced the Town's ability to keep up with normal repair and maintenance, and larger capital improvement road projects have been for deferred maintenance. This has resulted in a backlog of unfunded road projects. The Town and CDBG program have done an excellent job within the Cushman Park Neighborhood of repairing deteriorated roads, with only Water, Ferry, and Union Streets not having been improved. In addition, the Town and Seaport Advisory Council have designed improvements to Union Wharf and the Town was awarded \$2 million dollars in 2013 for first phase 1 of this multi phased project. A CDBG-DR grant will be used to demolish a derelict warehouse at Union Wharf damaged by Tropical Storm Irene. However, other neighborhoods, such as Anthony School and North Fairhaven, have experienced the same deferred maintenance and as a result, there are numerous streets in need of repair or rebuilding. The Anthony School Neighborhood also has numerous drainage issues that result in flooding throughout, caused by absent or undersized clay and galvanized piping drainage infrastructure [and highly deteriorated sidewalks with missing sections and unsafe surfaces](#). Some of the neediest streets within the Anthony School Neighborhood are Francis, Hedge, Plymouth, [North](#) and Green. North Fairhaven Neighborhood priority streets for repair are Sycamore, Main and Garrison. Sciticut Neck Road and most streets within the historic Poverty Point neighborhood also have significant deferred maintenance.

Fairhaven's wastewater treatment plant on Arsene Street processes an average of 2.5 million gallons of wastewater each day, including a quarter of a million gallons from Mattapoisett. The Board of Public Works (BPW) converted it to ultraviolet disinfection and is seeking funds to upgrade the odor control system. In 2007, Town Meeting approved over \$2.1M for wastewater improvements and in 2008 appropriated \$225,000 for investigation and repairs to sewer system caused by inflow and infiltration. These projects require extensive studies and permitting and are currently in process. In 2009 the Town was awarded \$7,000,000 of federal stimulus money to build an Anaerobic Digester, which will take the methane created by the sewer plant and turn it into electricity. This project became operational in 2013. As of Fall 2013 there were 5,806 sewer connections to the main plant. This figure will increase over the next few years because two sewer projects, a portion of Sciticut Neck, and the Nancy/Marguerite Sewer Projects have come on line. Fairhaven's water system currently has 6,519 metered accounts and shares a well field with the Towns of Marion and Mattapoisett, each of which holds title to its own wells. After seeing the mutual benefit in combining resources, the towns of Fairhaven, Marion, and Mattapoisett created a regional water district in 2004, which is responsible for building and maintaining a regional water treatment plant. That plant has been fully operational since the summer of 2008. Fairhaven owns and operates two water towers and a third water tower is planned for the East Fairhaven area in the next several years to improve water pressures needed for fire-fighting purposes. In addition,

the Town, through a Smart Growth Technical Assistance Grant from Executive Office of Environmental Affairs, completed a Water Conservation Plan that is consistent with DEP guidelines.

To address these infrastructure issues, the Board of Public Works (BPW) has created a capital improvements program to assess individual projects and prioritize them so funds can best be spent. Funding comes from such sources as Chapter 90, Town Meeting appropriations, betterments, water and sewer enterprise funds, and user fees. The Town needs to seek grants and loans from state and federal, as well as, CDBG funds to help minimize the cost and local tax burden for users.

The Town's infrastructure goals will:

- Rehabilitate existing road infrastructure. Who: BPW, Town Cost: \$200,000 maintenance, Resources: \$500,000 CDBG, Town, Ch. 90, [PWEDMassWorks](#). When: ongoing.
- Improve traffic controls along US Route 6. Who: SRPEDD, Town, BPW Cost: \$2,000,000 Resources: Town, Ch. 90, RPA, MassDOT, HSP. When: Completed Summer 2013
- Maintain and foster harbor and marine uses and undertake projects that sustain the viability of the harbor area such as dredging, improvements at Union Wharf, and land use planning: Town, Planning Dept., \$5 million, EPA grants, CDBG-DR, Seaport Advisory Council grants, Town Funds.
- Combine resources with neighboring Towns to improve wastewater infrastructure. Who: Sewer/Water District Cost: \$3.5 million Resources: District, Towns When: ongoing
- Combine resources with neighboring towns to improve drinking water infrastructure. Who: District, DEM, Town Resources: EOE, EPA, Town Cost: \$3.5 million Resources: District When: operation ongoing

ECONOMY: *The goals in this category are consistent with the sustainable development principles of #1, [Concentrate Development and Mix Uses](#) through the redevelopment ~~and rehabilitation~~ of the ~~semi-vacant~~ AT&T complex, [expand industrial zoning along Mill Road](#), [rezone the Benoit Sq. corridor for mixed Use](#). Additionally, #8, [Increase Job and Business Opportunities](#), by preserving the working waterfront, [creating a Medical Marijuana Overlay District](#) and #2, [Advance Equity](#), by streamlining the zoning/permitting process to create new or changed uses.*

Fairhaven's economy is driven primarily by the following industries: marine repair and construction, fishing, winches and fishing machinery, hospitality, retail, agriculture, and other small industrial concerns. These industries have been hit hard by the economic downturn Massachusetts has seen over the last few years. The Town's 9.9% unemployment rate in August 2013 is higher than the state average of 6.8%, (Source Department of Labor and Workforce Development). The fishing and marine manufacturing base while suffering a decline is still an important employer in the Town. However, it once made up the largest part of Fairhaven's economy and has now been replaced by lower paying retail jobs that do not offer sufficient benefits to employees. Fairhaven has also been negatively impacted by the decline in the telecom industry. AT&T, formerly the Town's largest employer, sold its building in 2005 and has moved 95% of the operation to Texas. The Acushnet Company, makers of Titleist golf balls with corporate headquarters located within Town, has also been experiencing layoffs because of the current economic downturn. In July of 2011, a consortium led by Fila Korea, Ltd. and Mirae Asset Private Equity, purchased the company, which has led to speculation on the future status of the corporate headquarters in Fairhaven. Southcoast Hospitals has invested in the Town. Over the last 4 years they have built a 60,000 SF cancer treatment center and a 60,000 SF emergency-care facility. Both facilities are located on Mill Road north of the former AT&T complex.

To address these issues the Town will:

- Encourage the redevelopment of the former AT&T complex through streamlined permitting that would allow mixed-use, multi-tenant reuse [and look at rezoning adjacent parcels to allow for](#)

additional commercial development. Who: Town, Planning Board Cost: \$0 Resources: When: ongoing

- Revise the zoning bylaws, (Town and Planning Board), to help preserve the working industrial waterfront, as is expressed in the Town Master Plan and the Harbor Plan. Who: Town and Planning Board Cost: \$0 Resources: Town, CDBG, DHCD, RPA When: ongoing;
- Work with local economic development groups to secure available funds for loans, training, technical assistance from state, federal and private sources, as well as CDBG funding. Who: Town, Partnership, local business groups Cost: \$50,000 Resources: CDBG, Planning grants, DEM, Business Association When: ongoing
- Maintain and foster the marine economy by undertaking projects that sustain the viability of the harbor area such as dredging, business development of marine uses, and land use planning: Town, Planning Dept., \$5 million, EPA grants, CDBG-DR, Seaport Advisory Council grants, Town Funds.
- The Town should create an Economic Development Committee to help guide the Town on economic development issues, including downtown revitalization. Who: Selectmen, COST: \$0 When: ~~2014~~ 2015

OPEN SPACE & RECREATION: *The goals in this category are consistent with the sustainable development principles of #1, Concentrate Development and Mix Uses, by creating a walkway/bike path along the existing railroad right-of-way and developing and improving existing recreational fields. Additionally, #4, Protect Land and Ecosystems, and #5 Use Natural Resources Wisely, by preserving open and space and #3, Be Fair by making recreational areas ADA compliant.*

The 2010 Open Space and Recreation Plan has been approved by the State and is valid until September 2015. The Planning and Economic Development Department, in conjunction with SRPEDD, our regional planning agency, worked on the project. New priorities and areas to set aside for recreation were identified and included in the new plan. CPC funds were approved at the May 2014 Town Meeting to update the OSRP and SRPEDD has been contracted to update the plan by the Fall of 2015.

The Town's Open Space & Recreation goals are as follows:

- Preserve and protect open space resources. Who: Planning Board, Selectmen, Town Mtg. Cost: \$500,000 Resources: DEM, APR program, Town When: ongoing
 - Acquire specific critically located parcels of land to prevent development in inappropriate areas.
 - Continue participation in farmland and forestry preservation programs.
 - Protect inland and coastal wetlands and wildlife habitats.
- Promote environmental awareness and appropriate conservation oriented use of natural resources Who: Planning Board, Town Commissions/Boards Cost: \$20,000 Resources: Town, DEM, When: on-going
 - Develop multi-purpose trails and paths.
 - Prepare information including signs and brochures that encourage appropriate use.
 - Designate 'Scenic Roads'
- Protect Fairhaven's water supply and marine resource areas. Who: Town, SRPEDD, Bay Committee Cost: \$5 million Resources: DEM, Towns, State When: on going
 - Continue regional work with neighboring towns to protect the Mattapoissett River aquifer.
 - Administer provisions of the Water Protection Overlay Zoning District.
 - Encourage responsible land management within all water and marine related resource areas.
- Provide properly located, sized and equipped recreational and athletic facilities, accessible to all citizens. Who: Towns, Rec. Commission Cost: \$500,000 each project; Resources: Town, DEM, DCR When: ongoing
 - Develop and improve access to recreational and athletic fields.

- Build a multi-purpose trail along the railroad right-of-way.
- Upgrade boat launching and mooring facilities.
- Develop pocket parks particularly in the village center.
- Request earlier environmental clean-up of the Atlas Tack site.
- Meet ADA requirements for access to all recreational and athletic facilities.
- Provide for adequate management of recreational and open space facilities and areas, allowing for Town recreational programs, appropriate safety standards, and upgrading and care of equipment and lands. Who: Town, Rec. Commission Cost: \$50,000 Resources: Town When: ongoing
 - Schedule facility use to allow for best growing conditions for grass, shrubs and trees.
 - Prepare overall management plan for equipment and facility maintenance and replacement.
 - Insure adequate supervision of activities to prevent inappropriate use.

CULTURAL: *The goals in this category are consistent with the sustainable development principle of #1, Concentrate Development and Mix Uses, by promoting preservation of historic buildings.*

The Town's Cultural goals as defined in the 1996 Master Plan are as follows:

- Continue to identify and preserve historic buildings.
- Limit rehabilitation requirements to promote preservation of historic buildings.
- Continue to sponsor events such as fishing tournaments, fairs, theatrical performances, and concerts to attract tourism and to provide residents a sense of community.
- Increase the number of and visually coordinate direction and point of interest signs.
- Propose a demolition delay bylaw.

Who: Cultural Council, Tourism Council, Chamber Cost: \$50,000 Resources: Mass Cultural Council, Cultural Council Grants When: ongoing

COMMUNITY DEVELOPMENT STRATEGY PRIORITY GOALS:

~~1. Neighborhood planning, in particular looking at North Fairhaven and Anthony School Neighborhoods as new Community Development Target Areas: Planning Board, Selectmen, Planning Dept., \$60,000; CPC; This has been funded and is expected to be completed in December of 2013.~~

~~2.1. Maintain and foster harbor and marine uses and undertake projects that sustain the viability of the harbor area such as dredging, business development of marine uses, and land use planning: Town, Planning Dept., \$5 million, EPA grants, CDBG-DR, Seaport Advisory Council grants, Town Funds.~~

~~3.2. Provide ongoing infrastructure projects throughout neighborhoods, particularly in the Anthony School and North Fairhaven neighborhoods; priority streets in Anthony School Neighborhood are Francis North Street, Hedge, Plymouth, and Green and various sidewalk improvements through the neighborhood; and North Fairhaven Neighborhood are Sycamore, Main, and Garrison and various sidewalk improvements through the neighborhood; promote Town funded infrastructure improvements in this area: Selectmen, Planning Dept., \$500,000 annually; CDBG, Town funds, ongoing.~~

~~4.3. Foster reinvestment in neighborhood housing stock: Town, MHP, \$200,000 CDBG housing rehab annually; explore regional housing rehab grant - Ongoing.~~

~~5.4. Provide affordable housing for all residents of the community; continue the efforts of the Housing Rehabilitation program: Selectmen, Planning Board, \$200,000 annually, CDBG, ongoing 2014, MHP.~~

~~6.5. Safe neighborhoods: \$35,000, Police, DARE, Town funds, ongoing.~~

~~7.6. Continue to provide adequate municipal services: Town, \$1 million per year; ongoing.~~

~~8.7. Redevelopment and reuse of the former AT&T complex through tax incentives and/or streamlined permitting that would allow for new uses, revising the zoning bylaws to help preserve the working~~

industrial waterfront, and seeking training funds for town residents: Planning & Economic Development, \$100,000 RRF, MassWorks, Grant, ongoing.

~~9.8.~~ Support efforts to provide human and social services to residents: Planning, Social Service agencies; \$50,000 CDBG, ongoing - first application for social services in 2016.

~~10.9.~~ The Town and Fairhaven Housing Authority will actively work on a comprehensive strategy to provide housing options for low/moderate income individuals and modernize existing facilities. ~~\$100,000~~ 2-3 million, Town, MHP, CPA, ongoing.

~~11.10.~~ Open Space & Recreation strategies include improving existing sites for recreational and athletic access: Recreation Committee, Open Space group, Planning Board, \$150,000 from Town, DEM, APR program, and CPA; Ongoing.

~~12.11.~~ A continued preservation effort of historic buildings is the cornerstone of the Cultural and Historic strategy: Historic Commission, Tourism Committee, Planning Board, Board of Selectmen, \$300,000 from CPA, ongoing.

DRAFT